COMPREHENSIVE ANNUAL FINANCIAL REPORT

FOR THE YEAR ENDED JUNE 30, 2020

PREPARED BY ALAMANCE COUNTY FINANCE DEPARTMENT

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ALAMANCE COUNTY

Finance Department

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Susan R. Evans Finance Officer

December 4, 2020

Residents of Alamance County
The Honorable Board of County Commissioners
Alamance County, North Carolina

It is my pleasure to submit the Comprehensive Annual Financial Report for Alamance County, North Carolina for the fiscal year ended June 30, 2020. North Carolina State law requires all general-purpose local governments to publish within four months of the close of each fiscal year a complete set of financial statements. The financial statements must be presented in conformity with generally accepted accounting principles (GAAP) and audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants. This report complies with the requirements of GASB Statement No. 34.

The Comprehensive Annual Financial Report consists of management's representations concerning the finances of the County. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the County has established a comprehensive internal control framework that is designed to protect County assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the County's financial statements in conformity with GAAP. Because the cost of the internal controls should not outweigh their benefits, the County's framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As managements, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The County's financial statements have been audited by Martin Starnes & Associates, CPAs, P.A., a firm of licensed certified public accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of the County for the fiscal year ended June 30, 2020, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unmodified opinion that the County's financial statements for the fiscal year ended June 30, 2020 are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the County was part of a broader, federal and state mandated, "Single Audit" designed to meet the special needs of grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal and state awards. These auditor reports are available in the Single Audit section of this report.

GAAP requirements specify that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. Some information traditionally reported in the letter of transmittal is now included in the MD&A as required. The County's MD&A can be found immediately following the report of the independent auditors.

The County

Alamance County is a growing county located in central North Carolina. The County's geographic location places it at a point straddling the I-85/I-40 corridor with the Triad region immediately to the west and the Triangle immediately to the east. The I-85/I-40 corridor is considered one of the most dynamic business growth corridors stretching from the mid-Atlantic to the southeast region of the U.S. The County's position between two major metropolitan areas of the state provides the County with an enviable position for future growth. Not only is Alamance County experiencing growth in residential real estate, both commercial and industrial development has been expanding.



Photo copyright by Alamance County

Alamance County was founded in 1849 by an act of the General Assembly and covers a land area of 431 square miles. The county seat is the City of Graham, founded in 1851. The county has 10 municipalities located within its borders. The City of Burlington is the largest municipality and the Town of Ossipee, formed in 2002, is the newest municipality. The County operates under the commissioner-manager form of government. The five members of the Board of Commissioners are elected at-large and serve staggered four year terms. The Commissioners are responsible for the legislative affairs of the County. They are also responsible for making appointments to various statutory and advisory boards, and they appoint the County Manager, County Attorney and Clerk to the Board. The County Manager is the chief executive officer of the County and is responsible for the enforcement of all laws, ordinances, and policies, the efficient delivery of County services, and the preparation of capital and operating budgets. The County employs approximately 973 full-time, regular staff.



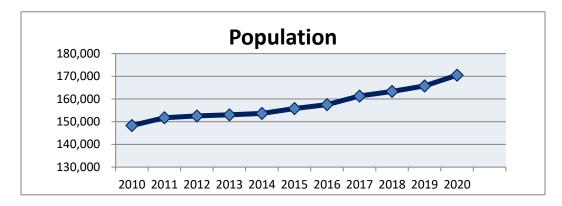
The County provides its citizens with a wide range of services including sheriff, fire protection, emergency medical services, solid waste management, health and social services, cultural and recreational activities, general government administration, and others. In addition to the direct service provision provided, the County also extends significant financial support to other boards, agencies and commissions. These include Alamance-Burlington School System, Alamance Community College, Alamance County Tourism Development Authority and Alamance County Transportation Authority. The Burlington-Alamance Airport Authority continues to provide services for incoming aircraft.

County residents pride themselves on the quality of life they enjoy. Strong city centers, beautiful open space, a strong history dating back to the beginning of the country, and a "small town" character all contribute to a high level of pride citizens have in

their community. The County warmly welcomes visitors, new residents, and new businesses alike.

Population

The estimated 2020 population for the County was 170,483, representing a 14.9% increase from the 2010 estimated population of 148,338. Projections indicate a constant level of growth for 2020-2021. Due to Alamance County's location in the Central Piedmont area between the cities of Greensboro and Raleigh, we continue to see more people moving into the county.



Economic Conditions and Outlook

The information presented in the financial statements may be better understood when it is viewed from the broader perspective of the economic and social environment within which the County operates.

The economy of the county has traditionally been driven by companies in the manufacturing sector, most notably the textile industry. More recently distribution centers and manufacturers serving the eastern United States have invested in our area due to a centralized location, strong infrastructure and quality of life.

In recent years, Alamance County's economy continued to see positive signs with unemployment rates steadily declining from a high of 11.1% in 2009 to 4.4% in 2019. Due to the COVID-19 pandemic, the county unemployment rate as of June 2020 was 7.9 percent, the same as the statewide average. The county's top employers represent industries in health care and education, both of which tend to survive economic downturns guite well, however these employers have still felt the effects of the pandemic.

The county continues to experience major corporate announcements with existing companies expanding as well as new businesses and industries. This includes investments made by Lidl Distribution Center, Lotus Bakeries, Universal Preserve-A-Chem and Honda Power Equipment. Our local economy continues to see diverse job opportunities through developments at the North Carolina Commerce Park and the North Carolina Industrial Center.

Positive consumer confidence, combined with Alamance Crossing and the continued success of Tanger Outlet Center, has resulted in increased sales tax revenue compared to prior year levels. The County will continue to monitor and evaluate this trend for the impact of COVID-19.

Expected growth in the county will result in the continued increase in the tax base and our largest revenue source, property taxes. In the last revaluation of its property tax base whose values became effective January 1, 2017, the County saw the tax base grow by 9.1% to \$13.6 billion from the last revaluation completed in 2009. Our second largest revenue, sales tax has increased by 59.15% since 2012.

Management Policies

In order to maintain our ability to handle capital needs and debt financing appropriately, Alamance County follows established fiscal policies which are reviewed annually. The County closely monitors resources and has engaged in aggressive program efficiency and cost containment efforts, allowing the County to maintain a strong financial position and make progress toward improving that position. Monthly and quarterly reports for not only County operations and budgeting but also Alamance-Burlington School System and Alamance Community College are presented to our Board of Commissioners and our citizens for review

I believe the changes in the economic environment in the area and the diligent management of County costs and services will provide ongoing financial stability and fiscal capacity. Management works with departments to keep cost at a minimum without reducing services to our citizens. The County operates a Performance Management program which balances program quality and costs. Fund Balance is also watched very closely to ensure the County has adequate reserves to fund projects and to keep the tax rate at a necessary funding level.

Major Initiatives

Alamance County has a strategic plan which was developed using community input and guidance by the Board of Commissioners which is used to set budgetary priorities and service delivery goals.

We are actively monitoring the residential growth in rural and urban settings to better meet the service delivery needs of the County's citizens. This is done in cooperation with our municipal partners.

In adopting the budget for FY 2019-2020, the Board of Commissioners approved increasing the ad valorem tax rate by eight cents to \$0.67, which included an increase for the capital plan and future bonded debt service payments. Management from the County, Alamance-Burlington School System and Alamance Community College continue to hold Technical Review Committee meetings to manage bond funded construction projects and monitor the County's Capital Plan.

Since March 2020, the County has responded to the COVID-19 pandemic. The Health Department, Emergency Management, EMS and other public safety departments have led the efforts to establish a call center to provide information to our citizens, offer testing sites and providing shelter and quarantine care for COVID patients.

The Future

The fiscal year 2020-2021 budget was adopted with a tax rate of \$0.67. Due to the Covid-19 pandemic and its impact on our economy, revenues were budgeted to decrease by 2.29% and expenditure budgets were reduced as follows:

- Personnel Freeze 25 full-time and 5 part-time vacant positions, elimination of the employee merit pay program
- Capital Outlay Equipment purchases limited to emergency services only
- Alamance-Burlington School System Capital and Operating support were funded at reduced level for anticipated decreases in restricted sales tax revenue

Awards and Acknowledgements

The County has participated in the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting Program since 1991. GFOA recognizes governmental units that issue their comprehensive annual financial report (CAFR) substantially in conformity with GAAP and all legal requirements. The County has received this award, the highest form of recognition awarded in the field of governmental financial accounting, for its comprehensive annual financial report for all years beginning with and since 1991, including the 2019 report. In order to be awarded a Certificate of Achievement a governmental unit must publish an easily readable and efficiently organized CAFR. This report satisfied both GAAP and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. I believe that our current CAFR continues to meet the Certificate of Achievement Program's requirements and I intend to submit it to the GFOA to determine its eligibility for another certificate.

The preparation of this report has been accomplished by the efficient, effective and dedicated staff of the Finance Department with assistance from the independent auditors, Martin Starnes & Associates, CPAs, P.A. The contributions of all are invaluable and reflect the high standards of service we have set for ourselves.

The County also participated in the GFOA Popular Annual Financial Reporting (PAFR) Awards Program since 2018. The Award is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government popular reports. A government unit must publish a popular annual financial report whose contents conform to program standards of creativity, presentation, understandability and reader appeal to receive an Award for Outstanding Achievement in Popular Annual Financial Reports. The County has received this award its popular annual financial report for all years beginning with and since 2018, including the 2019 report. A Certificate of Achievement is valid for a period of one year only. The County will continue to participate in the program with a 2020 submission.

I would also like to thank the Board of Commissioners and the County Manager for making possible the excellent financial position of the County through their interest and support in planning and conducting the financial affairs of the County in a responsible and progressive manner.

Respectfully submitted,

Sucar R. Evans

Susan R. Evans Finance Officer



Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

Alamance County North Carolina

For its Comprehensive Annual Financial Report For the Fiscal Year Ended

June 30, 2019

Christopher P. Morrill

Executive Director/CEO

ALAMANCE COUNTY, NORTH CAROLINA PRINCIPAL OFFICIALS

Board of County Commissioners 2019-2020



Seated from left: William H. Lashley, Chair - Amy Scott Galey, Timothy D. Sutton Standing from left: Eddie Boswell, Vice-Chair - Steve Carter

County Administrative and Financial Staff

J. Bryan Hagood, County Manager

Sherry T. Hook, Assistant County Manager

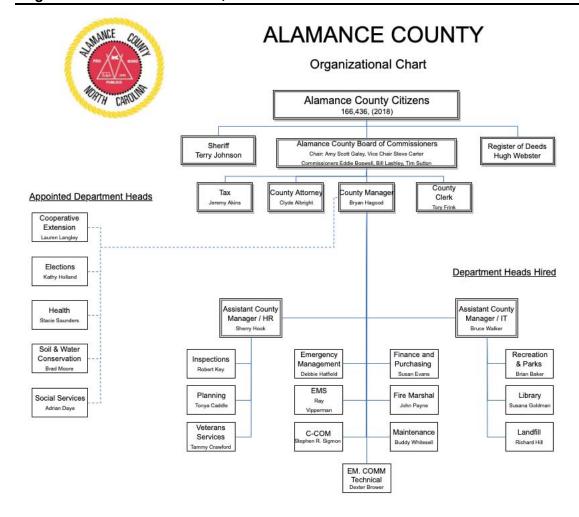
Bruce A. Walker, Jr., Assistant County Manager

Clyde B. Albright, County Attorney

Tory M. Frink, Clerk to the Board

Susan R. Evans, Finance Officer

Organization Chart - June 30, 2020



5/20/2020

FINANCIAL SECTION

- Independent Auditor's Report
- Management's Discussion and Analysis
- Basic Financial Statements
- Notes to the Financial Statements



"A Professional Association of Certified Public Accountants and Management Consultants"

Independent Auditor's Report

To the Board of Commissioners Alamance County Graham, North Carolina

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Alamance County, North Carolina, as of and for the year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise the County's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the Alamance County Transportation Authority, which represents 44.06%, 42.79%, and 78.44% of the assets, net position, and revenues, respectively, of the aggregate discretely presented component units. Those financial statements were audited by another auditor whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for the Alamance County Transportation Authority, is based solely on the report of another auditor. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement. The financial statements of the Alamance County Tourism Development Authority were not audited in accordance with *Government Auditing Standards*.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, based on our audit and the report of the other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Alamance County, North Carolina, as of June 30, 2020, and the respective changes in financial position and, where applicable, cash flows thereof and the respective budgetary comparison for the General Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, the Other Post-Employment Benefits' Schedules of Changes in Total OPEB Liability and Related Ratios, the Local Government Employees' Retirement System Schedules of the County's Proportionate Share of Net Pension Liability and County Contributions, the Register of Deeds' Supplemental Pension Fund Schedules of the County's Proportionate Share of the Net Pension Asset and County Contributions, and the Law Enforcement Officers' Special Separation Allowance Schedules of the Changes in Total Pension Liability and Total Pension Liability as a Percentage of Covered Payroll, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We and the other auditors have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary and Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Alamance County's basic financial statements. The introductory information, combining and individual fund financial statements, budget and actual schedules, supplemental ad valorem tax schedules, other supplemental schedules, and statistical section, as well as the accompanying Schedule of Expenditures of Federal and State Awards as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards and the State Single Audit Implementation Act, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual fund financial statements, budget and actual schedules, supplemental ad valorem tax schedules, other supplemental schedules, and the Schedule of Expenditures of Federal and State Awards are the responsibility of management and were derived from, and relate directly to, the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and

certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements, or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America by us and other auditors. In our opinion, based on our audit, the procedures performed as described above, and the report of the other auditors, the combining and individual fund financial statements, budget and actual schedules, supplemental ad valorem tax schedules, other supplemental schedules, and the Schedule of Expenditures of Federal and State Awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory information and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 4, 2020 on our consideration of Alamance County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing and not to provide an opinion on the effectiveness of Alamance County's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Alamance County's internal control over financial reporting and compliance.

Martin Starnes & Associates, CPAs, P.A.

Martin Starnes & associated, CPas, P.a.

Hickory, North Carolina

December 4, 2020

Management's Discussion and Analysis

As management of Alamance County, we offer readers of Alamance County's financial statements this narrative overview and analysis of the financial activities of Alamance County for the fiscal year ended June 30, 2020. We encourage readers to read the information presented here in conjunction with additional information that we have furnished in the County's financial statements, which follow this narrative.

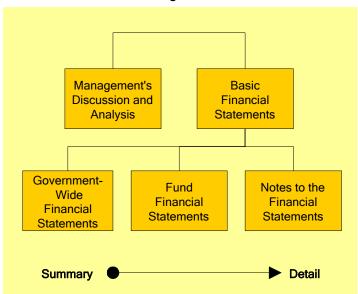
Financial Highlights

- The assets and deferred outflows of resources of Alamance County exceeded its liabilities and deferred inflows
 of resources at the close of the fiscal year by \$4,927,356 (net position).
- The government's total net position increased by \$25,411,788, primarily due to increases in property tax revenues, investment in capital assets and decreases in landfill operating expenditures.
- As of the close of the current fiscal year, Alamance County's governmental funds reported combined ending fund balances of \$75,659,466, an increase of \$12,837,693 in comparison with the prior year. Approximately 24% of this total amount, or \$18,453,448, is non-spendable or restricted.
- At the end of the current fiscal year, unassigned fund balance for the General Fund was \$24,587,727, or 15%, of total General Fund expenditures for the fiscal year.
- Alamance County's total bond and financing debt decreased by \$4,719,908 during the current fiscal year.
- Alamance County maintained its Aa2 and AA bond ratings.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to Alamance County's basic financial statements. The County's basic financial statements consist of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements (see Figure 1). The basic financial statements present two different views of the County through the use of government-wide statements and fund financial statements. In addition to the basic financial statements, this report contains other supplemental information that will enhance the reader's understanding of the financial condition of Alamance County.

Required Components of Annual Financial Report Figure 1



Basic Financial Statements

The first two statements (Exhibits A and B) in the basic financial statements are the **Government-Wide Financial Statements**. They provide both short and long-term information about the County's financial status.

The next statements (Exhibits C through K) are **Fund Financial Statements**. These statements focus on the activities of the individual parts of the County's government. These statements provide more detail than the government-wide statements. There are four parts to the Fund Financial Statements: 1) the governmental funds statement, 2) the budgetary comparison statements, 3) the proprietary fund statements, and 4) the fiduciary fund statements.

The next section of the basic financial statements is the **notes**. The notes to the financial statements explain in detail some of the data contained in those statements. After the notes, **supplemental information** is provided to show details about the County's nonmajor governmental funds and internal service funds, all of which are added together in one column on the basic financial statements. Budgetary information required by the General Statutes also can be found in this part of the statements.

Following the notes is the required supplemental information. This section contains funding information about the County's pension plans.

Government-Wide Financial Statements

The government-wide financial statements are designed to provide the reader with a broad overview of the County's finances, similar in format to a financial statement of a private-sector business. The government-wide statements provide short and long-term information about the County's financial status as a whole.

The two government-wide statements report the County's net position and how they have changed. Net position is the difference between the County's total assets and deferred outflows of resources and the total liabilities and deferred inflows of resources. Measuring net position is one way to gauge the County's financial condition.

The government-wide statements are divided into three categories: 1) governmental activities, 2) business-type activities, and 3) component units. The governmental activities include most of the County's basic services such as public safety, parks and recreation, education, and general administration. Property taxes, sales taxes, and Federal and State grant funds finance most of these activities. The business-type activities are those that the County charges customers to provide. This includes the landfill services offered by Alamance County. The final category is the component units.

The Alamance County Tourism Development Authority is a public authority promoting the development of travel, tourism, and conventions in the County. The County is responsible for appointing the governing body of the Authority and is required by State statute to distribute two-thirds of a three percent local occupancy tax to the Authority for its operations. Although the Authority is a legally separate entity from the County, it is important to the County because the County is financially accountable for the Authority.

The Alamance County Transportation Authority is a public authority providing public transportation services in the County. The Authority receives the majority of its funding from charges for services and grants from other governments. Although the Authority is a legally separate entity from the County, it is important to the County because the County is financially accountable for the Authority by appointing its members.

The Alamance County Industrial Facility and Pollution Control Financing Authority exists to issue and service revenue bond debt of private businesses for economic development purposes. The County is responsible for appointing the seven Board members of the Authority. The Authority has no financial transactions or account balances; therefore, it is not presented in the financial statements nor does the Authority issue separate financial statements.

The government-wide financial statements are on Exhibits A and B of this report.

Fund Financial Statements

The fund financial statements provide a more detailed look at the County's most significant activities. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Alamance County, like all other governmental entities in North Carolina, uses fund accounting to ensure and reflect compliance (or non-compliance) with finance-related legal requirements, such as the General Statutes or the County's budget ordinance. All of the funds of Alamance County can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental Funds. Governmental funds are used to account for those functions reported as governmental activities in the government-wide financial statements. Most of the County's basic services are accounted for in governmental funds. These funds focus on how assets can readily be converted into cash flow in and out, and what monies are left at year-end that will be available for spending in the next year. Governmental funds are reported using an accounting method called *modified accrual accounting*. This method also has a current financial resources focus. As a result, the governmental fund financial statements give the reader a detailed short-term view that helps him or her determine if there are more or less financial resources available to finance the County's programs. The relationship between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is described in a reconciliation that is a part of the fund financial statements.

Alamance County adopts an annual budget for its General Fund, as required by the General Statutes. The budget is a legally adopted document that incorporates input from the citizens of the County, the management of the County, and the decisions of the Board about which services to provide and how to pay for them. It also authorizes the County to obtain funds from identified sources to finance these current period activities. The budgetary statement provided for the General Fund demonstrates how well the County complied with the budget ordinance and whether or not the County succeeded in providing the services as planned when the budget was adopted. The budgetary comparison statement uses the budgetary basis of accounting and is presented using the same format, language, and classifications as the legal budget document. The statement shows four columns: 1) the original budget as adopted by the Board; 2) the final budget as amended by the Board; 3) the actual resources, charges to appropriations, and ending balances in the General Fund; and 4) the difference or variance between the final budget and the actual resources and charges. To account for the difference between the budgetary basis of accounting and the modified accrual basis, a reconciliation showing the differences in the reported activities is shown at the end of the budgetary statement.

Proprietary Funds. Alamance County has two kinds of proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. Alamance County uses an Enterprise Fund for its landfill operations. Internal service funds are used to account for centralized services provided on a cost-reimbursement basis. The County maintains two such funds. These funds are the same as those separate activities shown in the business-type activities in the Statement of Net Position and the Statement of Activities.

Fiduciary Funds. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Alamance County has three fiduciary funds, two of which are expendable trust funds and ten agency funds

Notes to the Financial Statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

Other Information. In addition to the basic financial statements and accompanying notes, this report includes certain required supplementary information concerning Alamance County's progress in funding its obligation to provide pension benefits to its employees. Required supplementary information immediately follows the notes to the financial statements.

Government-Wide Financial Analysis

As noted earlier, net position may serve, over time, as one useful indicator of a government's financial condition. The assets and deferred outflows of resources of Alamance County exceeded liabilities and deferred inflows of resources by \$4,927,356 as of June 30, 2020. The County's net position for governmental activities increased by \$23,099,978 for the fiscal year ended June 30, 2020. One of the largest portions reflects the County's net investment in capital assets (e.g. land, buildings, machinery, and equipment), less any related debt still outstanding that was issued to acquire those items. Alamance County uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although Alamance County's investment in its capital assets is reported net of the outstanding related debt, the resources needed to repay that debt must be provided by other sources, since the capital assets cannot be used to liquidate these liabilities.

Alamance County, along with many other counties in North Carolina, funds school facilities that become assets of the school district and community college facilities that become property of the community college, through the issuance of debt. General obligation bonds have been issued by the County to fund the majority of the cost of these assets. The County's liabilities at June 30, 2020 include outstanding general obligation debt of approximately \$33 million related to funding these non-County assets. This represents 100.0% of the County's outstanding general obligation debt. Because the County does not retain the related assets, this debt liability (less any unspent proceeds) reduces the County's total net position and presents a less favorable picture as compared to governments that do not extensively fund the capital assets of other governmental entities.

Alamance County's Net Position Figure 2

	Gove	rnmen	tal A	ctivities	Business-Type Activities				Total			
	2020			2019		2020		2019	2020			2019
Current and other assets	\$ 89,90	8,684	\$	70,020,521	\$	25,410,065	\$	23,536,171	\$	115,318,749	\$	93,556,692
Capital assets	51,13	5,389		50,155,455		8,911,926	_	9,437,211		60,047,315	_	59,592,666
Total assets	141,04	4,073		120,175,976		34,321,991	_	32,973,382		175,366,064		153,149,358
Total deferred outflows												
of resources	17,25	2,494	494 15,001,885 33		327,104	277,749		_	17,579,598		15,279,634	
Long-term liabilities outstanding	136,56	2,438		144,521,591		13,229,552		14,117,835		149,791,990		158,639,426
Other liabilities	16,16	1,759		3,176,518		210,298		133,895		16,372,057		3,310,413
Total liabilities	152,72	4,197		147,698,109	_	13,439,850		14,251,730		166,164,047		161,949,839
Total deferred inflows												
of resources	21,42	0,749		26,428,109		433,510	_	535,476	_	21,854,259		26,963,585
Net position:												
Net investment in capital assets	45,46	7,657		44,907,020		8,911,926		9,437,211		54,379,583		54,344,231
Restricted	17,45	7,213		16,591,160		-		-		17,457,213		16,591,160
Unrestricted	(78,77	3,249)		(100,446,537)	_	11,863,809	_	9,026,714		(66,909,440)	_	(91,419,823)
Total net position	\$ (15,84	8,379)	\$	(38,948,357)	\$	20,775,735	\$	18,463,925	\$	4,927,356	\$	(20,484,432)

Several particular aspects of the County's financial operations influenced the total unrestricted governmental net position:

- Continued diligence in the collection of property taxes resulted in a collection percentage to 98.83%
- Increases in the Grant and Internal Service fund balances
- Decrease in OPEB liabilities

Alamance County Changes in Net Position Figure 3

	2020	2019	2020	2019	2020	2019
Revenues:						
Program revenues:						
Charges for services	\$ 18,651,836	\$ 15,569,768	\$ 5,132,353	\$ 5,071,735	\$ 23,784,189	\$ 20,641,503
Operating grants and contributions	24,306,865	19,759,184	-	-	24,306,865	19,759,184
Capital grants and contributions	2,235,745	5,660,713			2,235,745	5,660,713
Total program revenues	45,194,446	40,989,665	5,132,353	5,071,735	50,326,799	46,061,400
General revenues:						
Taxes:						
Property taxes for general purposes	103,043,417	90,854,389	-	-	103,043,417	90,854,389
Sales taxes for general purposes	32,221,239	31,520,453	-	-	32,221,239	31,520,453
Other taxes	1,904,663	2,076,177	-	-	1,904,663	2,076,177
Unrestricted investment earnings	1,542,462	1,638,519	80,886	108,854	1,623,348	1,747,373
Other	-	-	112,234	97,347	112,234	97,347
Total revenues	183,906,227	167,079,203	5,325,473	5,277,936	189,231,700	172,357,139
Expenses:						
General government	12,703,853	14,684,432	-	-	12,703,853	14,684,432
Public safety	48,413,512	44,608,105	-	-	48,413,512	44,608,105
Transportation	605,262	755,725	-	-	605,262	755,725
Economic and physical development	4,017,629	2,770,687	-	-	4,017,629	2,770,687
Enviromental protection	187,368	356,505	-	-	187,368	356,505
Human services	31,080,968	30,935,727	-	-	31,080,968	30,935,727
Cultural and recreational	6,139,731	5,391,574	-	-	6,139,731	5,391,574
Education	56,113,076	50,754,004	-	-	56,113,076	50,754,004
Interest on long-term debt	1,544,850	1,957,342	-	-	1,544,850	1,957,342
Landfill			3,013,663	4,788,643	3,013,663	4,788,643
Total expenses	160,806,249	152,214,101	3,013,663	4,788,643	163,819,912	157,002,744
Change in net position	23,099,978	14,865,102	2,311,810	489,293	25,411,788	15,354,395
Net Position:						
Beginning of year - July 1	(38,948,357)	(49,513,618)	18,463,925	21,537,198	(20,484,432)	(27,976,420)
Restatement		(4,299,841)		(3,562,566)		(7,862,407)
Beginning of year, as restated	(38,948,357)	(53,813,459)	18,463,925	17,974,632	(20,484,432)	(35,838,827)
End of year - June 30	\$(15,848,379)	\$(38,948,357)	\$ 20,775,735	\$ 18,463,925	\$ 4,927,356	\$(20,484,432)

Governmental Activities. Governmental activities increased the County's net position by \$23,099,978. Key elements of the increase are as follows:

- Increases in Property and Sales tax revenues
- Increases in Public Safety revenues
- Increases for operating grants

Business-Type Activities. Business-type activities increased Alamance County's net position by \$2,311,810. This increase is due to the decrease of landfill closure and post closure care costs.

Financial Analysis of the County's Funds

As noted earlier, Alamance County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds. The focus of Alamance County's governmental funds is to provide information on near-term inflows, outflows, and balances of usable resources. Such information is useful in assessing Alamance County's financing requirements. Specifically, fund balance available for appropriation can be a useful measure of a government's net resources available for spending at the end of the fiscal year.

The General Fund is the chief operating fund of Alamance County. At the end of the current fiscal year, fund balance available in the General Fund was \$46,834,177, while total fund balance reached \$56,909,836, an increase of \$5,011,733 compared to the prior year. The County currently has an available fund balance of 29.3% of General Fund expenditures, while total fund balance represents 35.6% of the same amount.

At June 30, 2020, the governmental funds of Alamance County reported a combined fund balance of \$75,659,466 a 20.4% increase from last year. The reason for this increase of fund balance is the increase in the General Fund of \$5,011,733, an increase in the Grant Fund of \$206,423, an increase in the Schools Capital Projects Fund of \$8,029,244, an increase in the Renovation and Repair Projects Fund of \$1,006,739, and a decrease in other governmental funds of \$1,416,446. The increase in the General Fund is due to budgetary diligence as well as the increase in property tax and local option sales tax revenues received for the year. The increase in the Grant Fund is due to collection and the request of current year receivables. The increases in the Schools Capital Projects fund and the Renovation and Repair Projects fund is due to projects pending completion. The decrease in other governmental funds is due to the use of capital reserves for projects and project expenditures.

General Fund Budgetary Highlights. During the fiscal year, the County revised the budget on several occasions. Generally, budget amendments fall into one of three categories: 1) amendments made to adjust the estimates that are used to prepare the original budget ordinance once exact information is available; 2) amendments made to recognize new funding amounts from external sources, such as federal and state grants; and 3) increases in appropriations that become necessary to maintain services. Total amendments to the General Fund increased revenues by \$6,496,695 and expenditures by \$13,126,543. Other financing sources/uses increased by \$6,629,848. Key differences between the original budget and the final amended budget can be briefly summarized as follows:

- Grants received throughout the fiscal year
- Issuance of long-term debt and capital lease obligations
- Increase in transfers to the Schools Capital Reserve, Renovation and Repair Capital Project and Worker Compensation funds

Proprietary Funds. Alamance County's proprietary funds provide the same type of information found in the government-wide statements, but in more detail. Unrestricted net position of the Landfill Fund at the end of the fiscal year amounted to \$11,863,809, an increase of \$2,837,095 compared to the prior year. The total increase in net position for the fund was \$2,311,810. Unrestricted net position of the internal service funds at the end of the year amounted to \$4,305,195, an increase of \$4,445,945 compared to the prior year. The County continues to work on the improvement of the financial stability of both of the internal service funds by increasing employer health contributions and modifying plan options to reduce costs.

Capital Asset and Debt Administration

Capital Assets. Alamance County's investment in capital assets for its governmental and business-type activities as of June 30, 2020 totals \$60,047,315 (net of accumulated depreciation). These assets include buildings, land, machinery and equipment, library books and audio-visual materials, park facilities, and vehicles.

Major capital asset transactions during the year include:

- · The purchase of vehicles and equipment
- Purchase of Cane Creek Mountains Natural Area

Alamance County's Capital Assets (net of accumulated depreciation) Figure 4

	Governmen	tal Activities	Business-Ty	pe Activities	То	otal
	2020	2019	2020	2020 2019 2020		2019
Land	\$ 4,007,447	\$ 3,218,338	\$ 2,765,112	2,765,112 \$ 2,765,112 \$ 6,772,559		\$ 5,983,450
Construction in progress	491,175	-	117,025	117,025	608,200	117,025
Library books and audio/						
visual materials	-	1,773,995	-	-	-	1,773,995
Buildings	24,509,138	25,426,140	1,001,763	1,026,729	25,510,901	26,452,869
Other improvements	9,436,592	9,363,192	37,998	41,120	9,474,590	9,404,312
Easements	800,456	839,694	-	-	800,456	839,694
Equipment	6,625,426	5,030,092	62,189	992,364	6,687,615	6,022,456
Vehicles and motor						
equipment	5,179,585	4,415,211	2,433,863	1,725,482	7,613,448	6,140,693
Infrastructure	85,570	88,793	-	-	85,570	88,793
Landfill	-	-	2,493,976	2,769,379	2,493,976	2,769,379
Total	\$51,135,389	\$50,155,455	\$ 8,911,926	\$ 9,437,211	\$60,047,315	\$59,592,666

Additional information on the County's capital assets can be found in Note 5 of the Basic Financial Statements.

Long-Term Debt. As of June 30, 2020, Alamance County had total debt outstanding of \$46,480,569, the majority of which is backed by the full faith and credit of the County.

Alamance County's Capital Assets (net of accumulated depreciation) Figure 5

	Governmen	tal Activities	ies Business-Type Ac			Activities	otal	
	2020	2019		2020		2019	2020	2019
General obligation bonds, net	\$36,777,602	\$42,337,388	\$	_	\$	-	\$36,777,602	\$42,337,388
Installment financing agreements	4,529,182	3,096,874		-		-	4,529,182	3,096,874
Qualified school construction								
bonds	3,004,403	3,557,616		-		-	3,004,403	3,557,616
Capital leases	2,169,382	1,618,599		-		-	2,169,382	1,618,599
Recovery bonds		590,000				-		590,000
Total	\$46,480,569	\$51,200,477	\$	_	\$	-	\$46,480,569	\$51,200,477

Alamance County's total debt decreased by \$4,719,908 (9.2%) during the past fiscal year, due to the retirement of debt exceeding debt issued.

As mentioned in the financial highlights section of this document, Alamance County maintained its Aa2 bond rating from Moody's Investors Service and maintained its AA rating from Standard & Poor's Ratings Services. These bond ratings are a clear indication of the sound financial condition of Alamance County.

The State of North Carolina limits the amount of general obligation debt that a unit of government can issue up to 8% of the total assessed value of taxable property located within that government's boundaries. The legal debt margin for Alamance County is \$1,134,944,034.

Additional information regarding Alamance County's long-term debt can be found in footnote 11 of this audited financial report.

Economic Factors and Next Year's Budgets and Rates

The following key economic indicators reflect the economic situation for Alamance County:

- Growth in the tax base of the County is expected to continue to increase as additional investment is made through economic development efforts.
- Sales tax revenues are anticipated to decrease due to the economic impact of the COVID-19 pandemic.
- An anticipated decline in revenue due to COVID-19 will affect County-wide operations.

Budget Highlights for the Fiscal Year Ending June 30, 2021

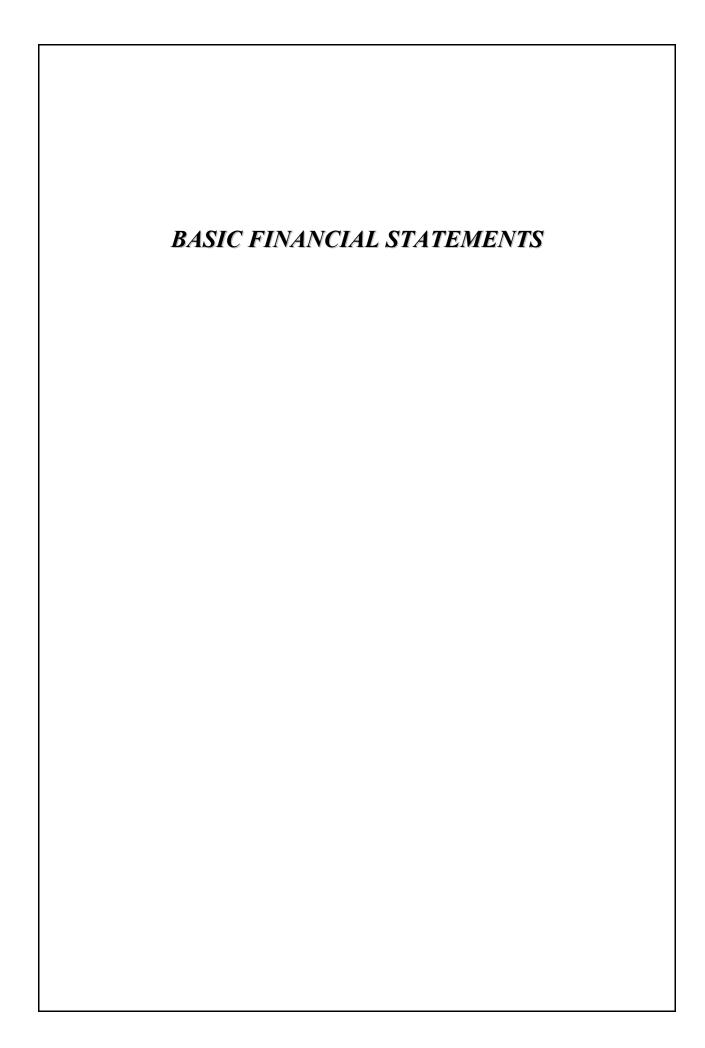
Governmental Activities. Property taxes and sales tax revenues are expected to be the primary sources of revenue. The property tax rate will remain at 0.67 cents per one hundred dollars (\$100) valuation for next fiscal year. Based on the estimated economic impact of the Covid-19 pandemic, revenues are budgeted to decrease from the previous fiscal year by \$3,944,744. Budgeted expenditures in the General Fund decrease by 2.29% to \$167,960,370. The majority of this decrease is due to freezing 25 full-time and 5 part-time vacant positions, eliminating the employee merit pay program, and capital outlay reductions for the County, school system and community college.

Business-Type Activities. There is no expected change for landfill operations or rates.

Requests for Information

This report is designed to provide an overview of the County's finances for those with an interest in this area. Questions concerning any of the information found in this report or requests for additional information should be directed to:

Susan Evans Finance Officer Alamance County 124 West Elm Street Graham, North Carolina 27253



GOVERNMENT- WIDE FINANCIAL STATEMENTS

STATEMENT OF NET POSITION JUNE 30, 2020

				Component Units		— T1		
	Governmental Activities	Business-Type Activities	Total Primary Government	Tourism Development Authority	Transportation Authority	Total Reporting Unit		
Assets:								
Current assets:								
Cash and cash equivalents	\$ 70,025,623		\$ 94,982,244	\$ 1,452,023				
Receivables, net	11,911,489	453,444	12,364,933	39,261	272,752	12,676,946		
Notes receivable-short term Prepaid items	60,152	-	60,152	-	2,344	60,152 2,344		
Restricted cash and cash equivalents	7,419,821	_	7,419,821	_	2,344	7,419,821		
Total current assets	89,417,085	25,410,065	114,827,150	1,491,284	456,091	116,774,525		
Non-current assets:						- 40		
Deposits	210.522	-	210 522	-	5,150	5,150		
Notes receivable- long term	210,532	-	210,532 281,067	-	-	210,532		
Net pension asset - ROD Capital assets:	281,067		281,007			281,067		
Land and other assets not being depreciated	4,498,622	2,882,137	7,380,759	_	_	7,380,759		
Other capital assets, net of depreciation	46,636,767	6,029,789	52,666,556	12,246	722,766	53,401,568		
Total capital assets	51,135,389	8,911,926	60,047,315	12,246	722,766	60,782,327		
Total non-current assets	51,626,988	8,911,926	60,538,914	12,246	727,916	61,279,076		
Total assets	141,044,073	34,321,991	175,366,064	1,503,530	1,184,007	178,053,601		
Deferred Outflows of Resources:								
OPEB deferrals	6,078,582	124,053	6,202,635	-	-	6,202,635		
Pension deferrals	10,784,324	203,051	10,987,375	-	-	10,987,375		
Unamortized bond refunding charges	389,588		389,588			389,588		
Total deferred outflows of resources	17,252,494	327,104	17,579,598			17,579,598		
Liabilities:								
Current liabilities: Accounts payable and accrued expenses	3,866,910	172,239	4,039,149	14,198	54,785	4,108,132		
Advance from grantor	2,262,398	1/2,239	2,262,398	14,190	34,763	2,262,398		
Current portion of long-term liabilities	10,032,451	38,059	10,070,510	3,132	-	10,073,642		
Total current liabilities	16,161,759	210,298	16,372,057	17,330	54,785	16,444,172		
Long-term liabilities:								
Net pension liability - LGERS	16,673,906	340,284	17,014,190	-	-	17,014,190		
Total pension liability - LEOSSA	4,224,678	-	4,224,678	-	-	4,224,678		
Total OPEB liability	75,983,754	1,550,689	77,534,443	-	-	77,534,443		
Due in more than one year	39,680,100	11,338,579	51,018,679			51,018,679		
Total long-term liabilities	136,562,438	13,229,552	149,791,990	<u> </u>	<u> </u>	149,791,990		
Total liabilities	152,724,197	13,439,850	166,164,047	17,330	54,785	166,236,162		
Deferred Inflows of Resources: OPEB deferrals	20,911,564	426,767	21,338,331			21,338,331		
Pension deferrals	509,185	6,743	515,928	-	-	515,928		
Unearned revenue	507,105	0,743	515,726	-	17,583	17,583		
Total deferred inflows of resources	21,420,749	433,510	21,854,259		17,583	21,871,842		
Net Position:								
Net investment in capital assets	45,467,657	8,911,926	54,379,583	12,246	722,766	55,114,595		
Restricted for:	40		40					
Stabilization by state statute	10,113,569	-	10,113,569	39,261	-	10,152,830		
General government	2 224 508	-	2 224 509	-	-	2 224 509		
Public safety Economic and physical development	2,334,508 113,405	-	2,334,508 113,405	-	-	2,334,508 113,405		
Transportation	50,013	-	50,013	-	-	50,013		
Human services	4,126,602	-	4,126,602	-	-	4,126,602		
	-,120,002	-	-,.20,002	1,434,693	-	1,434,693		
Tourism promotion			413,800	,,	_	413,800		
Tourism promotion Cultural and recreation	413,800	-	415,000					
•	413,800 305,281	-	305,281	-	-	305,281		
Cultural and recreation		11,863,809			388,873			

STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2020

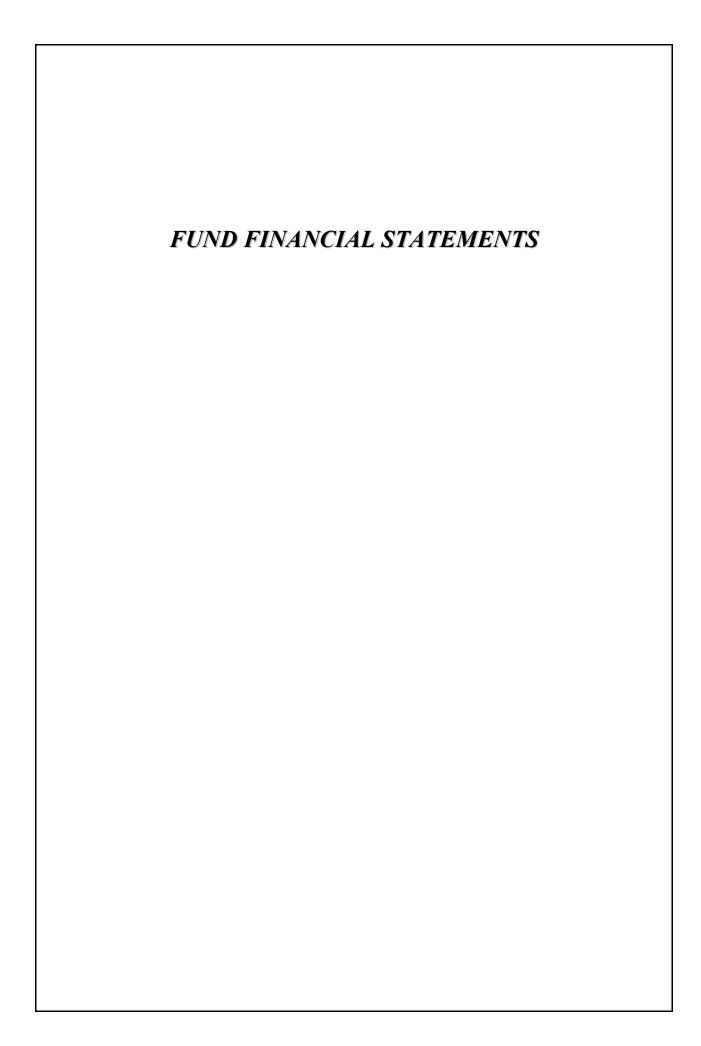
			Program Revenues						
Functions/Programs	Expenses			Charges for Services		Operating Grants and Contributions		Capital Grants and ontributions	
Primary Government:									
Governmental Activities:									
General government	\$	12,703,853	\$	2,531,950	\$	-	\$	-	
Public safety		48,413,512		14,297,280		3,440,572		-	
Transportation		605,262		-		-		-	
Economic and physical development		4,017,629		-		1,404,842		-	
Environmental protection		187,368		-		-		-	
Human services		31,080,968		1,719,295		19,461,451		-	
Cultural and recreational		6,139,731		103,311		-		-	
Education		56,113,076		-		-		2,235,745	
Interest on long-term debt		1,544,850							
Total governmental activities		160,806,249	_	18,651,836		24,306,865	_	2,235,745	
Business-Type Activities:									
Landfill		3,013,663		5,132,353					
Total primary government	\$	163,819,912	\$	23,784,189	\$	24,306,865	\$	2,235,745	
Component Units:									
Tourism Development Authority	\$	507,364	\$	-	\$	-	\$	-	
Transportation Authority		1,885,574		1,450,073		186,077		254,247	
Total component units	\$	2,392,938	\$	1,450,073	\$	186,077	\$	254,247	

STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2020

		Net (Exp	penso	e) Revenue an	d Changes in Net	Position	
	Pri	imary Governme	nt		Compon Alamano		
Functions/Programs	Governmental Activities	Business-Type Activities		Total	Tourism Development Authority	Transportation Authority	Total Reporting Unit
Primary Government:							
Governmental Activities:							
General government	\$ (10,171,903)	\$ -	\$	(10,171,903)	\$ -	\$ -	\$ (10,171,903)
Public safety	(30,675,660)	-		(30,675,660)	-	-	(30,675,660)
Transportation	(605,262)	-		(605,262)	-	-	(605,262)
Economic and physical development	(2,612,787)	-		(2,612,787)	-	-	(2,612,787)
Environmental protection	(187,368)	-		(187,368)	-	-	(187,368)
Human services	(9,900,222)	-		(9,900,222)	-	-	(9,900,222)
Cultural and recreational	(6,036,420)	_		(6,036,420)	-	_	(6,036,420)
Education	(53,877,331)	_		(53,877,331)	-	_	(53,877,331)
Interest on long-term debt	(1,544,850)	-		(1,544,850)	-	-	(1,544,850)
Total governmental activities	(115,611,803)			(115,611,803)			(115,611,803)
Business-Type Activities:							
Landfill		2,118,690		2,118,690			2,118,690
Total primary government	(115,611,803)	2,118,690	_	(113,493,113)			(113,493,113)
Component Units:							
Tourism Development Authority					(507,364)	-	(507,364)
Transportation Authority						4,823	4,823
Total component units					(507,364)	4,823	(502,541)
General Revenues:							
Taxes:							
Property taxes, levied for general purposes	103,043,417	-		103,043,417	-	-	103,043,417
Local option sales tax	32,221,239	-		32,221,239	-	-	32,221,239
Other taxes and licenses	1,904,663	-		1,904,663	515,061	-	2,419,724
Investment earnings, unrestricted	1,542,462	80,886		1,623,348	6,872	26	1,630,246
Gain on disposal	-	112,234		112,234	-	18,546	130,780
Miscellaneous					2,811		2,811
Total general revenues	138,711,781	193,120	_	138,904,901	524,744	18,572	139,448,217
Change in net position	23,099,978	2,311,810		25,411,788	17,380	23,395	25,452,563
Net Position:							
Beginning of year - July 1	(38,948,357)	18,463,925		(20,484,432)	1,468,820	1,088,244	(17,927,368)
End of year - June 30	\$ (15,848,379)	\$ 20,775,735	\$	4,927,356	\$ 1,486,200	\$ 1,111,639	\$ 7,525,195

Alamance County, North Carolina Financial Statements and Schedules

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Alamance County, North Carolina Financial Statements and Schedules

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BALANCE SHEET - GOVERNMENTAL FUNDS JUNE 30, 2020

				N	Лајо	or				Nonmajor		
		General Fund		Grant Fund	P	Schools Capital Projects Fund		enovation and epair Projects Fund	(Other Governmental Funds	G	Total overnmental Funds
Assets:												
Cash and cash equivalents	\$	46,285,420	\$	-	\$	8,888,040	\$	1,261,911	\$	8,779,702	\$	65,215,073
Taxes receivable, net		1,935,104		-		-		-		225,431		2,160,535
Receivables, net		8,899,172		-		-		-		60,659		8,959,831
Notes receivable		270,684		-		-		-		-		270,684
Due from other governments		534,269		247,935		-		-		-		782,204
Due from other funds		241,350		-		-		-		-		241,350
Restricted cash and cash equivalents	_	4,781,880		2,637,941				-		-		7,419,821
Total assets	\$	62,947,879	\$	2,885,876	\$	8,888,040	\$	1,261,911	\$	9,065,792	\$	85,049,498
Liabilities, Deferred Inflows of Resources, and Fund Balances Liabilities: Accounts payable and												
accrued liabilities	\$	1,995,742	¢	522,239	©	56,616	2	_	\$	184,069	\$	2,758,666
Advance from grantor	Ψ	140,114	Ψ	2,122,284	φ	50,010	Ψ		Ψ	104,007	Ψ	2,262,398
Due to other funds		140,114		241,350		_		_		_		241,350
Total liabilities	_	2,135,856		2,885,873		56,616		-		184,069		5,262,414
Deferred Inflows of Resources:												
Taxes receivable		1,935,104		-		-		-		225,431		2,160,535
EMS receivable		1,482,669		-		-		-		-		1,482,669
Other accounts receivable		484,414						_		_		484,414
Total deferred inflows of resources	_	3,902,187	_		_	-	_		_	225,431	_	4,127,618
Fund Balances:												
Non-spendable - not in spendable form: Notes receivable Restricted:		270,684		-		-		-		-		270,684
Stabilization by state statute		9,804,975		247,935		_		_		60,659		10,113,569
Restricted, all other		4,091,433		217,555		_		_		3,977,762		8,069,195
Committed		5,457,507		_		8,831,424		1,261,911		4,617,871		20,168,713
Assigned		12,697,510		_		-		-,,		-		12,697,510
Unassigned		24,587,727		(247,932)		_		_		-		24,339,795
Total fund balances	_	56,909,836		3		8,831,424		1,261,911		8,656,292		75,659,466
Total liabilities, deferred inflows												
of resources, and fund balances	\$	62,947,879	\$	2,885,876	\$	8,888,040	\$	1,261,911	\$	9,065,792	\$	85,049,498

BALANCE SHEET - GOVERNMENTAL FUNDS JUNE 30, 2020

	Go	Total overnmental Funds
Reconciliation of Governmental Funds Balance Sheet to the Statement of Net Position: Total fund balance, governmental funds	\$	75,659,466
Amounts reported for governmental activities in the Statement of Net Position (Exhibit A) are different because:		
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.		51,135,389
Deferred charges on refunding reported in governmental activities are not reported in the funds.		389,588
Net pension asset - ROD		281,067
Net pension liability - LGERS		(16,673,906)
Total pension liability - LEOSSA		(4,224,678)
Deferred outflows of resources related to pensions are not reported in the funds.		10,784,324
Deferred outflows of resources related to OPEB are not reported in the funds.		6,078,582
Deferred inflows related to pensions are not reported in the funds.		(509,185)
Deferred inflows related to OPEB are not reported in the funds.		(20,911,564)
Assets and liabilities of the Internal Service Fund used by management to account for insurance costs are included in governmental activities in the Statement of Net Position.		4,305,195
Other long-term assets are not available to pay for current expenditures and, therefore, are deferred inflows of resources in the funds.		4,127,618
Total OPEB liability		(75,983,754)
Long-term liabilities and compensated absences are not due and payable in the current period and, therefore, are not reported in the funds.		(49,712,551)
Other long-term liabilities (accrued interest) are not due and payable in the current period and, therefore, are not reported in the funds.	_	(593,970)
Net position of governmental activities	\$	(15,848,379)

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS FOR THE YEAR ENDED JUNE 30, 2020

				I	Major				Nonmajor		
	_	General Fund	Grant Fund		Schools Capital Projects Fund	Renovation a Repair Projec Fund		G	Other Sovernmental Funds	_	Total Governmental Funds
Revenues:											
Ad valorem taxes	\$	97,870,813	\$	-	\$ -	\$	-	\$	5,642,215	\$	103,513,028
Local option sales taxes		32,221,239		-	-		-		-		32,221,239
Other taxes and licenses		1,904,663		-	-		-		-		1,904,663
Unrestricted intergovernmental		268,941		-	-		-				268,941
Restricted intergovernmental		22,178,457	1,404,8	342	2,235,745		-		723,566		26,542,610
Permits and fees		1,443,288		-	-		-		-		1,443,288
Sales and services		14,677,612		-	-		-		-		14,677,612
Investment earnings		1,357,283		-	(175))	-		152,263		1,509,371
Miscellaneous		1,971,617			-	-		_	-	_	1,971,617
Total revenues	_	173,893,913	1,404,8	842	2,235,570	-			6,518,044	_	184,052,369
Expenditures:											
Current:											
General government		17,290,097		-	-	1,137,	523		-		18,427,620
Public safety		40,770,898	1,198,	419	-		-		6,525,745		48,495,062
Transportation		487,589		-	-		-		-		487,589
Environmental protection		69,695		-	-		-		-		69,695
Economic and physical development		3,894,592		-	-		-		-		3,894,592
Human services		31,062,838		-	-		-		138,783		31,201,621
Cultural and recreation		5,983,710		-	-		-		-		5,983,710
Education		50,097,454		-	5,443,897		-		512,889		56,054,240
Debt service:											
Principal		8,646,313		-	-		-		-		8,646,313
Interest and other charges		1,646,079		-	-		-		-		1,646,079
Issuance costs	_				121,716	27,	630		<u>-</u>	_	149,346
Total expenditures	_	159,949,265	1,198,4	419	5,565,613	1,165,	153	_	7,177,417	_	175,055,867
Revenues over (under) expenditures	_	13,944,648	206,4	423	(3,330,043	(1,165,	153)	·	(659,373)	_	8,996,502
Other Financing Sources (Uses):											
Transfers from other funds		1,487,176		-	12,818,355	2,200,	000		14,068,261		30,573,792
Transfers to other funds		(14,861,282)		-	(1,459,068)) (28,	108))	(14,825,334)		(31,173,792)
Long-term debt issued		2,670,178		-	-		-		-		2,670,178
Capital lease obligations issued		1,771,013				<u> </u>	-				1,771,013
Total other financing sources (uses)		(8,932,915)			11,359,287	2,171,	892		(757,073)	_	3,841,191
Net change in fund balances		5,011,733	206,4	423	8,029,244	1,006,	739		(1,416,446)		12,837,693
Fund Balances:											
Beginning of year - July 1	_	51,898,103	(206,	420)	802,180	255,	172		10,072,738	_	62,821,773
End of year - June 30	\$	56,909,836	\$	3	\$ 8,831,424	\$ 1,261,	911	\$	8,656,292	\$	75,659,466

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2020

Amounts reported for governmental activities in the Statement of Activities (Exhibit B) are different due to the following items:

Net change in fund balances - total governmental funds (Exhibit D)	\$	12,837,693
Capital outlays are reported as expenditures in the governmental funds statement. However, in the Statement of Activities, capital outlay is not an expense, rather it is an increase in capital assets.		7,093,427
Loss on the disposal of capital assets during the year, not recognized on the modified accrual basis		(2,146,759)
Depreciation expense allocates the costs of capital assets over their useful lives. It is not reported as an expenditure in the governmental funds statement.		(3,966,734)
Exhibit D reports revenues using a current financial resources basis, which generally means revenue is recognized when collected, or is expected to be collected, within 90 days of year-end. Exhibit B reports revenues when the earning process is complete, regardless of when it is collected. This measurement difference causes timing of revenue recognition differences for the following revenue types: timing of revenue recognition differences for the following revenue types:		
Property taxes		(469,611)
Change in deferred outflow - pension		(1,838,790)
Change in deferred inflows - pension		(114,081)
Change in net pension asset (liability)		(1,604,975)
Expenses related to compensated absences that do not require current financial are not reported as expenditures in the governmental funds statement.		82,965
Pension expense - LEOSSA		(171,168)
OPEB plan expense		4,208,846
Principal repayments are reported as expenditures in the governmental funds statement. However, in the Statement of Activities, these transactions are not an expense, rather they are a decrease in liabilities.		8,646,313
Proceeds from issuance of debt are reported as revenues in the governmental funds statement. However, in the Statement of Activities, they are not a revenue, rather they are an increase in liabilities.		(4,441,191)
Governmental funds report the effect of bond premiums when the debt is first issued; whereas, these amounts are deferred and amortized in the Statement of Activities.		514,786
Some expenses reported in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.		101,229
Deferred charges on refunding reported in governmental activities are not reported in the funds.		(77,917)
Net revenue (loss) of internal service funds determined to be governmental type	_	4,445,945
Change in net position of governmental activities (Exhibit B)	<u>\$</u>	23,099,978

GENERAL FUND STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE YEAR ENDED JUNE 30, 2020

	 Budgeted	Am	ounts				ariance with inal Budget
	 Original		Final		Actual	_(Over/Under
Revenues:							
Ad valorem taxes	\$ 97,646,292	\$	97,646,292	\$	97,870,813	\$	224,521
Local option sales taxes	31,799,330		32,599,330		32,221,239		(378,091)
Other taxes and licenses	1,855,485		1,855,485		1,904,663		49,178
Unrestricted intergovernmental	260,000		260,000		268,941		8,941
Restricted intergovernmental	17,886,909		21,561,336		22,178,457		617,121
Permits and fees	1,623,381		1,623,381		1,443,288		(180,093)
Sales and services	12,181,293		13,702,063		14,677,612		975,549
Investment earnings	915,853		915,853		1,357,283		441,430
Miscellaneous	 813,581		1,315,079		1,971,617		656,538
Total revenues	 164,982,124		171,478,819		173,893,913		2,415,094
Expenditures:							
Current:	15.050.001		21 00 5 0 10		10.510.225		2 10 5 512
General government	17,253,331		21,005,840		18,510,327		2,495,513
Public safety	39,485,883		43,437,905		40,770,898		2,667,007
Transportation	478,821		515,189		487,589		27,600
Environmental protection	70,139		70,139		69,695		444
Economic and physical development	4,139,915		4,521,843		3,894,592		627,251
Human services	33,398,829		35,222,743		31,062,838		4,159,905
Cultural and recreational	5,275,413		8,470,215		5,983,710		2,486,505
Intergovernmental:							
Education	50,097,454		50,097,454		50,097,454		-
Debt service:							
Principal	7,787,690		7,777,399		7,426,083		351,316
Interest and other charges	1,760,505		1,770,796		1,646,079		124,717
Contingency	 42,800		27,800				27,800
Total expenditures	 159,790,780		172,917,323		159,949,265		12,968,058
Revenues over (under) expenditures	 5,191,344		(1,438,504)		13,944,648		15,383,152
Other Financing Sources (Uses):							
Transfers from other funds	1,459,068		1,487,176		1,487,176		-
Transfers (to) other funds	(12,114,334)		(15,476,571)	1	(14,861,282)		615,289
Long-term debt issued	-		2,670,178		2,670,178		-
Capital lease obligations issued	-		1,771,013		1,771,013		-
Appropriated fund balance	 5,463,922		10,986,708				(10,986,708)
Total other financing sources (uses)	 (5,191,344)		1,438,504		(8,932,915)		(10,371,419)
Net change in fund balance	\$ 	\$			5,011,733	\$	5,011,733
Fund Balance:					51 000 100		
Beginning of year - July 1				_	51,898,103		
End of year - June 30				\$	56,909,836		

STATEMENT OF FUND NET POSITION PROPRIETARY FUNDS JUNE 30, 2020

	Major Enterprise <u>Fund</u> Landfill Fund	Governmental Activities Internal Service Funds
Assets:		
Current assets:		
Cash and cash equivalents	\$ 24,956,621	\$ 4,810,550
Receivables, net	453,444	8,919
Total current assets	25,410,065	4,819,469
Non-current assets:		
Capital assets:		
Land and other assets not depreciated	2,882,137	-
Other capital assets, net of depreciation	6,029,789	
Total capital assets	8,911,926	
Total non-current assets	8,911,926	
Total assets	34,321,991	4,819,469
Deferred Outflows of Resources:		
OPEB deferrals	124,053	-
Pension deferrals	203,051	
Total deferred outflows of resources	327,104	
Liabilities:		
Current liabilities:		
Accounts payable	172,239	514,274
Compensated absences payable	38,059	
Total current liabilities	210,298	514,274
Non-current liabilities:		
Net pension liability	340,284	-
Accrued landfill closure and post-closure care costs	11,307,439	-
Compensated absences payable	31,140	-
Total OPEB liability Total non-current liabilities	1,550,689 13,229,552	<u>-</u>
Total non-current habilities	15,229,332	
Total liabilities	13,439,850	514,274
Deferred Inflows of Resources:		
OPEB deferrals	426,767	-
Pension deferrals	6,743	
Total deferred inflows of resources	433,510	
Net Position:		
Investment in capital assets	8,911,926	-
Unrestricted	11,863,809	4,305,195
Total net position	\$ 20,775,735	\$ 4,305,195

STATEMENT OF REVENUES, EXPENSES, AND CHANGE IN FUND NET POSITION PROPRIETARY FUNDS FOR THE YEAR ENDED JUNE 30, 2020

	Major Enterprise Fund	Governmental Activities
	Landfill Fund	Internal Service Funds
Operating Revenues:		
Landfill user charges	\$ 4,669,389	\$ -
Insurance premiums	-	14,000,800
Miscellaneous	462,964	518,081
Total operating revenues	5,132,353	14,518,881
Operating Expenses:		
Administration	165,512	1,562
Operations:		
Salaries and benefits	1,282,824	10,608,043
Supplies and materials	57,068	-
Current obligations and services	742,039	-
State mandated MSW/C&D charges	236,089	-
Fixed charges and other expenses	683,579	96,422
Landfill closure and post-closure care costs	(978,027)	-
Depreciation	824,579	
Total operating expenses	3,013,663	10,706,027
Operating income (loss)	2,118,690	3,812,854
Non-Operating Revenues (Expenses):		
Interest and investment revenue	80,886	33,091
Gain (loss) on disposal of assets	112,234	
Total non-operating revenues	193,120	33,091
Income (loss) before capital contributions	2,311,810	3,845,945
Other Financing Sources (Uses):		
Transfer from (to) other funds		600,000
Change in net position	2,311,810	4,445,945
Net Position		
Beginning of year - July 1	18,463,925	(140,750)
End of year - June 30	\$ 20,775,735	\$ 4,305,195

STATEMENT OF CASH FLOWS PROPRIETARY FUNDS FOR THE YEAR ENDED JUNE 30, 2020

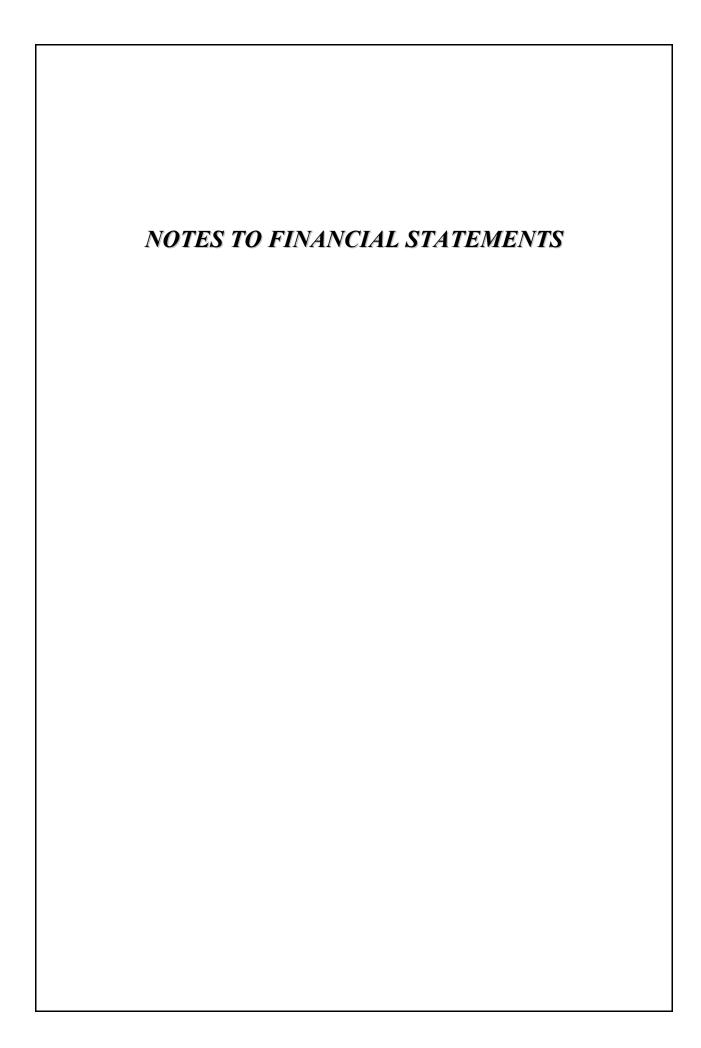
	Major Enterprise Fund	Governmental Activities
	Landfill Fund	Internal Service Funds
Cash Flows from Operating Activities:		
Cash received from customers	\$ 5,134,357	
Cash paid for goods and services	(1,853,180)	(11,048,721)
Cash paid to employees for services	(1,299,105)	
Net cash provided (used) by operating activities	1,982,072	3,470,160
Cash Flows from Non-Capital Financing Activities:		
Transfers (to) from other funds	-	600,000
Cash Flows from Capital and Related Financing Activities:		
Acquisition and construction of capital assets	(313,288)	-
Proceeds from sale of capital assets	126,228	-
Net cash provided (used) by capital and related financing activities	(187,060)	
Cash Flows from Investing Activities:		
Interest on investments	80,886	33,091
Net increase (decrease) in cash and cash equivalents	1,875,898	4,103,251
Cash and Cash Equivalents:		
Beginning of year - July 1	23,080,723	707,299
End of year - June 30	\$ 24,956,621	\$ 4,810,550
Reconciliation of Operating Income (Loss) to		
Net Cash Provided (Used) by Operating Activities:		
Operating income (loss)	\$ 2,118,690	\$ 3,812,854
Adjustments to reconcile operating income (loss) to		
net cash provided (used) by operating activities:		
Depreciation	824,579	-
Landfill closure and post-closure care costs	(983,466)	-
Changes in assets and liabilities:		
(Increase) decrease in accounts receivable	2,004	-
Increase (decrease) in accounts payable and accrued liabilities	38,344	(342,694)
(Increase) decrease in deferred outflows of resources for pensions	36,852	-
Increase (decrease) in net pension liability	33,165	-
Increase (decrease) in deferred inflows of resources for pensions	2,338	-
Increase (decrease) in accrued vacation pay	(4,539)	-
(Increase) decrease in deferred outflows of resources for OPEB	(86,207)	-
Increase (decrease) in deferred inflows of resources for OPEB	(104,304)	-
Increase (decrease) in total OPEB liability	104,616	-
Total adjustments	(136,618)	(342,694)
Net cash provided (used) by operating activities	\$ 1,982,072	\$ 3,470,160

FIDUCIARY FUNDS STATEMENT OF FIDUCIARY NET POSITION JUNE 30, 2020

	Private Purpose Trust Funds		
Assets:			
Cash and cash equivalents	\$ 436,263	\$	439,061
Receivables, net	 		410,688
Total assets	 436,263		849,749
Liabilities and Net Position:			
Liabilities:			
Intergovernmental payable	 		849,749
Net Position:			
Assets held in trust for beneficiaries	 436,263		
Total liabilities and net position	\$ 436,263	\$	849,749

FIDUCIARY FUNDS STATEMENT OF CHANGES IN FIDUCIARY NET POSITION FOR THE YEAR ENDED JUNE 30, 2020

	Private-Purpose Trust Funds		
Additions:			
Restricted intergovernmental	\$ 1,130,463		
Permits and fees	30,520		
Miscellaneous	1,637,656		
Total additions	2,798,639		
Deductions:			
Benefits	2,765,943		
Change in net position	32,696		
Net Position:			
Beginning of year - July 1	403,567		
End of year - June 30	\$ 436,263		



Alamance County, North Carolina Financial Statements and Schedules

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

Note 1. Summary of Significant Accounting Policies

The accounting policies of Alamance County and its discretely presented component units conform to generally accepted accounting principles as applicable to governments. The following is a summary of the more significant accounting policies.

REPORTING ENTITY

The County, which is governed by an elected Board of five Commissioners, is one of the 100 counties established in the State of North Carolina under North Carolina General Statute 153A-10. As required by generally accepted accounting principles, these financial statements present the County and all its component units, legally separate entities for which the County is financially accountable. One component unit of the County, the Alamance County Industrial Facility and Pollution Control Financing Authority, has no financial transactions or account balances; therefore, it does not appear in the combined financial statements. The Alamance County Tourism Development Authority (Tourism) and the Alamance County Transportation Authority (Transportation), both have a June 30 year-end. Tourism is presented discretely as a governmental fund type and transportation is presented discretely as a proprietary fund type.

Component Units:

The County's two discretely presented component units described below are reported in separate combining government-wide financial statements. A third component unit described below does not issue separate financial statements.

• Alamance County Tourism Development Authority

The Alamance County Tourism Development Authority (Tourism) was created by a General Assembly Ratified Bill in 1987, Chapter 950, House Bill 2207 to collect the local tax (via Alamance County Finance Office). The Authority is a public authority under the local Government Budget and Fiscal Control Act and exists to further the development of travel, tourism, and conventions in the County, through the state, national and international advertising, and promotion. The County is responsible for appointing the governing board of Tourism and is required by state statute to distribute two-thirds of a three percent local occupancy tax to Tourism for its operations. The Authority, which has a June 30 year-end, is presented as if it were a governmental fund. Complete financial statements for Tourism may be obtained from Tourism's administrative offices.

• Alamance County Transportation Authority

The Alamance County Transportation Authority (Transportation) exists to provide transportation for the elderly, disabled, and general public residing in Alamance County. Transportation is governed by a five-member Board of Trustees; three appointed by the Alamance County Board of Commissioners; one by the City of Burlington; and one by the Burlington Metropolitan Planning Organization. The Authority is reported as a component unit because of the financial benefit relationship between the County and the Authority. Complete financial statements for Transportation may be obtained from Transportation's principal office.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

• Alamance County Industrial Facility and Pollution Control Financing Authority

The Alamance County Industrial Facility and Pollution Control Financing Authority (Authority) exists to issue and service revenue bond debt of private business for economic development purposes. The Authority is governed by a seven-member Board of Commissioners, all of whom are appointed by the County Commissioners. The County can remove a Commissioner of the Authority with or without cause. The Authority has no financial transactions or account balances; therefore, it is not presented in the combined financial statements. The Authority does not issue separate financial statements.

Complete financial statements for each of the individual component units may be obtained at the administrative offices of those entities as follows:

Alamance County Tourism Development Authority 200 S. Main Street Burlington, North Carolina 27215

Alamance County Transportation Authority 128 Electric Avenue Burlington, North Carolina 27215

BASIS OF PRESENTATION, BASIS OF ACCOUNTING

Basis of Presentation, Measurement Focus – Basis of Accounting

Government-Wide Statements. The Statement of Net Position and the Statement of Activities display information about the primary government net position (the County) and its component units. These statements include the financial activities of the overall government, except for fiduciary activities. Eliminations have been made to minimize the double counting of internal activities. Interfund services provided and used are not eliminated in the process of consolidation. These statements distinguish between the governmental activities and business-type activities of the County. Governmental activities generally are financed through taxes, intergovernmental revenues, and other non-exchange transactions. Business-type activities are financed, in whole or in part, by fees charged to external parties.

The Statement of Activities presents a comparison between direct expenses and program revenues for the different business-type activities of the County and for each function of the County's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Indirect expense allocations that have been made in the funds have been reversed for the Statement of Activities. Program revenues include (a) fees and charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

Fund Financial Statements: The fund financial statements provide information about the County's funds, including the fiduciary fund. Separate statements for each fund category – governmental, proprietary, and fiduciary – are presented. The emphasis of fund financial statements is on major governmental and enterprise funds, each displayed in a separate column. All remaining governmental funds are aggregated and reported as nonmajor funds.

Proprietary fund operating revenues, such as charges for services, result from exchange transactions associated with the principal activity of the fund. Exchange transactions are those in which each party receives and gives up essentially equal values. Non-operating revenues, such as subsidies result from non-exchange transactions. Other non-operating revenues are ancillary activities such as investment earnings.

Major Funds. The General Fund, School Capital Projects Fund, Grant Fund, Renovation and Repair Capital Projects Fund, and Landfill Enterprise Fund are major funds of the County. The General Fund is the County's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund. The School Capital Projects Fund accounts for all school capital projects and activities. The Renovation and Repair Capital Projects Fund accounts for funds used in major renovations and repairs to existing facilities. The Grant Fund accounts for various grants. The Landfill Enterprise Fund accounts for the operation, maintenance, and development of various landfills and disposal sites.

The County has the following fund categories:

Governmental Funds. Governmental funds account for the County's general governmental activities.

Governmental funds include the following fund types:

General Fund. The General Fund is the primary operating fund of the County. It is used to account for all financial resources except those required to be accounted for in another fund.

Special Revenue Funds. The special revenue funds are used to account for the proceeds of specific revenue sources, other than major capital projects, that are legally restricted to expenditures for specific purposes. The County has two nonmajor special revenue funds: Fire Districts Fund and the Emergency Telephone System Fund.

Capital Projects Fund. The capital project funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds). The County has five capital project funds within the nonmajor governmental fund types: capital reserve funds, Mental Health Diversion Center Fund, Alamance Community College Fund, 800 MHZ Emergency Equipment Fund, and the Rudd Street Building Fund.

Enterprise Funds include the following fund type:

Landfill Fund. This fund accounts for the operation, maintenance, and development of various landfills and disposal sites.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

Internal Service Funds. Internal service funds account for employee health benefits and workers' compensation provided to other departments or agencies of the government on a cost reimbursement basis.

Trust Funds. The County has two trust funds, the Indigent Trust Fund and the General Trust Fund, that account for assets held by the government in a trustee capacity.

Fiduciary Funds include the following fund type:

Agency Funds. Agency funds are used to account for assets held by the County as an agent for individuals, private organizations, other governments, and/or other funds. Agency funds are custodial in nature and do not involve measurement of results of operations. The County has ten agency funds: the Fines and Forfeitures Fund, which accounts for various legal fines and forfeitures that the County is required to remit to the Alamance-Burlington Board of Education and nine property tax funds, which account for property taxes that are billed and collected by the County for various municipalities and special districts within the County but that are not revenues to the County.

Measurement Focus, Basis of Accounting

In accordance with North Carolina General Statutes, all funds of the County are maintained during the year using the modified accrual basis of accounting.

Government-Wide, Proprietary, and Fiduciary Fund Financial Statements. The government-wide, proprietary, and fiduciary fund financial statements are reported using the economic resources measurement focus, except for the agency funds which have no measurement focus. The government-wide, proprietary fund, and fiduciary fund financial statements are reported using the accrual basis of accounting. Revenues are recorded when earned, and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Non-exchange transactions, in which the County gives (or receives) value without directly receiving (or giving) equal value in exchange, include property taxes, grants, entitlements, and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements, and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services, or privileges provided; 2) operating grants and contributions; and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the County enterprise funds are charges to customers for sales and services. The County also recognizes as operating revenue the portion of tap fees intended to recover the cost of connecting new customers to the water and sewer system. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

Governmental Fund Financial Statements. Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available.

Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences, which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

The County considers all revenues available if they are collected within 60 days after year-end, except for property taxes. Ad valorem property taxes are not accrued as revenue because the amount is not susceptible to accrual. At June 30, taxes receivable for property other than motor vehicles are materially past due and are not considered to be an available resource to finance the operations of the current year. As of September 1, 2013, state law altered the procedures for the assessment and collection of property taxes on registered motor vehicles in North Carolina. Effective with this change in the law, the State of North Carolina is responsible for billing and collecting the property taxes on registered motor vehicles on behalf of all municipalities and special tax districts. Property taxes are due when vehicles are registered. The billed taxes are applicable to the fiscal year in which they are received. Uncollected taxes that were billed in periods prior to September 1, 2013 and for limited registration plates are shown as a receivable in these financial statements and are offset by deferred inflows of resources.

Sales taxes and certain intergovernmental revenues, such as the utilities franchise tax, collected and held by the state at year-end on behalf of the County, are recognized as revenue. Intergovernmental revenues and sales and services are not susceptible to accrual because generally they are not measurable until received in cash. Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been satisfied.

Under the terms of grant agreements, the County funds certain programs by a combination of specific cost-reimbursement grants, categorical block grants, and general revenues. Thus, when program expenses are incurred, there are both restricted and unrestricted net position available to finance the program. It is the County's policy to first apply cost-reimbursement grant resources to such programs, followed by categorical block grants, and then by general revenues.

BUDGETARY DATA

The County's budgets are adopted as required by the North Carolina General Statutes. An annual budget ordinance is adopted at the departmental level for the General Fund, special revenue funds except for the Grant Special Revenue Fund, the capital reserve funds, enterprise funds, and the internal service funds. All annual appropriations lapse at fiscal year-end. Project ordinances are adopted for the Grant Special Revenue Fund and the capital project funds except for the Capital Reserve Fund.

All budgets are prepared using the modified accrual basis of accounting. Expenditures may not legally exceed appropriations at the departmental level for the General Fund, at the functional level for special revenue funds, enterprise funds, and internal service funds, and at the object level for capital projects funds. The County Manager is authorized by the budget ordinance to transfer appropriations between

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

functional areas within departments of a fund; however, any amendments that alter total expenditures of any fund must be approved by the governing board. Transfers of appropriations between departments in a fund and from contingency must be approved by the governing board or may be approved by the County Manager in conformance with County policy.

During the year, several amendments to the original budget were necessary. The budget ordinance must be adopted by July 1 of the fiscal year or the governing board must adopt an interim budget that covers that time until the annual ordinance can be adopted.

ASSETS, LIABILITIES, DEFERRED INFLOWS AND OUTFLOWS OF RESOURCES, AND FUND EQUITY

Deposits and Investments. All deposits of the County are made in Board-designated official depositories and are secured as required by G.S. 159-31. The County may designate, as an official depository, any bank or savings association whose principal office is located in North Carolina. Also, the County may establish time deposit accounts such as NOW and SuperNOW accounts, money market accounts, and certificates of deposit.

State law [G.S. 159-30(c)] authorizes the County to invest in obligations of the United States of America or obligations fully guaranteed both as to principal and interest by the United States of America; obligations of the State of North Carolina; bonds and notes of any North Carolina local government or public authority; obligations of certain non-guaranteed federal agencies; certain high-quality issues of commercial paper and bankers' acceptances; and the North Carolina Capital Management Trust (NCCMT).

The County's investments with a maturity of more than one year at acquisition and non-money market investments are carried at fair value as determined by quoted market prices. The NC Capital Management Trust Government Portfolio, A SEC-registered 2a-7 money market mutual fund is measured at fair value. The NCCMT- Term Portfolio is bond fund, has no rating and is measured at fair value. As of June 30, 2020, The Term Portfolio has a duration of .15 years. Because the NCCMT Government and Term Portfolios have a weighted average maturity of less than 90 days, they are presented as an investment with a maturity of less than 6 months.

Cash and Cash Equivalents. The County pools monies from several funds to facilitate disbursement and investment and to maximize investment income. Therefore, all cash and investments are considered cash and cash equivalents.

Restricted Assets. Unspent grant proceeds and third-party donations in the amount of \$3,200,715 and unspent debt proceeds of \$1,030,832 are classified as restricted assets in the General Fund because their use is restricted by revenue source for specific expenditures. Money for future tax revaluation in the amount of \$550,333 is classified as restricted assets in the General Fund because its use is restricted per North Carolina General Statute 153A-150. CARES Act funds of \$2,637,941 in the Grant Fund is classified as restricted cash because they must be expended in accordance with the guidance and section 601(d) of the Social Security Act, as added by section 5001 of the Coronavirus Aid, Relief, and Economic Security Act.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

Ad Valorem Taxes Receivable. In accordance with state law [G.S. 105-347 and G.S. 159-13(a)], the County levies ad valorem taxes on property other than motor vehicles on July 1, beginning of the fiscal year. The taxes are due on September 1 (lien date); however, penalties and interest do not accrue until the following January 6. These taxes are based on the assessed values as of January 1, 2019. As allowed by state law, the County has established a schedule of discounts that apply to taxes that are paid prior to the due date. In the County's General Fund, ad valorem tax revenues are reported net of such discounts.

Allowance for Doubtful Accounts. All receivables that historically experience uncollectible accounts are shown net of an allowance for doubtful accounts. This amount is estimated by analyzing the percentage of receivables that were written off in prior years.

Prepaid Items. Certain payments to vendors reflect cost applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

Capital Assets. Purchased or constructed capital assets are recorded at cost or estimated historical cost. Donated capital assets received prior to June 30, 2015 are recorded at their estimated fair value at the date of donation. Donated capital assets received after June 30, 2015 are recorded at acquisition value. All other purchased or constructed capital assets are reported at cost or estimated historical cost. Minimum capitalization costs are \$5,000 for each of the following: buildings, easements, improvements, infrastructure, furniture and equipment, vehicles, computer equipment, and computer software. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

The County holds title to certain Alamance-Burlington Board of Education properties that have not been included in capital assets. The properties have been deeded to the County to permit installment purchase financing of acquisition and construction costs and to permit the County to receive refunds of sales tax paid for construction costs. Agreements between the County and the Board of Education give the Board of Education full use of the facilities, full responsibility for maintenance of the facilities, and provide that the County will convey title to the property back to the Board of Education after all restrictions of the financing agreements and all sales tax reimbursement requirements have been met. The properties are reflected as capital assets in the financial statements of the Alamance-Burlington Board of Education.

Capital assets of the County are depreciated on a straight-line basis over the following estimated useful lives:

Asset	Estimated Useful Lives
Buildings	50 years
Easements	30 years
Improvements	25 years
Infrastruture	50 years
Furniture and equipment	10 years
Vehicles	10 years
Computer equipment	5 years
Computer software	5 years

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

Deferred Outflows/Inflows of Resources. In addition to assets, the Statement of Net Position will sometimes report a separate section for deferred outflow of resources. This separate financial statement element, *Deferred Outflows of Resources*, represents a consumption of net position that applies to a future period and so will not be recognized as an expense or expenditure until then. The County has three items that meets this criterion – OPEB related deferrals, pension related deferrals and charge on refunding. In addition to liabilities, the Statement of Net Position can also report a separate section for deferred inflows of resources. This separate financial statement element, *Deferred Inflows of Resources*, represents an acquisition of net position that applies to a future period and so will not be recognized as revenue until then. The County has five items that meet the criterion for this category: OPEB related deferrals, pension related deferrals, taxes receivable, EMS receivables, and other receivables.

Long-Term Obligations. In the government-wide financial statements and in the proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities on the Statements of Net Position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the straight-line method that approximates the effective interest method. Bonds payable are reported net of the applicable bond premiums or discount. Bond issuance costs, except for prepaid insurance costs, are expensed in the reporting period in which they are incurred. Prepaid insurance costs are expensed over the life of the debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources, while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

Compensated Absences. The vacation policies of the County provide for the accumulation of up to thirty days earned vacation leave with such leave being fully vested when earned. An expense and a liability for compensated absences and the salary-related payments are recorded as the leave is earned in the County's government-wide and proprietary fund statements.

The sick leave policy of the County provides for an unlimited accumulation of earned sick leave. Sick leave does not vest, but any unused sick leave accumulated at the time of retirement may be used in the determination of length of service for retirement benefit purposes. Since the County has no obligation for accumulated sick leave until it is actually taken, no accruals for sick leave have been made.

NET POSITION/FUND BALANCES

Net Position. Net position in government-wide and proprietary fund financial statements is classified as net investment in capital assets, restricted, and unrestricted. Restricted net position represents constraints on resources that are either a) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments or b) imposed by law through state statute.

Fund Balances. In the governmental fund financial statements, fund balance is composed of five classifications designed to disclose the hierarchy of constraints placed on how fund balance can be spent.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

The governmental fund types classify fund balances as follows:

Non-Spendable Fund Balance. This classification includes amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact.

Notes Receivable – portion of fund balance that is not an available resource because it represents the amount not expected to be converted to cash during the subsequent fiscal year.

Restricted Fund Balance. This classification includes revenue sources that are restricted to specific purposes externally imposed or imposed by law.

Restricted by Stabilization by State Statute – North Carolina G.S. 159-8 prohibits units of government from budgeting or spending a portion of their fund balance. This is one of several statutes enacted by the North Carolina State Legislature in the 1930's that were designed to improve and maintain the fiscal health of local government units. Restricted by State Statute (RSS), is calculated at the end of each fiscal year for all annually budgeted funds. The calculation in G.S. 159-8(a) provides a formula for determining what portion of fund balance is available for appropriation. The amount of fund balance not available for appropriation is what is known as "Restricted by State Statute". Appropriated fund balance in any fund shall not exceed the sum of cash and investments minus the sum of liabilities, encumbrances, and deferred revenues arising from cash receipts, as those figures stand at the close of the fiscal year next preceding the budget. Per GASB guidance, RSS is considered a resource upon which a restriction is "imposed by law through constitutional provisions or enabling legislation." RSS is reduced by inventories and prepaids as they are classified as non-spendable. Outstanding encumbrances are included within RSS. RSS is included as a component of restricted net position and restricted fund balance on the face of the balance sheet.

Restricted for Public Safety – portion of fund balance restricted by revenue source for public safety related activities, such as sheriff, fire, E-911, emergency management, and capital outlay.

Restricted for General Government – portion of fund balance that is restricted by revenue source for general government activities.

Restricted for Human Services – portion of fund balance that is restricted by revenue source for human service programs.

Restricted for Transportation – portion of fund balance that is restricted by revenue source for transportation.

Restricted for Economic and Physical Development – portion of fund balance that is restricted by revenue source for economic development.

Restricted for Cultural and Recreation – portion of fund balance that is restricted by donations and grant proceeds for recreational purposes.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

Restricted fund balance at June 30, 2020 is as follows:

				Other
		General	Go	vernmental
Purpose	Fund Fund		Funds	
Restricted, All Other:				
Public safety	\$	2,306,158	\$	916,545
General government		139,030		-
Human services		1,068,316		3,061,217
Transportation		50,013		-
Economic and physical development		113,405		-
Cultural and recreation		414,511		
Total	\$	4,091,433	\$	3,977,762

Restricted net position on Exhibit A varies from restricted fund balance on Exhibit C by the amount of unspent bond proceeds of \$1,030,832 as of June 30, 2020 and Register of Deeds' Pension Plan of \$305,281, for a net difference of \$725,551.

Committed Fund Balance. Portion of fund balance that can only be used for specific purpose imposed by majority vote of Alamance County's governing body (highest level of decision-making authority). The governing body can, by adoption of an ordinance prior to year-end, commit fund balance. Any changes or removal of specific purposes requires majority action by the governing body.

Committed for Education – represents the portion of fund balance committed by the Board of Commissioners for education purposes.

Committed for General Government – represents the portion of fund balance committed by the Board of Commissioners for costs relating to the Renovation and Repair Capital Project Fund and future capital outlays supported by the capital reserve funds.

Committed for Public Safety – portion of fund balance committed by the Board of Commissioners that can only be used for public safety.

Committed for Tax Revaluation – portion of fund balance committed by the Board of Commissioners that can only be used for tax revaluation.

Committed for Human Services – portion of fund balance committed by the Board of Commissioners for the construction of a mental health diversion center.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

Committed fund balance at June 30, 2020 is as follows:

		Schools	Renovation	Other
	General	Capital	and Repair	Governmental
Purpose	Fund	Projects Fund	Projects Fund	Funds
Education	\$ 1,351,770	\$ 8,831,424	\$ -	\$ 1,232,840
General government	206,652	-	1,261,911	2,185,031
Public safety	3,348,752	-	-	-
Human services	-	-	-	1,200,000
Tax revaluation	550,333			
Total	\$ 5,457,507	\$ 8,831,424	\$ 1,261,911	\$ 4,617,871

Assigned Fund Balance. Portion of fund balance that the Alamance County governing board has budgeted.

Assigned for General Government – represents the portion of fund balance assigned by the Board of Commissioners for facility planning and construction as well as the Automation Fund for the Register of Deeds Office.

Assigned for Public Safety – represents the portion of fund balance assigned by the Board of Commissioners for various public safety programs.

Assigned for Human Services – represents the portion of fund balance assigned by the Board of Commissioners for human service programs.

Assigned for Economic and Physical Development – represents the portion of fund balance assigned by the Board of Commissioners for various economic and physical development.

Assigned for Cultural and Recreational – represents the portion of fund balance assigned by the Board of Commissioners for the care of animals at Cedarock Park.

Assigned for Subsequent Years' Expenditures— represents the portion of fund balance assigned by the Board of Commissioners to cover a projected excess of expected expenditures over expected revenues.

		General
Purpose		Fund
General government	\$	5,190,944
Public safety		337,401
Human resources		3,108,391
Economic and physical development		544,176
Cultural and recreational		16,598
Subsequent years' expenditures	_	3,500,000
Total	\$	12,697,510

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

Unassigned Fund Balance. Unassigned fund balance represents the portion of fund balance that has not been assigned to another fund or is not restricted, committed, or assigned to specific purposes within the General Fund.

Alamance County has a revenue spending policy that provides guidance for programs with multiple revenue sources. The Finance Officer will use resources in the following hierarchy: bond proceeds, federal funds, state funds, local non-County funds, and County funds. For purposes of fund balance classification, expenditures are to be spent from restricted fund balance first, followed in order by committed fund balance, assigned fund balance, and lastly, unassigned fund balance. The Finance Officer has the authority to deviate from this policy if it is in the best interest of the County.

Alamance County has also adopted a minimum fund balance policy for the General Fund, which instructs management to conduct the business of the County in such a manner that unassigned fund balance is at least equal to or greater than 20% of budgeted expenditures in the subsequent year.

The following schedule provides management and citizens with information on the portion of General Fund balance that is available for appropriation:

Total fund balance - General Fund	\$ 56,909,836
Less:	
Notes receivable	270,684
Stabilization by state statute	 9,804,975
Total available fund balance - General Fund	\$ 46,834,177

The outstanding encumbrances are amounts needed to pay any commitments related to purchase orders and contracts that remain unperformed at year-end.

	General		
		Fund	
Encumbrances	\$	2,097,267	

ACCOUNTING ESTIMATES

The preparation of financial statements, in conformity with accounting principles generally accepted in the United States of America, requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Actual results could differ from these estimates.

DEFINED BENEFIT COST-SHARING PLANS

The County participates in two cost-sharing, multiple-employer, defined benefit pension plans that are administered by the state; the Local Governmental Employees' Retirement System (LGERS) and the Registers of Deeds' Supplemental Pension Fund (RODSPF) (collectively, the "state-administered defined benefit pension plans"). For purposes of measuring the net pension asset or liability, deferred outflows of

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net positions of the state-administered defined benefit pension plans and additions to/deductions from the state-administered defined benefit pension plans' fiduciary net positions have been determined on the same basis as they are reported by the state-administered defined benefit pension plans. For this purpose, plan member contributions are recognized in the period in which the contributions are due. The County's employer contributions are recognized when due and the County has a legal requirement to provide the contributions. Benefits and refunds are recognized when due and payable in accordance with the terms of the state-administered defined benefit pension plans. Investments for all plans are reported at fair value.

Note 2. Detail Notes On All Funds

Assets

Deposits

All of the County's deposits are either insured or collateralized by using one of two methods. Under the Dedicated Method, all deposits exceeding the federal depository insurance coverage level are collateralized with the securities held by the County's agents in the unit's name. Under the Pooling Method, which is a collateral pool, all uninsured deposits are collateralized with securities held by the State Treasurer's agent in the name of the State Treasurer. Since the State Treasurer is acting in a fiduciary capacity for the County, these deposits are considered to be held by the County's agent in its name. The amount of the pledged collateral is based on an approved averaging method for non-interestbearing deposits and the actual current balance for interest-bearing deposits. Depositories using the Pooling Method report to the State Treasurer the adequacy of their pooled collateral covering uninsured deposits. The State Treasurer does not confirm this information with the County or with the escrow agent. Because of the inability to measure the exact amount of collateral pledged for the County under the Pooling Method, the potential exists for undercollaterization, and this risk may increase in periods of high cash flows. However, the State Treasurer of North Carolina enforces strict standards of financial stability for each depository that collateralizes public deposits under the Pooling Method. The State Treasurer enforces standards of minimum capitalization for all Pooling Method financial institutions. The County relies on the State Treasurer to monitor those financial institutions. The County analyzes the financial soundness on any other financial institution used by the County. The County complies with the provisions G.S. 159-31 when designating official depositories and verifying that deposits are properly secured. The County does not have a policy regarding custodial credit risk for deposits.

At June 30, 2020, the County's deposits had a carrying amount of \$24,146,009 and a bank balance of \$26,398,852. Of the bank balance, \$1,271,131 was covered by federal depository insurance and the remainder was covered by collateral held under the Pooling Method.

At June 30, 2020, the County had \$5,742 cash on hand.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

Investments. At June 30, 2020, the County had the following investments and maturities:

	Valuation			Less
	Measurement Method	 Fair Value	T	han 1 Year
Commercial paper	Fair Value-Level 2	\$ 26,366,886	\$	26,366,886
NCCMT - Government Portfolio	Fair Value-Level 1	 52,758,752		52,758,752
Total		\$ 79,125,638	\$	79,125,638

As of June 30, 2020, the NCCMT Term Portfolio has a duration of .15 years. Because the NCCMT Government and Term Portfolios have a weighted average maturity of less than 90 days, they are presented as an investment with a maturity of less than 6 months. The NCCMT Government Portfolio has an AAAm rating from S&P. The NCCMT Term Portfolio has no rating.

All investments are measured using the market approach: using prices and other relevant information generated by market transactions involving identical or comparable assets or a group of assets.

Level of Fair Value Hierarchy: Level 1: Debt securities valued using directly observable, quoted prices (unadjusted) in active markets for identical assets. Level 2 debt securities are valued using a matrix pricing technique. Matrix pricing is used to value securities based on the securities' relationship to benchmark quoted prices.

Interest Rate. This is the risk that changes; interest rates will adversely affect the fair value of an investment. The County has no policy in place to limit its exposure to fair value losses arising from rising interest rates. The County's investment policy requires purchases of securities to be tiered with staggered maturity dates and limits all securities to a final maturity of no more than three years.

Credit Risk. The County limits investments to the provisions of G.S. 159-30 and restricts the purchase of securities to the highest possible ratings whenever particular types of securities are rated. State law limits investments in commercial paper to the top rating issued by nationally recognized statistical rating organizations (NRSROs); however, the County had no formal policy on managing credit risk. As of June 30, 2020, the County's investments were rated as follows:

	Standard Poor's	Moody's Investor Services
North Carolina Capital Management Trust Government Portfolio	AAAm	N/A
North Carolina Capital Management Term Portfolio	N/A	N/A
Commercial paper	A-1+	P-1

Custodial Credit Risk. For an investment, the custodial credit risk is the risk that in the event of a failure of the counterparty, the County will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

Concentration of Credit Risk. The County places a limit of 50% on the amount that the County may invest in any one issuer of commercial paper or banker's acceptances. More than 5% of the County's investments in commercial paper are in Credit Suisse, Exxon Mobil, JP Morgan, MUFG Bank, Natixis, Royal Bank of Canada and Toyota Motor. These investments are 2.5%, 4.4%, 3.8%, 5.0%, 6.3%, 6.2%, and 5.0%, respectively, of the County's total investments.

Note 3. Property Tax - Use-Value Assessment on Certain Lands

In accordance with the General Statutes, agriculture, horticulture, and forestland may be taxed at presentuse value as opposed to market value. When the property loses its eligibility for use-value taxation, the property tax is recomputed at market value for the current year and the three preceding fiscal years, along with the accrued interest from the original due date. This tax is immediately due and payable.

Shown below are property taxes that could become due if present use-value eligibility is lost. These amounts have not been recorded in the financial statements.

Year of Levy	<u>Tax</u>		Interest		Total
2017	\$ 2,110,536	\$	691,377	\$	2,801,913
2018	2,174,832		516,528		2,691,360
2019	2,226,146		328,385		2,554,531
2020	2,533,142		145,669		2,678,811
Total	\$ 9,044,656	\$	1,681,959	\$	10,726,615

Note 4. Receivables

Receivables at the government-wide level at June 30, 2020 were as follows:

	Government-Wide Financial Statements						
		Governmental Activities		Business-Type Activities		Total	
Receivables:							
Accounts	\$	21,616,873	\$	555,779	\$	22,172,652	
Taxes		2,777,453		-		2,777,453	
Due from other governments		782,204				782,204	
Gross receivables		25,176,530		555,779		25,732,309	
Less: allowance for uncollectibles		(13,265,041)		(102,335)		(13,367,376)	
Net total receivables	\$	11,911,489	\$	453,444	\$	12,364,933	

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

The due from other governments that is owed to the County consists of the following:

Local option sales tax	\$ 331,842
Other governments	 450,362
Total	\$ 782,204

Note 5. Capital Assets

Primary Government

Capital asset activity for the year ended June 30, 2020 was as follows:

	July 1, 2019	Additions	Retirements	Transfers	June 30, 2020
Governmental Activities:					
Non-Depreciable Capital Assets:					
Land	\$ 3,218,338	\$ 1,240,000	\$ (450,891)	\$ -	\$ 4,007,447
Construction in progress		1,043,820		(552,645)	491,175
Total non-depreciable capital assets	3,218,338	2,283,820	(450,891)	(552,645)	4,498,622
Depreciable Capital Assets:					
Buildings	49,012,053	-	-	-	49,012,053
Other improvements	13,055,644	32,000	-	552,645	13,640,289
Easements	1,179,217	-	-	-	1,179,217
Equipment	14,312,499	3,155,175	(4,208,323)	-	13,259,351
Vehicles and motor equipment	10,054,542	1,622,432	(319,889)	20,300	11,377,385
Library books	2,397,609	-	(2,397,609)	-	-
Library audio-visual materials	594,567	-	(594,567)	-	-
Infrastructure	158,649				158,649
Total depreciable capital assets	90,764,780	4,809,607	(7,520,388)	572,945	88,626,944
Less Accumulated Depreciation:					
Buildings	(23,585,913)	(917,002)	-	-	(24,502,915)
Other improvements	(3,692,452)	(511,245)	-	-	(4,203,697)
Easements	(339,523)	(39,238)	-	-	(378,761)
Equipment	(9,282,407)	(1,370,606)	4,019,088	-	(6,633,925)
Vehicles and motor equipment	(5,639,331)	(780,476)	242,307	(20,300)	(6,197,800)
Library books	(981,274)	(275,399)	1,256,673	-	-
Library audio-visual materials	(236,907)	(69,545)	306,452	-	-
Infrastructure	(69,856)	(3,223)			(73,079)
Total accumulated depreciation	(43,827,663)	\$ (3,966,734)	\$ 5,824,520	\$ (20,300)	(41,990,177)
Total depreciable capital assets, net	46,937,117				46,636,767
Governmental activities capital assets, net	\$ 50,155,455				\$ 51,135,389

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

Depreciation expense was charged to functions/programs of the primary government as follows:

General government	\$ 2,276,648
Public safety	1,217,743
Economic and physical development	5,364
Human services	83,614
Cultural (parks and recreation)	 383,365
Total depreciation expense	\$ 3,966,734

Capital asset activity for business-type activities for the year ended June 30, 2020 was as follows:

	July 1, 2019	Additions	Retirements	Transfers	June 30, 2020
Business-Type Activities:					
Landfill:					
Non-Depreciable Capital Assets:					
Land	\$ 2,765,112	\$ -	\$ -	\$ -	\$ 2,765,112
Construction in progress	117,025				117,025
Total non-depreciable capital assets	2,882,137				2,882,137
Depreciable Capital Assets:					
Landfill construction	13,459,347	-	-	-	13,459,347
Buildings	1,196,332	12,844	-	-	1,209,176
Other improvements	788,777	-	-	-	788,777
Fixtures and equipment	289,695	-	-	-	289,695
Vehicles and motor equipment	6,655,456	300,444	(315,875)	(20,300)	6,619,725
Total depreciable capital assets	22,389,607	313,288	(315,875)	(20,300)	22,366,720
Less Accumulated Depreciation:					
Landfill construction	(10,689,967)	(275,404)	-	-	(10,965,371)
Buildings	(169,603)	(37,810)	-	-	(207,413)
Other improvements	(747,657)	(3,122)	-	-	(750,779)
Fixtures and equipment	(215,845)	(11,661)	-	-	(227,506)
Vehicles and motor equipment	(4,011,461)	(496,582)	301,881	20,300	(4,185,862)
Total accumulated depreciation	(15,834,533)	\$ (824,579)	\$ 301,881	\$ 20,300	(16,336,931)
Total capital assets being depreciated, net	6,555,074				6,029,789
Landfill capital assets, net	\$ 9,437,211				\$ 8,911,926

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

Construction Commitments

The government has active construction projects as of June 30, 2020. At year-end, the government's commitments with contractors are as follows:

Projects	Spent To-Date		Remaining Commitment	
Landfill recycling improvements	\$	-	\$	164,108
JB Allen courthouse roof		-		176,770
Historic courthouse roof				122,773
Total	\$		\$	463,651

Net Investment in Capital Assets

The total net investment in capital assets at June 30, 2020 is composed of the following elements:

	Governmental Activities	Business-Type Activities	
Capital assets	\$ 51,135,389	\$ 8,911,926	
Total debt, gross	46,480,569	-	
Long-term debt for assets not owned by the County	39,782,005	-	
Capital related unspent debt proceeds	1,030,832		
Total capital debt	5,667,732		
Net investment in capital assets	\$ 45,467,657	\$ 8,911,926	

Note 6. Accounts Payable and Accrued Liabilities

Payables and other accrued liabilities at the government-wide level at June 30, 2020 were as follows:

Governmental Activities:

Vendors	\$ 2,808,191
Due to other governments	71,597
Accrued payroll and related liabilities	44,752
Accrued interest	593,970
Incurred but not reported	 348,400
Total governmental activities	\$ 3,866,910
Business-Type Activities:	
Landfill vendors	\$ 172,239

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

Note 7. Pension Plan Obligations

Local Governmental Employees' Retirement System

Plan Description. The County is a participating employer in the state-wide Local Governmental Employees' Retirement System (LGERS), a cost-sharing multiple-employer defined benefit pension plan administered by the State of North Carolina. LGERS membership is comprised of general employees and local law enforcement officers (LEOs) of participating local governmental entities. Article 3 of G.S. Chapter 128 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. Management of the plan is vested in the LGERS Board of Trustees, which consists of 13 members – nine appointed by the Governor, one appointed by the State Senate, one appointed by the State House of Representatives, and the State Treasurer and State Superintendent, who serve as ex-officio members. The Local Governmental Employees' Retirement System is included in the Comprehensive Annual Financial Report (CAFR) for the State of North Carolina. The state's CAFR includes financial statements and required supplementary information for LGERS. That report may be obtained by writing to the Office of the State Controller, 1410 Mail Service Center, Raleigh, North Carolina 27699-1410, by calling (919) 981-5454, or at www.osc.nc.gov.

Benefits Provided. LGERS provides retirement and survivor benefits. Retirement benefits are determined as 1.85% of the member's average final compensation times the member's years of creditable service. A member's average final compensation is calculated as the average of a member's four highest consecutive years of compensation. Plan members are eligible to retire with full retirement benefits at age 65 with five years of creditable service, at age 60 with 25 years of creditable service, or at any age with 30 years of creditable service. Plan members are eligible to retire with partial retirement benefits at age 50 with 20 years of creditable service or at age 60 with five years of creditable service (age 55 for firefighters). Survivor benefits are available to eligible beneficiaries of members who die while in active service or within 180 days of their last day of service and who have either completed 20 years of creditable service regardless of age (15 years of creditable service for firefighters and rescue squad members who are killed in the line of duty) or have completed five years of service and have reached age 60. Eligible beneficiaries may elect to receive a monthly Survivor's Alternate Benefit for life or a return of the member's contributions. The plan does not provide for automatic post-retirement benefit increases. Increases are contingent upon actuarial gains of the plan.

LGERS plan members who are LEOs are eligible to retire with full retirement benefits at age 55 with five years of creditable service as an officer, or at any age with 30 years of creditable service. LEO plan members are eligible to retire with partial retirement benefits at age 50 with 15 years of creditable service as an officer. Survivor benefits are available to eligible beneficiaries of LEO members who die while in active service or within 180 days of their last day of service and who also have either completed 20 years of creditable service regardless of age, or have completed 15 years of service as a LEO and have reached age 50, or have completed five years of creditable service as a LEO and have reached age 55, or have completed 15 years of creditable service as a LEO if killed in the line of duty. Eligible beneficiaries may elect to receive a monthly Survivor's Alternate Benefit for life or a return of the member's contributions.

Contributions. Contribution provisions are established by General Statute 128-30 and may be amended only by the North Carolina General Assembly. County employees are required to contribute 6% of their compensation. Employer contributions are actuarially determined and set annually by the LGERS Board of Trustees. The County's contractually required contribution rate for the year ended June 30, 2020, was

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

9.70% of compensation for law enforcement officers and 9.01% for general employees and firefighters, actuarially determined as an amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year. Contributions to the pension plan from the County were \$3,984,724 for the year ended June 30, 2020.

Refunds of Contributions – County employees who have terminated service as a contributing member of LGERS, may file an application for a refund of their contributions. By state law, refunds to members with at least five years of service include 4% interest. State law requires a 60-day waiting period after service termination before the refund may be paid. The acceptance of a refund payment cancels the individual's right to employer contributions or any other benefit provided by LGERS.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2020, the County reported a liability of \$17,014,190 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2019. The total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2018. The total pension liability was then rolled forward to the measurement date of June 30, 2019 utilizing update procedures incorporating the actuarial assumptions. The County's proportion of the net pension liability was based on a projection of the County's long-term share of future payroll covered by the pension plan, relative to the projected future payroll covered by the pension plan of all participating LGERS employers, actuarially determined. At June 30, 2020, the County's proportion was 0.623% (measured as of June 30, 2019), which was a decrease of 0.024% from its proportion as of June 30, 2019 (measured as of June 30, 2018).

For the year ended June 30, 2020, the County recognized pension expense of \$7,602,476. At June 30, 2020, the County reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources		Deferred Inflows of Resources	
Differences between expected and actual				
experience	\$	2,913,260	\$	-
Changes of assumptions		2,773,031		-
Net difference between projected and actual				
earnings on pension plan investments		415,000		-
Changes in proportion and differences between				
County contributions and proportionate share of				
contributions		66,528		337,135
County contributions subsequent to the				
measurement date		3,984,724		_
Total	\$	10,152,543	\$	337,135

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

\$3,984,724 reported as deferred outflows of resources related to pensions resulting from County contributions subsequent to the measurement date will be recognized as a decrease of the net pension liability in the year end June 30, 2021. Other amounts reported as deferred outflows and inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ending	
June 30	Amount
2021	\$ 2,991,740
2022	869,111
2023	1,556,321
2024	413,512
2025	-
Thereafter	
Total	\$ 5,830,684

Actuarial Assumptions. The total pension liability in the December 31, 2018 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	3.0 percent
Salary increase	3.50 to 8.10 percent, including inflation and
	productivity factor
Investment rate of return	7.00 percent, net of pension plan investment
	expense, including inflation

The plan currently uses mortality tables that vary by age, gender, employee group (i.e. general, law enforcement officer) and health status (i.e. disabled and healthy). The current mortality rates are based on published tables and based on studies that cover significant portions of the U.S. population. The healthy mortality rates also contain a provision to reflect future mortality improvements.

The actuarial assumptions used in the December 31, 2018 valuation were based on the results of an actuarial experience study as of December 31, 2014.

Future ad hoc COLA amounts are not considered to be substantively automatic and are therefore not included in the measurement.

The projected long-term investment returns, and inflation assumptions are developed through review of current and historical capital markets data, sell-side investment research, consultant whitepapers, and historical performance of investment strategies. Fixed income return projections reflect current yields across the U.S. Treasury yield curve and market expectations of forward yields projected and interpolated for multiple tenors and over multiple year horizons. Global public equity return projections are established through analysis of the equity risk premium and the fixed income return projections. Other asset categories and strategies' return projections reflect the foregoing and historical data analysis.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

These projections are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major asset class as of June 30, 2019 are summarized in the following table:

		Long-Term
	Target	Expected Real
Asset Class	Allocation	Rate of Return
Fixed income	29.0%	1.4%
Global equity	42.0%	5.3%
Real estate	8.0%	4.3%
Alternatives	8.0%	8.9%
Credit	7.0%	6.0%
Inflation protection	<u>6.0</u> %	4.0%
Total	<u>100.0</u> %	

The information above is based on 30-year expectations developed with the consulting actuary for the 2019 asset, liability, and investment policy study for the North Carolina Retirement Systems, including LGERS. The long-term nominal rates of return underlying the real rates of return are arithmetic annualized figures. The real rates of return are calculated from nominal rates by multiplicatively subtracting a long-term inflation assumption of 3.00%. All rates of return and inflation are annualized.

Discount Rate. The discount rate used to measure the total pension liability was 7.00%. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current contribution rate and that contributions from employers will be made at statutorily required rates, actuarially determined. Based on these assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of the current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the County's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate. The following presents the County's proportionate share of the net pension liability calculated using the discount rate of 7.00 percent, as well as what the County's proportionate share of the net pension liability or net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (6.00 percent) or 1-percentage-point higher (8.00 percent) than the current rate:

	1%	Discount	1%
	Decrease (6.00%)	Rate (7.00%)	Increase (8.00%)
County's proportionate share of			
the net pension liability (asset)	\$ 38,914,564	\$ 17,014,190	\$ (1,189,457)

Pension Plan Fiduciary Net Position. Detailed information about the pension plan's fiduciary net position is available in the separately issued Comprehensive Annual Financial Report (CAFR) for the State of North Carolina.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

Law Enforcement Officers' Special Separation Allowance

Plan Description. Alamance County administers a public employee retirement system (the "Separation Allowance"), a single-employer defined benefit pension plan that provides retirement benefits to the County's qualified sworn law enforcement officers under the age of 62 who have completed at least 30 years of creditable service or have attained 55 years of age and have completed five or more years of creditable service. The Separation Allowance is equal to .85 percent of the annual equivalent of the base rate of compensation most recently applicable to the officer for each year of creditable service. The retirement benefits are not subject to any increases in salary or retirement allowances that may be authorized by the General Assembly. Article 12D of G.S. Chapter 143 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. A separate report was not issued for the Plan.

All full-time law enforcement officers of the County are covered by the Separation Allowance. At December 31, 2018, the Separation Allowance's membership consisted of:

Retirees receiving benefits	19
Terminated plan members entitled to,	
but not yet receiving, benefits	-
Active plan members	122
Total	141

Summary of Significant Accounting Policies

Basis of Accounting. The County has chosen to fund the Separation Allowance on a pay-as-you-go basis. Pension expenditures are made from the General Fund, which is maintained on the modified accrual basis of accounting. Benefits are recognized when due and payable in accordance with the terms of the plan.

The Separation Allowance has no assets accumulated in a trust that meets the following criteria, which are outlined in GASB Statements 73.

Actuarial Assumptions

The entry age normal actuarial cost method was used in the December 31, 2018 valuation. The total pension liability was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation 2.5 percent

Salary increase 3.50 to 7.35 percent, including inflation and

productivity factor

Discount rate 3.26 percent

The discount rate used to measure the TPL is the S&P Municipal Bond 20-Year High Grade Rate Index.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

Deaths after Retirement (Healthy): RP-2014 Healthy Annuitant base rates projected to 2015 using MP-2015, projected forward generationally from 2015 using MP-2015. Rates are adjusted by 104% for males and 100% for females.

Deaths before Retirement: RP-2014 Employee base rates projected to 2015 using MP-2015, projected forward generationally from 2015 using MP-2015.

Deaths after Retirement (Beneficiary): RP-2014 Healthy Annuitant base rates projected to 2015 using MP-2015, projected forward generationally from 2015 using MP-2015. Rates are adjusted by 123% for males and females.

Deaths after Retirement (Disabled): RP-2014 Disabled Retiree base rates projected to 2015 using MP-2015, projected forward generationally from 2015 using MP-2015. Rates are adjusted by 103% for males and 99% for females.

Contributions. The County is required by Article 12D of G.S. Chapter 143 to provide these retirement benefits and has chosen to fund the amounts necessary to cover the benefits earned on a pay-as-you-go basis through appropriations made in the General Fund operation budget. There were no contributions made by the employees. The County's obligation to contribute to this Plan is established and may be amended by the North Carolina General Assembly. Administration costs of the Separation Allowance are financed through investment earnings. The County paid \$278,744 as benefits came due.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2020, the County reported a total pension liability of \$4,224,678. The total pension liability was measured as of December 31, 2019 based on a December 31, 2018 actuarial valuation. The total pension liability was rolled forward to December 31, 2019 utilizing update procedures incorporating the actuarial assumptions. For the year ended June 30, 2020, the County recognized pension expense of \$451,369.

	Deferred Outflows of		Deferred Inflows of	
	R	esources	R	esources
Differences between expected and actual experience	\$	420,339	\$	31,467
Changes of assumptions and other inputs		218,159		132,045
County benefit payments and administrative expenses				
made subsequent to the measurement date		156,839		
Total	\$	795,337	\$	163,512

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

\$156,839 reported as deferred outflows of resources related to pensions resulting from benefit payments made and administrative expenses incurred subsequent to the measurement date will be recognized as a decrease of the total pension liability in the year end June 30, 2021. Other amounts reported as deferred outflows and inflows of resources related to pensions will be recognized in pension expense as follows:

 Amount
\$ 139,439
139,439
129,460
57,860
8,788
\$ 474,986
\$

Sensitivity of the County's Total Pension Liability to Changes in the Discount Rate. The following presents the County's total pension liability calculated using the discount rate of 3.26 percent, as well as what the County's total pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (2.26 percent) or 1-percentage-point higher 4.26 percent than the current rate:

	1%	Discount	1%
	Decrease	Rate	Increase
	(2.26%)	(3.26%)	(4.26%)
Total pension liability	\$ 4,589,945	\$ 4,224,678	\$ 3,892,060

Schedule of Changes in Total Pension Liability
Law Enforcements Officers' Special Separation Allowance

		2020		
Beginning balance	\$	4,099,774		
Service cost		167,771		
Interest		144,159		
Difference between expected and actual experience		(38,413)		
Changes of assumptions and other inputs		130,131		
Benefit payments		(278,744)		
Ending balance	\$	4,224,678		

Changes of Assumptions. Changes of assumptions and other inputs reflect a change in the Municipal Bond Index Rate from 3.64% at December 31, 2018 to 3.26% at December 31, 2019.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

The plan currently uses mortality tables that vary by age, and health status (i.e. disabled and healthy). The current mortality rates are based on published tables and based on studies that cover significant portions of the U.S. population. The healthy mortality rates also contain a provision to reflect future mortality improvements.

The actuarial assumptions used in the December 31, 2018 valuation were based on the results of an actuarial experience study as of December 31, 2014.

Supplemental Retirement Income Plan for Law Enforcement Officers

Plan Description. The County contributes to the Supplemental Retirement Income Plan (Plan), a defined contribution pension plan administered by the Department of State Treasurer and a Board of Trustees. The Plan provides retirement benefits to law enforcement officers employed by the County. Article 5 of G.S. Chapter 135 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. The Supplemental Retirement Income Plan for Law Enforcement Officers is included in the Comprehensive Annual Financial Report (CAFR) for the State of North Carolina. The state's CAFR includes the pension trust fund financial statements for the Internal Revenue Code Section 401(k) plan that includes the Supplemental Retirement Income Plan for Law Enforcement Officers. That report may be obtained by writing to the Office of the State Controller, 1410 Mail Service Center, Raleigh, North Carolina 27699-1410, or by calling (919) 981-5454.

Funding Policy. Article 12E of G.S. Chapter 143 requires the County to contribute each month an amount equal to five percent of each officer's salary, and all amounts contributed are vested immediately. Also, the law enforcement officers may make voluntary contributions to the plan. Contributions for the year ended June 30, 2020 were \$618,284, which consisted of \$353,812 from the County and \$264,472 from the law enforcement officers. No amounts were forfeited.

Registers of Deeds' Supplemental Pension Fund

Plan Description. Alamance County also contributes to the Registers of Deeds' Supplemental Pension Fund (RODSPF), a non-contributory, defined benefit plan administered by the North Carolina Department of State Treasurer. RODSPF provides supplemental pension benefits to any eligible county register of deeds who is retired under the Local Government Employees' Retirement System (LGERS) or an equivalent locally sponsored plan. Article 3 of G.S. Chapter 161 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. Management of the plan is vested in the LGERS Board of Trustees, which consists of 13 members – nine appointed by the Governor, one appointed by the State Senate, one appointed by the State House of Representatives, and the State Treasurer and State Superintendent, who serve as ex-officio members. The Registers of Deeds' Supplemental Pension Fund is included in the Comprehensive Annual Financial Report (CAFR) for the State of North Carolina. The state's CAFR includes financial statements and required supplementary information for the Resisters of Deeds' Supplemental Pension Fund. That report may be obtained by writing to the Office of the State Controller, 1410 Mail Service Center, Raleigh, North Carolina 27699-1410, by calling (919) 981-5454, or at www.osc.nc.gov.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

Benefits Provided. An individual's benefits for the year are calculated as a share of accumulated contributions available for benefits for that year, subject to certain statutory limits. An individual's eligibility is based on at least 10 years of service as a register of deeds with the individual's share increasing with years of service. Because of the statutory limits noted above, not all contributions available for benefits are distributed.

Contributions. Benefits and administrative expenses are funded by investment income and 1.5% of the receipts collected by each County Commission under Article 1 of Chapter 161 of the North Carolina General Statutes. The statutory contribution currently has no relationship to the actuary's required contribution. The actuarially determined contribution this year and for the foreseeable future is zero. Registers of Deeds do not contribute. Contribution provisions are established by General Statute 161-50 and may be amended only by the North Carolina General Assembly. Contributions to the pension plan from the County were \$14,565 for the year ended June 30, 2020.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2020, the County reported an asset of \$281,067 for its proportionate share of the net pension asset. The net pension asset was measured as of June 30, 2019. The total pension liability used to calculate the net pension asset was determined by an actuarial valuation as of December 31, 2018. The total pension liability was then rolled forward to the measurement date of June 30, 2019 utilizing update procedures incorporating the actuarial assumptions. The County's proportion of the net pension asset was based on the County's share of contributions to the pension plan, relative to contributions to the pension plan of all participating RODSPF employers. At June 30, 2019, the County's proportion was 1.424%, which was a decrease of 0.152% from its proportion measured as of June 30, 2018.

For the year ended June 30, 2020, the County recognized pension expense of \$27,008. At June 30, 2020, the County reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources		Deferred Inflows of Resources	
Differences between expected and actual				
experience	\$	-	\$	13,554
Net difference between projected and actual				
earnings on pension plan investments		2,876		-
Changes in proportion and differences between				
County contributions and proportionate share				
of contributions		22,054		1,727
County contributions subsequent to				
the measurement date		14,565		
Total	\$	39,495	\$	15,281

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

\$14,565 reported as deferred outflows of resources related to pensions resulting from County contributions subsequent to the measurement date will be recognized as an increase of the net pension asset in the year end June 30, 2021. Other amounts reported as deferred inflows and outflows of resources related to pensions will be recognized in pension expense as follows:

Year Ending		
June 30	A	mount
2021	\$	158
2022		10,128
2023		4,916
2024		(5,553)
2025		-
Thereafter		
Total	\$	9,649

Actuarial Assumptions. The total pension liability in the December 31, 2018 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	3.0 percent
Salary increase	3.50 to 7.75 percent, including inflation and
	productivity factor
Investment rate of return	3.75 percent, net of pension plan investment
	expense, including inflation

The plan currently uses mortality tables that vary by age, gender, employee group (i.e. general, law enforcement officer) and health status (i.e. disabled and healthy). The current mortality rates are based on published tables and based on studies that cover significant portions of the U.S. population. The healthy mortality rates also contain a provision to reflect future mortality improvements.

The actuarial assumptions used in the December 31, 2018 valuation were based on the results of an actuarial experience study as of December 31, 2014.

Future ad hoc COLA amounts are not considered to be substantively automatic and are, therefore, not included in the measurement.

The projected long-term investment returns and inflation assumptions are developed through review of current and historical capital markets data, sell-side investment research, consultant whitepapers, and historical performance of investment strategies. Fixed income return projections reflect current yields across the U.S. Treasury yield curve and market expectations of forward yields projected and interpolated for multiple tenors and over multiple year horizons. These projections are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The adopted asset allocation policy for the RODSPF is 100% in the fixed income asset class. The best estimate of arithmetic real rate of return for the fixed income asset class as of June 30, 2019 is 1.4%.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

The information above is based on 30-year expectations developed with the consulting actuary for the 2019 asset, liability, and investment policy study for the North Carolina Retirement Systems, including LGERS. The long-term nominal rates of return underlying the real rates of return are arithmetic annualized figures. The real rates of return are calculated from nominal rates by multiplicatively subtracting a long-term inflation assumption of 3.00%. All rates of return and inflation are annualized.

Discount Rate. The discount rate used to measure the total pension liability was 3.75%. The projection of cash flows used to determine the discount rate assumed that contributions from employers will be made at statutorily required rates. Based on these assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of the current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the County's Proportionate Share of the Net Pension Asset to Changes in the Discount Rate. The following presents the County's proportionate share of the net pension asset calculated using the discount rate of 3.75 percent, as well as what the County's proportionate share of the net pension asset would be if it were calculated using a discount rate that is 1-percentage-point lower (2.75 percent) or 1-percentage-point higher 4.75 percent than the current rate:

	1%	Discount	1%
	Decrease (2.75%)	Rate (3.75%)	Increase (4.75%)
County's proportionate share of			
the net pension liability (asset)	<u>\$ (232,334)</u>	\$ (281,067)	\$ (322,269)

Pension Plan Fiduciary Net Position. Detailed information about the pension plan's fiduciary net position is available in the separately issued Comprehensive Annual Financial Report (CAFR) for the State of North Carolina.

Deferred Compensation Plan

The County offers its employees a deferred compensation plans created in accordance with Internal Revenue Code Section 457. The plan is administered by Nationwide Retirement Solutions. An additional plan was offered and administered by Pacific Life until September 2019. The current plan, available to all County employees, permits them to defer a portion of their salary until future years. The deferred compensation is not available until an employee is terminated, retires, dies, or experiences an unforeseeable emergency.

The County has complied with changes in the laws, which govern the County's deferred compensation plans, requiring all assets of the plans to be held in trust for the exclusive benefit of the participants and their beneficiaries. Formerly, the undistributed amounts that had been deferred by the plan participants were required to be reported as assets of the County. Effective for the fiscal year ended June 30, 1999, and in accordance with GASB Statement No. 32, "Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans", this deferred compensation plan is no longer reported within the County's Agency Fund.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

The net pension liability for LGERS and ROD was measured as of December 31, 2018, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The total pension liability for LEOSSA was measured as of December 31, 2019, with an actuarial valuation date of December 31, 2018. The County's proportion of the net pension liability was based on the County's share of contributions to the pension plan relative to the contribution of all participating entities. Following is information related to the proportionate share and pension expense:

	LGERS	LEOSSA	ROD	Total
Proportionate share of net pension liability (asset)	\$ 17,014,190	N/A	\$ (281,067)	\$ 16,733,123
Proportion of the net pension				
liability (asset)	0.62302%	N/A	1.42370%	-
Total pension liability	N/A	\$ 4,224,678	N/A	4,224,678
Pension expense	7,602,476	451,369	27,008	8,080,853

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

At June 30, 2020, the County reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	LGERS	LEOSSA	ROD	Total
Deferred Outflows of Resources:				
Differences between expected and				
actual experience	\$ 2,913,260	\$ 420,339	\$ -	\$ 3,333,599
Changes of assumptions	2,773,031	218,159	-	2,991,190
Net difference between projected and actual earnings on pension plan				
investments	415,000	-	2,876	417,876
Changes in proportion and differences between County contributions and				
proportionate share of contributions	66,528	-	22,054	88,582
County contributions (LGERS, ROD) and benefit payments and administration costs (LEOSSA) subsequent to the				
measurement date	3,984,724	156,839	14,565	4,156,128
Total	<u>\$10,152,543</u>	\$ 795,337	\$ 39,495	<u>\$10,987,375</u>
Deferred Inflows of Resources:				
Differences between expected and				
actual experience	\$ -	\$ 31,467	\$ 13,554	\$ 45,021
Changes of assumptions	-	132,045	-	132,045
Changes in proportion and differences between County contributions and				
proportionate share of contributions	337,135		1,727	338,862
Total	\$ 337,135	\$ 163,512	\$ 15,281	\$ 515,928

Other Employment Benefits – Alamance County

Death Benefits. The County has elected to provide death benefits to employees through the Death Benefit Plan for members of the Local Governmental Employees' Retirement System (Death Benefit Plan), a multiple-employer, state-administered, cost-sharing plan funded on a one-year term cost basis. The beneficiaries of those employees who die in active service after one year of contributing membership in the system, or who die within 180 days after retirement or termination of service and have at least one year of contributing membership service in the system at the time of death, are eligible for death benefits. Lump-sum death benefit payments to beneficiaries are equal to the employee's 12 highest months' salary in a row during the 24 months prior to the employee's death, but the benefit will be a minimum of \$25,000 and will not exceed \$50,000. Because all death benefit payments are made from the Death Benefit Plan, and not by the County, the County does not determine the number of eligible participants.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

The County has no liability beyond the payment of monthly contributions. The contributions to the Death Benefit Plan cannot be separated between the post-employment benefit amount and the other benefit amount. Contributions are determined as a percentage of monthly payroll based upon rates established annually by the state. Separate rates are set for employees not engaged in law enforcement and for law enforcement officers. The County considers these contributions to be immaterial.

Plan Description. Under a County resolution, Alamance County administers a single-employer defined benefit plan to provide employees who were hired before July 1, 2008 that retire on disability retirement (Alamance County work related), retiree group health, dental, and life insurance (if approved by the life insurance company) to employees who are approved for disability retirement by the Medical Review Board of the North Carolina Local Government Employees Retirement System, a multiple employer, due to an Alamance County Workers' Compensation claim.

For employees who were hired prior to July 1, 2005 and retire on disability retirement (non-work related), the County will continue to provide retiree group health to employees who are approved for disability retirement by the Medical Review Board of the North Carolina Local Governmental Employees Retirement System and who have at least twenty (20) years of service with Alamance County. Employees who retire from the North Carolina Local Governmental Employees' Retirement System (NCLGERS), a multiple employer, are eligible to continue to be covered by Alamance County's Group Health Plan. The HCB Plan is available to qualified retirees until the age of 65 or until Medicare eligible, whichever is sooner. The County obtains healthcare coverage through private insurers. The Board of Commissioners may amend the benefit provisions. A separate report was not issued for the plan.

No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB Statement 75.

Eligible employees that retire due to work-related disability will have the full cost of health, dental, and life insurance paid for by the County. The retiree's life insurance will be a payment of no less than \$25,000 equal to the employee's highest 12 months' consecutive salary during the preceding twenty-four (24) months, not to exceed \$50,000.

Eligible retirees who were hired prior to July 1, 2005 will have the full cost of health insurance paid for by the County.

The County will contribute to the cost of retiree insurance premium based on the years of creditable service with Alamance County using the following schedule for employees who were hired between July 1, 2005 and June 30, 2008:

Years of Service	County	Retiree
At Retirement	Contribution	Contribution
Less than 10	0.00%	100.00%
10-14	50.00%	50.00%
15-19	75.00%	25.00%
20 or more	100 00%	0.00%

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

The County will contribute to the cost of retiree insurance premium based on the years of creditable service with Alamance County using the following schedule for employees who were hired on or after July 1, 2008:

Years of Service	County	Retiree
At Retirement	Contribution	Contribution
Less than 15	0.00%	100.00%
15-19	50.00%	50.00%
20-24	75.00%	25.00%
25 or more	100.00%	0.00%

Retiring employees hired January 1, 2014 and after are eligible for continued health coverage until they reach Medicare eligible age. At that time, the retiree's coverage with Alamance County is terminated.

Pre-Medicare healthcare and prescription drug coverage are provided in the group health insurance plan to eligible retirees. Coverage continues for the retirees' lifetime, with Medicare eligible retirees naming Medicare as the primary insurer and the County paying claims secondary to Medicare. In addition, if the employee retires because of disability retirement (work related), the retiree is also given dental and life insurance coverage at no cost to the retiree.

Dependent Coverage. The retiree may continue dependent coverage (and pay the full cost of this coverage) if enrolled in dependent coverage at the time of retirement. Dependent coverage terminates upon the retirees' death.

Monthly premiums effective January 1, 2020:

	Pre-65 Health Cost		Post-65 Health Cost	
Tier				
Retiree	\$	777.00	\$	262.35
Retiree + Spouse		1,227.00		-
Retiree + Child(ren)		1,142.00		-
Retiree + Family		1,527.00		-

Funding Policy. The County's members pay the current active employee rate for dependent coverage, if the retiree elects to purchase the coverage. The County has chosen to fund the healthcare benefits on a pay-as-you-go basis.

Membership of the Plan consisted of the following at June 30, 2018, the date of the latest actuarial valuation:

Retirees and dependents receiving benefits	464
Active plan members	894
Total	1,358

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

Total OPEB Liability

The County's total OPEB liability of \$77,534,443 was measured as of June 30, 2019 and was determined by an actuarial valuation as of June 30, 2018.

Actuarial assumptions and other inputs. The total OPEB liability in the June 30, 2018 actuarial valuation was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement unless otherwise specified:

Inflation	2.50 percent
Real wage growth	1.00 percent
Wage inflation	3.50 percent

Salary increases, including wage inflation:

General employees and firefighters
Law enforcement officers

Discount rate

3.50%-7.75%
3.50%-7.35%
3.50 percent

Healthcare cost trend rates:

Pre-Medicare 7.25% for 2018 decreasing to an ultimate rate

of 4.75% by 2028

Medicare 5.38% for 2018 decreasing to an ultimate rate

of 4.75% by 2022

Dental 4.00 percent

Changes in the Total OPEB Liability

	Total OPEB	
	Liability	
Balance at July 1, 2019	\$ 72,303,652	
Changes for the year:		
Service cost	2,680,092	
Interest	2,773,841	
Changes of benefit terms	(3,383,681)	
Differences between expected and actual experience	(15,049)	
Changes of assumptions or other inputs	5,188,159	
Benefit payments	(2,012,571)	
Net changes	5,230,791	
Balance at June 30, 2020	\$ 77,534,443	

Changes in assumptions and other inputs reflect a change in the Municipal Bond Index Rate from 3.89% to 3.50%.

The County selected a Municipal Bond Index Rate equal to the Bond Buyer 20-year General Obligation Bond Index published at the last Thursday of June by The Bond Buyer, and the Municipal Bond Index Rate as of the measurement date as the discount rate used to measure the total OPEB liability.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

Mortality rates were based on the RP-2014 mortality tables, with adjustments for LGERS experience and generational mortality improvements using Scale MP-2015.

The demographic actuarial assumptions for retirement, disability incidence, withdrawal, and salary increases used in the June 30, 2018 valuation were based on the results of an actuarial experience study for the period January 1, 2010 – December 31, 2014, adopted by the LGERS Board.

The remaining actuarial assumptions (e.g., initial per capita costs, health care cost trends, rate of plan participation, rates of plan election, etc.) used in the June 30, 2018 valuation were based on a review of recent plan experience done concurrently with the June 30, 2018 valuation.

Sensitivity of the Total OPEB Liability to Changes in the Discount Rate. The following presents the total OPEB liability of the County, as well as what the County's total OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower (2.50 percent) or 1-percentage-point higher (4.50 percent) than the current discount rate:

	1%	Discount	1%
	Decrease (2.50%)	Rate (3.50%)	Increase (4.50%)
Total OPEB liability	\$ 92,041,354	\$ 77,534,443	\$ 66,172,494

Sensitivity of the Total OPEB Liability to Changes in the Healthcare Cost Trend Rates. The following presents the total OPEB liability of the County, as well as what the County's total OPEB liability would be if it were calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

	1%		1%
	Decrease	Current	Increase
Total OPEB liability	\$ 64,721,268	\$ 77,534,443	\$ 94,218,207

OPEB Expense, Deferred Outflows of Resources and Deferred Inflows of Resources Related to **OPEB**

For the year ended June 30, 2020, the County recognized OPEB expense of \$(2,284,834). At June 30, 2020, the County reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Outflows of Resources	Inflows of Resources	
Differences between expected and actual experience	\$ -	\$ 13,418,088	
Changes of assumptions	4,324,905	7,920,243	
Benefit payments and plan administrative expense			
made subsequent to the measurement date	1,877,730		
Total	\$ 6,202,635	\$ 21,338,331	

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

\$1,877,730 reported as deferred outflows of resources related to OPEB resulting from benefit payments made and administrative expenses incurred subsequent to the measurement date will be recognized as a decrease of the total OPEB liability in the year end June 30, 2021. Other amounts reported as deferred inflows and deferred outflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year Ending	
June 30	Total
2021	\$ (4,366,981)
2022	(4,366,981)
2023	(4,366,981)
2024	(3,735,424)
2025	(185,669)
Thereafter	8,610
Total	\$ (17,013,426)

Note 8. Closure and Post-Closure Costs – Austin Quarter Landfill Facility and Swepsonville Landfill Facility

State and federal laws and regulations require the County to place a final cover on its Austin Quarter Landfill Facility when it stops accepting waste and to perform certain maintenance and monitoring functions at the site for 30 years after closure. Although closure and post-closure care costs will be paid only near or after the date that the landfill stops accepting waste, the County reports a portion of these closure and post-closure care costs as an operating expense in each period based on landfill capacity used as of each balance sheet date.

The \$8,845,142 reported for the Austin Quarter MSW Landfill Facility as landfill closure and post-closure care liability at June 30, 2020 represents a cumulative amount reported to date based on the use of 85.0% of the total estimated capacity of the landfill. This landfill was expanded by 5 acres in FY 2020. The County will recognize the remaining estimated costs of closure and post-closure care as the remaining estimated capacity is filled.

The \$2,028,190 reported for the Austin Quarter C&D Landfill Facility as landfill closure and post-closure care liability at June 30, 2020 represents a cumulative amount reported to date based on the use of 106.0% percent of the total estimated capacity of the landfill. The County will recognize the remaining estimated costs of closure and post-closure care as the remaining estimated capacity is filled.

These amounts are based on estimates of what it would cost to perform all closure and post-closure care in 2020. The County expects to close the Austin Quarter MSW Landfill Facility in the year 2079 and the Austin Quarter C&D Landfill Facility in 2023, in conjunction with the anticipated construction of the next MSW cell. Actual costs may be higher due to inflation, changes in technology, or changes in regulations.

The County closed its Swepsonville Landfill Facility on October 4, 1993. As of June 30, 2020, the estimated closure and post-closure care liability for this facility amounted to \$434,107. Actual cost may be higher due to inflation, changes in technology, or changes in regulations.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

The total landfill closure and post-closure care liability for the County's landfills as of June 30, 2020 amounted to \$11,307,439.

The County has met the requirements of a local government financial test that is one option under state and federal laws and regulations that help determine if a unit is financially able to meet closure and post-closure care requirements.

Note 9. Deferred Outflows and Inflows of Resources

Deferred outflows of resources are comprised of the following:

Source	Amount
Pension deferrals	\$ 10,987,375
OPEB deferrals	6,202,635
Unamortized bond refunding charges	389,588
Total	\$ 17,579,598

Deferred inflows of resources at year-end are comprised of the following:

Source		Amount
Property taxes receivable (General Fund)		1,935,104
Property taxes receivable (Nonmajor Governmental Funds)		225,431
EMS receivable (General Fund)		1,482,669
Other receivables (General Fund)		484,414
Pension deferrals		515,928
OPEB deferrals		21,338,331
Total	\$	25,981,877

Note 10. Contingent Liabilities

At June 30, 2020, the County was a defendant to various lawsuits. In the opinion of the County's management and the County attorney, the ultimate effect of these legal matters will not have a material adverse effect on the County's financial position.

Note 11. Long-Term Obligations

Capital Leases

The County has entered into agreements to lease certain equipment. The lease agreements qualify as capital leases for accounting purposes and, therefore, have been recorded at the present value of the future minimum lease payments as of the date of their inception.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

The following is a summary of the County's capital leases as of June 30, 2020:

		Payment Duration	Annual Payment	
Date of Execution	Class of Property	(Years)	_ Amount	_
July 1, 2015	Computer equipment	4	\$ 8,470)
July 1, 2016	Computer equipment	5	14,717	,
January 1, 2017	Computer equipment	5	60,764	,
July 1, 2017	Computer equipment	3	72,100)
July 1, 2017	Computer equipment	3	5,236	,
July 1, 2017	Computer equipment	5	15,096	
October 1, 2017	Computer equipment	4	18,565	,
October 1, 2017	Computer equipment	4	11,259)
October 1, 2017	Computer equipment	6	170,239)
January 1, 2018	Computer equipment	3	118,534	
April 1, 2018	Computer equipment	3	94,518	,
April 1, 2018	Computer equipment	4	18,736)
May 1, 2018	Computer equipment	5	17,141	
July 1, 2018	Computer equipment	3	95,017	1
October 1, 2018	Computer equipment	4	9,723	i
October 1, 2018	Computer equipment	4	30,301	
January 1, 2019	Computer equipment	3	38,016)
April 1, 2019	Computer equipment	3	15,558	;
April 1, 2019	Computer equipment	5	3,201	
July 1, 2019	Computer equipment	3	58,598	;
July 1, 2019	Computer equipment	5	9,448	;
July 1, 2019	Computer equipment	5	8,379)
October 1, 2019	Computer equipment	4	55,344	
January 1, 2020	Computer equipment	3	57,672	,
January 1, 2020	Computer equipment	4	64,557	
January 1, 2020	Computer equipment	5	29,503	
April 1, 2020	Computer equipment	3	15,762	,
April 1, 2020	Computer equipment	4	38,992	,
April 1, 2020	Computer equipment	5	16,351	
April 1, 2020	Computer equipment	5	25,706)
April 1, 2020	Computer equipment	5	116,735	
Total			\$ 1,314,238	_

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

Under the terms of the lease agreements, title does not pass to the County at the end of the lease term. However, the lease term duration periods are at least 75% of the property's estimated economic life, which is a criteria for determining a capital lease.

			Ac	cumulated		Net Book
Class of Property	Cost		Cost Depreciation		Value	
Computer equipment	\$	4,204,170	\$	1,845,785	\$	2,358,385

For Alamance County, the future minimum lease obligations and the net present value of these minimum lease payments as of June 30, 2020 were as follows:

Year Ending June 30		vernmental Activities
2021	\$	1,146,071
2022		831,390
2023		512,184
2024		296,733
2025		185,376
Total minimum lease payments		2,971,754
Less: amount representing interest		802,372
Present value of the minum lease payments	\$	2,169,382

Installment Loans. The County has obtained various installment loans to finance construction, renovations, and equipment purchases as follows:

	G	overnmental Activities
Installment note payable issued December 7, 2017 for emergency radios; due in semi-annual principal payments of \$233,578 through June 30, 2025; interest rate of 2.16%	\$	1,993,045
Installment note payable issued October 10, 2019 for voting equipment; due in semi-annual payments of \$147,012 through February 1, 2024; interest rate of 1.90%		1,125,960
Installment note payable issued October 10, 2019 for equipment; due in semi-annual payments of \$200,665 through September 1, 2023; interest rate of 1.83%		1,354,622
Installment note payable issued May 12, 2011 for Probation Center; due in semi-annual principal payments of \$55,556 through October 1, 2020; interest rate of 2.95%		55,555
Total governmental activities	\$	4,529,182

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

The County's outstanding note from direct placements related to governmental activities of \$1,993,045 is secured by radio equipment. Upon default, the entire outstanding principal payments shall be declared immediately due and payable. Upon failure to pay or make timely payments the lender shall proceed by appropriate court action and take possession of the equipment.

The County's outstanding note from direct placements related to governmental activities of \$1,125,960 is secured by voting equipment. Upon default, the escrow agent shall immediately remit to the lessor the remaining balance of the Equipment Acquisition Fund.

The County's outstanding note from direct placements related to governmental activities of \$1,354,622 is secured by vehicles and equipment. Upon default, the lessor may require the County to pay all amounts then currently due and to return all equipment.

The County's outstanding note from direct placements related to governmental activities of \$55,555 is secured by the parole/probation center. Upon default, the entire outstanding principal payments plus the interest of the next due installment payment shall be declared immediately due and payable. Upon failure to pay or make timely payments the lender shall proceed by appropriate court action and take possession of the mortgaged property.

Annual debt service requirements to maturity for the County's installment loans are as follows:

Year Ending		Governmen	tal Activities			
June 30	Principal			Interest		
2021	\$	1,132,702	\$	64,430		
2022		1,100,003		31,500		
2023		1,121,874		22,039		
2024		943,522		12,372		
2025		231,081		2,496		
Total	\$	4,529,182	\$	132,837		

Qualified School Construction Bonds

On September 15, 2010, the County issued \$8,298,202 in direct placement qualified school construction bonds to finance the renovation of certain qualifying school facilities. These bonds qualify as "Qualified School Construction" under Section 54F of the Internal Revenue Code. The interest rate charged is 5.47%, but the creditor also receives federal tax credits in lieu of receiving interest payments from the issuer. The principal and interest are payable semi-annually through 2026. The outstanding amount at June 30, 2020 was \$3,004,403.

The qualified school construction bonds are secured by the career tech center. Upon default, the entire outstanding principal payments shall be declared immediately due and payable. Upon failure to pay or make timely payments the lender shall proceed by appropriate court action and take possession of the mortgaged property.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

Annual debt service requirements to maturity for the County's Qualified School Construction Bonds are as follows:

Year Ending	Governmental Activiti				
June 30	Principal		Interest		
2021	\$	553,213	\$	158,869	
2022		553,213		128,608	
2023		553,213		98,348	
2024		553,213		68,087	
2025		553,213		37,826	
2026		238,338		6,518	
Total	\$	3,004,403	\$	498,256	

General Obligation Indebtedness

All general obligation bonds serviced by the County's General Fund are collateralized by the full faith, credit, and taxing power of the County. Principal and interest requirements are appropriated when due.

Advance Refundings

On September 12, 2012, the County issued \$33,830,000 of general obligation advance refunding bonds to provide resources to purchase U.S. government securities that were placed in an irrevocable trust to be used for all future debt service payments of \$34,765,000 of general obligation bonds. Accordingly, the trust account assets and the liability for the defeased bonds are not included in the County's financial statements. The par value of the defeased bonds at June 30, 2020 was \$20,405,000.

The County's general obligation bonds payable at June 30, 2020 are comprised of the following individual issues:

Serviced by the General Fund:

September 12, 2012 issue, Refunding Bonds Series 2012; due in annual installments, varying, on February 1 through 2026; interest at 2.0% through 2016, 3.0% through 2017, 4.0% through 2023, and 5.0% through 2026.	\$ 20,405,000
August 11, 2016 issue, general obligation bonds; due in annual installments of \$750,000 beginning February 1, 2018 through 2036; interest rates varying throughout the life of	
the payments.	 12,750,000
Total general obligation bonds	\$ 33,155,000

In the event of a default, the County agrees to pay to the purchaser, on demand, interest on any and all amounts due and owing by the County under the related agreements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

Annual debt service requirements to maturity for the County's general obligation bonds are as follows:

Year Ending	Government Activities				
June 30		Principal		Interest	
2021	\$	5,080,000	\$	1,283,175	
2022		5,060,000		1,079,975	
2023		5,055,000		877,575	
2024		5,055,000		662,875	
2025		2,780,000		417,625	
2026-2030		5,300,000		925,875	
2031-2035		4,125,000		4,205,044	
2036		700,000		17,500	
Total	\$	33,155,000	\$	9,469,644	

The following is a summary of changes in the County's long-term obligations as of June 30, 2020:

							Due In Less Than			
	 July 1, 2019		Additions		Retirements	June 30, 2020			One Year	
Governmental Activities:										
General obligation debt	\$ 38,200,000	\$	-	\$	5,045,000	\$	33,155,000	\$	5,080,000	
Premium on general										
obligation bonds	4,137,388		-		514,786		3,622,602		514,786	
Direct placement qualified school										
construction bonds	3,557,616		-		553,213		3,004,403		553,213	
Direct placement recovery bonds	590,000		-		590,000		-		-	
Capitalized leases	1,618,599		1,771,013		1,220,230		2,169,382		974,160	
Direct placement installment loans	3,096,874		2,670,178		1,237,870		4,529,182		1,132,702	
Total pension liability (LEOSSA)	4,099,774		403,648		278,744		4,224,678		-	
Net pension liaibility (LGERS)	15,048,814		1,625,092		-		16,673,906		-	
Compensated absences	3,314,947		1,740,256		1,823,221		3,231,982		1,777,590	
Total OPEB liability	 70,857,579		5,126,175				75,983,754			
Total governmental activities	\$ 144,521,591	\$	13,336,362	\$	11,263,064	\$	146,594,889	\$	10,032,451	

	July 1, 2019		 Additions	 Retirements	<u>J</u>	une 30, 2020	Less Than One Year
Business-Type Activities:							
Accrued landfill closure and							
post-closure care cost	\$	12,290,905	\$ -	\$ 983,466	\$	11,307,439	\$ -
Compensated absences		73,738	36,017	40,556		69,199	38,059
Net pension liability (LGERS)		307,119	33,165	-		340,284	-
Total OPEB liability		1,446,073	104,616			1,550,689	<u>-</u>
Total business-type activities	\$	14,117,835	\$ 173,798	\$ 1,024,022	\$	13,267,611	\$ 38,059

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

Compensated absences typically have been liquidated in the General Fund and are accounted for on an LIFO basis, assuming that employees are taking leave time as it is earned. Net pension liability and total pension liabilities have been liquidated in the General Fund. OPEB has been liquidated in the Employee Insurance Fund.

State statutes provide for a legal debt margin of 8.0% of the County's appraised valuation. The County had a legal debt limitation of \$1,134,944,034 at June 30, 2020.

Conduit Debt Obligation. Alamance County Industrial Facility and Pollution Control Financing Authority has issued industrial revenue bonds to provide financial assistance to private businesses for economic development purposes. These bonds are secured by the properties financed and letters of credit and are payable solely from payments received from the private businesses involved. Ownership of the acquired facilities is in the name of the private business served by the bond issuance. Neither the County, nor the Authority, nor the state, nor any political subdivision, thereof, is obligated in any manner for the repayment of the bonds. Accordingly, the bonds are not reported as liabilities in the accompanying financial statements. As of June 30, 2020, there were two series of industrial revenue bonds outstanding, with an aggregate principal amount payable of \$400,000.

Note 12. Interfund Balances and Activity

Due From/To Other Funds

Interfund balances are summarized below:

	 Interfur	id Lo	oans	
	From		To	Reason
General Fund	\$ 241,350	\$		Cash advance
Nonmajor Governmental Funds:				
Grant Special Revenue Fund	\$ 	\$	241,350	Cash advance

Transfers To/From Other Funds

Transfers in (out) for the year ended June 30, 2020 are summarized below:

	Interfund Transfers						
		From		To			
General Fund	\$	14,861,282	\$	1,487,176			
Major Schools Capital Project Fund		1,459,068		12,818,355			
Major Renovation and Repair Capital Project Fund		28,108		2,200,000			
Nonmajor capital project funds		14,825,334		14,068,261			
Workers' Compensation Internal Service Fund				600,000			
Total interfund transfers	\$	31,173,792	\$	31,173,792			

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

Transfers from the School Capital Project Fund to the General Fund were for payment of school bond debt service. Other General Fund transfers to other funds were advancements for grant and fund related expenditures. The transfer from the Renovation and Repair Capital Project Fund to the General Fund was for a reclassification. The transfers from nonmajor capital project funds were for various project closeouts and project funding from capital reserve funds.

Note 13. Joint Ventures

Alamance-Caswell Local Management Now Known as PBH aka Cardinal Innovations. Alamance County has settled its lawsuit with PBH over issues of accounting for fund balance and assets of the ACLME that were taken by PBH. Currently, Alamance County and Caswell County have only advisory authority over the operations of PBH. In accordance with NCGS Section 122C-115 (b) Counties shall appropriate funds for the support of programs that serve the catchment area, whether the programs are physically located within a single county or whether any facility housing a program is owned and operated by the county. Alamance County provides funding for mental health services according to state law and PBH is responsible for managing the provision of services and reporting quarterly to Alamance County Commissioners. Alamance County provided funding for mental health services in the amount of \$1,153,413 during the fiscal year ended June 30, 2020.

Alamance Community College. The County, in conjunction with the State of North Carolina and the Alamance-Burlington Board of Education, participates in a joint venture to operate the Alamance Community College (Community College). Each of the three participants appoints four members of the 13-member Board of Trustees of the Community College. The President of the Community College's student government serves as an ex officio non-voting member of the Community College's Board of Trustees. The Community College is included as a component unit of the state. The County has the basic responsibility for providing funding for the facilities of the Community College and also provides some financial support for the Community College's operations. In addition to providing annual appropriations for the facilities, the County periodically issues general obligation bonds to provide financing for new and restructured facilities. The County has an ongoing financial responsibility for the Community College because of the statutory responsibilities to provide funding for the Community College's facilities. The County contributed \$3,464,312 and \$870,000 to the Community College for operating and repair and maintenance, respectively, during the fiscal year ended June 30, 2020. The participating governments do not have any equity interest in the joint venture; therefore, no equity interest has been reflected in the County's financial statements at June 30, 2020. Complete financial statements for the Community College may be obtained from the Community College's administrative offices at 1247 Jimmie Kerr Road, Graham, North Carolina 27253.

Jointly Governed Organizations

Piedmont Triad Council of Governments. The County, in conjunction with five other counties and 35 municipalities, established the Piedmont Triad Council of Governments (Council). The participating governments established the Council to coordinate various funding received from federal and state agencies. Each participating government appoints one member to the Council's governing board. The County paid membership fees of \$40,631 to the Council during the fiscal year ended June 30, 2020.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

Burlington-Alamance Airport Authority. The County, in conjunction with the City of Burlington, jointly governs the Burlington-Alamance Airport Authority. Each participating government appoints three members of the seven-member Board. The seventh appointment is a joint appointment by both governments. The Airport was created in 1969 by the North Carolina General Assembly House Bill 951.

This act enabled Alamance County and the City of Burlington to establish the Authority for the maintenance of its Airport facilities. The County has no ongoing responsibility for providing financial support for the Authority's operations and facilities. The County has contributed funds in the past to match federal and state grants. The County contributed \$262,321 to the Authority for capital improvements during the fiscal year ended June 30, 2020.

Note 14. Contingencies

Risk Management. The County is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

The County has established the Workers' Compensation Fund (an Internal Service Fund) to account for and finance its risk of loss related to employee injuries while conducting County business. Under this program, the Workers' Compensation Fund provides coverage for up to a maximum of \$600,000. The County purchases commercial insurance for losses in excess of coverage provided by the fund. Settlement claims have not exceeded this commercial coverage during the past year since the fund's inception.

The County has not been designated as being in a flood zone and, thus, carries no commercial flood insurance.

The County has established an Employee Insurance Fund (an Internal Service Fund) to account for and finance its risk of loss related to employee health and accident claims. Under this program, the Employee Insurance Fund provides coverage for up to a maximum of \$350,000 for each claim. The County purchases commercial insurance coverage for claims in excess of coverage provided by the Fund, and there have been no significant reductions in this coverage from last year.

The General Fund and Landfill Fund participate in the program by making premium payments to the Employee Insurance Fund based on estimates of the amounts needed to pay prior and current-year claims and to maintain adequate reserves for catastrophic losses. A claims liability is reported in the Fund when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. The claims liability of \$348,400 reported in the Fund at June 30, 2020 includes an amount for claims that have been incurred, but not reported (IBNR). Claim liabilities are calculated considering the effects of inflation, recent claim settlement trends, including frequency and amount of payouts and other economic and social factors. Liabilities are reported when it is probable that a loss has occurred, and the amount of the loss can be reasonably estimated. Liabilities include an amount for claims that have been incurred, but not reported (IBNR's).

NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

Changes in the fund's claims liability amount for the past ten fiscal years were:

Year Ended June 30	Cl	aims Liability Beginning of Year	_	Current Year Claims (Including IBNR's)	Claims Payment			Claims Liability End of Year
2011	\$	291,948	\$	6,624,563	\$	(6,592,559)	\$	323,952
2012		323,952		5,823,002		(5,875,381)		271,573
2013		271,573		6,807,016		(6,723,976)		354,613
2014		354,613		6,725,963		(6,756,624)		323,952
2015		323,952		5,643,704		(5,613,043)		354,613
2016		354,613		5,564,985		(5,595,646)		323,952
2017		323,952		4,860,160		(4,779,099)		405,013
2018		405,013		5,872,763		(6,058,864)		218,912
2019		218,912		7,380,276		(7,262,188)		337,000
2020		337,000		7,291,547		(7,280,147)		348,400

In accordance with G.S. 159-29, the County's employees that have access to \$100 or more at any given time of the County's funds are performance bonded through a commercial surety bond. The Director of Finance and Tax Collector are individually bonded for \$100,000 each. The remaining employees that have access to funds are bonded under a blanket bond for \$250,000.

Note 15. Summary Disclosure of Significant Contingencies

Federal and State-Assisted Programs

The County has received proceeds from several federal and state grants. Periodic audits of these grants are required, and certain costs may be questioned as not being appropriate expenditures under the grant agreements. Such audits could result in the refund of grant monies to the grantor agencies. Management believes that any required refunds will be immaterial. No provision has been made in the accompanying financial statements for the refund of grant monies.

Note 16. Subsequent Event

In March 2020, the World Health Organization declared the outbreak of a coronavirus (COVID-19), a pandemic. As a result, economic uncertainties have arisen, which are likely to negatively impact County revenues. At the current time, we are unable to quantify the potential effects of this pandemic.

On October 6, 2020, Alamance County finalized an installment loan for \$923,990 for a rescue truck.

Note 17. Stewardship, Compliance, and Accountability-Noncompliance with N.C. General Statutes

The County was not in compliance with G.S. 159-30(c) as a result of a purchase of an unauthorized investment security.

Corrective Action Plan- As soon as the account was deemed ineligible, management closed the account.

REQUIRED SUPPLEMENTAL FINANCIAL DATA

Alamance County, North Carolina Financial Statements and Schedules

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SCHEDULE OF CHANGES IN TOTAL PENSION LIABILITY LAW ENFORECEMENT OFFICERS' SPECIAL SEPARATION ALLOWANCE LAST FOUR FISCAL YEARS

Law Enforcement Officers' Special Separation Allowance

	2020	2019	2018	2017
Beginning balance	\$ 4,099,774	\$ 3,599,354	\$ 3,141,424	\$ 3,113,201
Service cost	167,771	188,506	151,650	147,324
Interest on the total pension liability	144,159	110,549	117,996	108,458
Difference between expected and actual experience				
in the measurement of the total pension liability	(38,413)	567,343	120,427	-
Changes in assumptions or other inputs	130,131	(164,029)	236,909	(77,222)
Benefit payments	(278,744)	(201,949)	(169,052)	(150,337)
Ending balance of the total pension liability	\$ 4,224,678	\$ 4,099,774	\$ 3,599,354	\$ 3,141,424

The amounts presented for each fiscal year were determined as of the prior fiscal year ending December 31.

SCHEDULE OF TOTAL PENSION LIABILITY AS A PERCENTAGE OF COVERED PAYROLL LAW ENFORCEMENT OFFICERS' SPECIAL SEPARATION ALLOWANCE LAST FOUR FISCAL YEARS

Law Enforcement Officers' Special Separation Allowance

	2020	2019	2018	2017
Total pension liability	\$ 4,224,678	\$ 4,099,774	\$ 3,599,354	\$ 3,141,424
Covered payroll	6,422,528	6,726,201	6,338,264	5,510,031
Total pension liability as a percentage of covered payroll	65.78%	60.95%	56.79%	57.01%

Notes to the Schedules:

Alamance County has no assets accumulated in a trust that meets the criteria in paragraph 4 of GASB Statement 73 to pay related benefits.

OTHER POST-EMPLOYMENT BENEFITS REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF CHANGES IN THE TOTAL OPEB LIABILITY AND RELATED RATIOS LAST THREE FISCAL YEARS

Other Post-Employment Benefits

	2020		2019	2018
Service cost	\$ 2,680.	092	\$ 3,782,190	\$ 4,308,669
Interest	2,773.	841	3,161,103	2,814,721
Changes of benefit terms	(3,383,	(681)	-	-
Differences between expected and actual experience	(15,	049)	(18,625,097)	(1,286,433)
Changes of assumptions or other inputs	5,188,	159	(4,071,374)	(9,417,733)
Benefit payments	(2,012,	571)	(1,463,605)	 (816,172)
Net change in total OPEB liability	5,230	791	(17,216,783)	(4,396,948)
Total OPEB liability - beginning	72,303	652	89,520,435	93,917,383
Total OPEB liability - ending	\$ 77,534	443	\$ 72,303,652	\$ 89,520,435
Covered payroll	\$ 39,125,	304	\$ 39,125,304	\$ 41,382,216
Total OPEB liability as a percentage of covered payroll	198.	17%	184.80%	216.33%

Notes to the Required Schedules:

Changes of Assumptions: Changes of assumptions and other inputs reflect the effects of changes in the discount rate of each period. The following are the discount rates used in each period:

Fiscal Year	Rate
2020	3.50%
2019	3.89%
2018	3.56%

ALAMANCE COUNTY'S PROPORTIONATE SHARE OF NET PENSION LIABILITY (ASSET) REQUIRED SUPPLEMENTARY INFORMATION LAST SEVEN FISCAL YEARS*

Local Government Employees' Retirement System

	Lucai Guv	erinnent Empi	byees Kethelile	ent System			
	2020	2019	2018	2017	2016	2015	2014
Alamance's proportion of the net pension liability (asset) (%)	0.62302%	0.64729%	0.66312%	0.63996%	0.61599%	0.59339%	0.614800%
Alamance's proportion of the net pension liability (asset) (\$)	\$ 17,014,190	\$ 15,355,933	\$ 10,130,637	\$ 13,582,095	\$ 2,764,526	\$ (3,499,497)	\$ 7,410,701
Alamance's covered payroll	\$ 41,960,207	\$ 41,563,134	\$ 40,774,203	\$ 38,765,701	\$ 37,352,331	\$ 35,862,828	\$ 34,940,178
Alamance's proportionate share of the net pension liability (asset) as a percentage of its covered payroll	40.55%	36.95%	24.85%	35.04%	7.40%	(9.76%)	21.21%
Plan fiduciary net position as a percentage of the total pension liability**	90.86%	91.63%	94.18%	91.47%	98.09%	102.64%	94.35%

^{*} The amounts presented for each fiscal year were determined as of the prior fiscal year ending June 30.

^{**} This will be the same percentage for all participant employers in the LGERS plan.

ALAMANCE COUNTY'S CONTRIBUTIONS REQUIRED SUPPLEMENTARY INFORMATION LAST SEVEN FISCAL YEARS

Local Government Employees' Retirement System 2018 2017 2016 2015 2014 \$ 3,984,724 \$ 3,291,220 \$ 3,165,830 \$ 2,999,501 \$ 2,619,549 \$ 2,150,580 \$ 2,093,085 Contractually required contribution Contributions in relation to the 3,984,724 3,291,220 3,165,830 2,999,501 2,619,549 2,150,580 contractually required contribution <u>- \$ - \$ - \$ - \$</u> Contribution deficiency (excess) \$ 44,080,289 \$ 41,960,207 \$ 41,563,134 \$ 40,774,203 \$ 38,765,701 \$ 37,352,331 \$ 35,862,828 Alamance County's covered payroll Contributions as a percentage of covered payroll 9.04% 7.84% 7.62% 7.36% 6.76% 5.76% 5.84%

SCHEDULE OF THE COUNTY'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY (ASSET) LAST SEVEN FISCAL YEARS*

Register of Deeds' Supplemental Pension Fund

	Register of Deeds Supplemental rension rand													
		2020	_	2019	_	2018	_	2017	_	2016	_	2015	_	2014
County's proportion of the net pension liability (asset) %		1.424%		1.576%		1.552%		1.588%		1.573%		3.604%		2.955%
County's proportionate share of the net pension liability (asset)	\$	(281,067)	\$	(260,950)	\$	(264,834)	\$	(296,900)	\$	(364,440)	\$	(816,868)	\$	(631,154)
County's covered payroll	\$	72,237	\$	71,813	\$	70,228	\$	61,572	\$	60,500	\$	53,922	\$	45,560
County's proportionate share of the net pension liability (asset) as a percentage of its covered payroll	((389.09%)		(363.37%)		(377.11%)		(482.20%)		(602.38%)	(1	1,514.91%)	(1	,385.32%)
Plan fiduciary net position as a percentage of the total pension liability		164.11%		153.31%		153.77%		160.17%		197.29%		193.88%		190.50%

^{*} The amounts presented for each fiscal year were determined as of the prior fiscal year ending June 30.

ALAMANCE COUNTY'S CONTRIBUTIONS REQUIRED SUPPLEMENTARY INFORMATION LAST SEVEN FISCAL YEARS

Register of Deeds' Supplemental Pension Fund

	 2020		2019		2018		2017	2016		2015	2014
Contractually required contribution	\$ 14,565	\$	13,532	\$	13,483	\$	13,480	\$ 11,682	\$	12,583	\$ 29,424
Contributions in relation to the contractually required contribution	 14,565	_	13,532	_	13,483	_	13,480	 11,682	_	12,583	29,424
Contribution deficiency (excess)	\$ _	\$		\$		\$		\$ 	\$		\$ _
County's covered payroll	\$ 73,766	\$	72,237	\$	71,813	\$	70,228	\$ 61,572	\$	60,500	\$ 53,922
Contributions as a percentage of covered payroll	19.74%		18.73%		18.78%		19.19%	18.97%		20.80%	54.57%

Pension schedules in the required supplementary information are intended to show information for ten years and that additional years' information will be displayed as it becomes available.

COMBINING AND INDIVIDUAL FUND FINANCIAL STATEMENTS AND SCHEDULES

- General Fund
- Major Capital Project Funds
- Major Special Revenue Fund
- Nonmajor Governmental Funds
- Nonmajor Special Revenue Funds
- Nonmajor Capital Project Funds
- Enterprise Fund
- Internal Service Funds
- Fiduciary Funds
- Agency Funds

GENERAL FUND

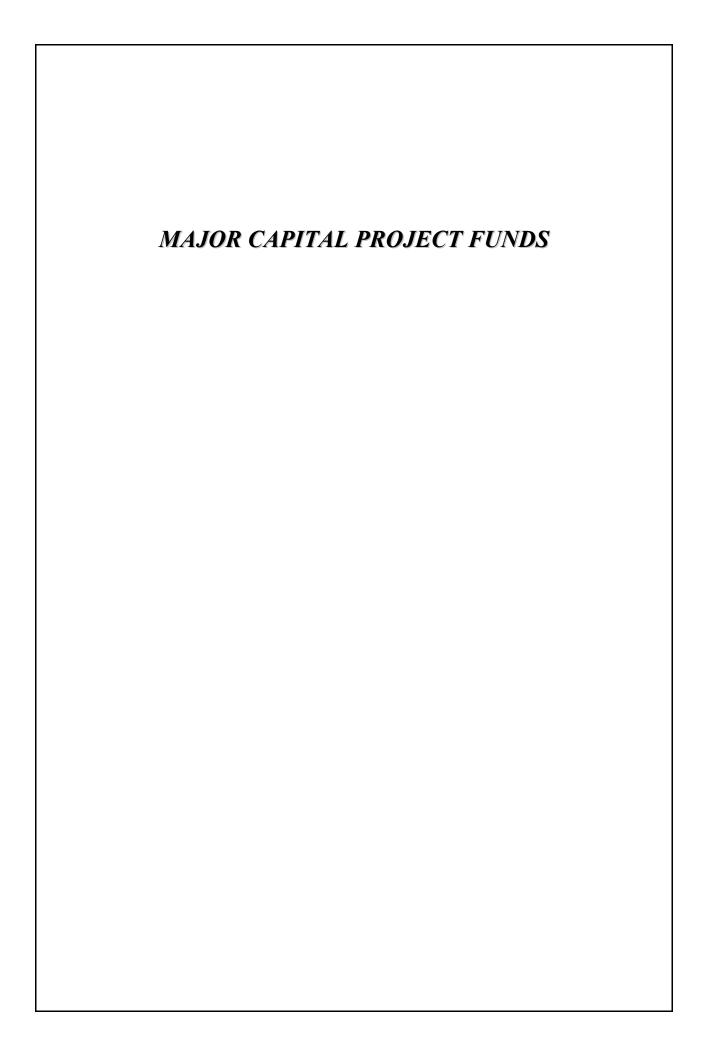
	2020						2019
		Budget		Actual		Variance ver/Under	Actual
Revenues:							
Ad valorem taxes:							
Taxes, net of discounts	\$	97,371,292	\$	97,591,805	\$	220,513	\$ 84,200,798
Penalties and interest		275,000		279,008		4,008	 267,868
Total		97,646,292		97,870,813		224,521	 84,468,666
Local option sales tax:							
Article 39 and 44		14,317,232		14,644,312		327,080	14,522,681
Article 40.5 percent		8,679,632		8,243,630		(436,002)	7,872,893
Article 42.5 percent		9,602,466		9,294,085		(308,381)	9,124,879
Medicaid hold harmless	_			39,212		39,212	
Total		32,599,330		32,221,239		(378,091)	 31,520,453
Other taxes and licenses:							
Real estate transfer taxes		725,000		938,266		213,266	937,685
Privilege licenses		6,500		6,638		138	7,312
Local occupancy tax		913,000		796,446		(116,554)	962,310
Rental vehicle tax		210,985		163,313		(47,672)	 168,870
Total		1,855,485		1,904,663		49,178	 2,076,177
Unrestricted intergovernmental revenues:							
Beer and wine tax		260,000		268,941		8,941	 263,802
Restricted intergovernmental revenues:							
State		4,251,396		4,864,817		613,421	4,176,284
Federal		12,882,303		14,347,704		1,465,401	13,021,130
Court facilities fees		210,000		197,663		(12,337)	213,167
ABC bottle tax		35,000		51,267		16,267	44,833
Other		4,182,637		2,717,006		(1,465,631)	 1,515,713
Total		21,561,336		22,178,457		617,121	 18,971,127
Permits and fees:							
Building permits and inspection fees		843,381		640,879		(202,502)	928,590
Register of Deeds		780,000		802,409		22,409	 738,696
Total		1,623,381		1,443,288		(180,093)	 1,667,286

		2020		2019
	Budget	Actual	Variance Over/Under	Actual
Sales and services:				
Rents, concessions, and fees	3,031,753	2,649,762	(381,991)	2,501,783
Jail and sheriff fees	5,474,310	6,838,154	1,363,844	4,802,689
Ambulance fees	5,196,000	5,189,696	(6,304)	5,107,629
Total	13,702,063	14,677,612	975,549	12,412,101
Investment Earnings	915,853	1,357,283	441,430	1,567,178
Miscellaneous	1,315,079	2,031,769	716,690	1,040,045
Total revenues	171,478,819	173,954,065	2,475,246	153,986,835
Expenditures:				
Current:				
General government:	250.540	227.702	20.047	225 202
Governing body	258,549	237,702	20,847	225,292
County Manager	3,120,155	2,836,197	283,958	2,545,522
Administrative services/planning Human resources	378,518	294,115	84,403	134,444
Finance	702,428	640,836	61,592	576,565
Purchasing	1,298,658 91,367	1,183,728 89,681	114,930 1,686	1,186,029 85,652
Tax administration	2,651,310	2,426,224	225,086	2,588,438
Revaluation	92,641	80,936	11,705	2,300,430
GIS mapping	294,154	277,874	16,280	279,184
Legal	418,571	410,661	7,910	396,178
Facility fees	126,443	123,567	2,876	249,429
District court judges	1,600	1,262	338	533
Court services	308,810	251,368	57,442	-
Elections	2,098,096	1,932,814	165,282	673,221
Register of Deeds	874,615	779,122	95,493	709,567
Central services:	,	,,,,===	22, 22	,
Management information systems	5,557,735	4,685,003	872,732	3,322,097
Printing	86,163	43,498	42,665	39,636
Public buildings	2,646,027	2,215,739	430,288	2,188,193
Total	21,005,840	18,510,327	2,495,513	15,199,980

			2019	
	Budget	Actual	Variance Over/Under	Actual
Public safety:				
Judicial services	57,102	37,607	19,495	30,602
Sheriff	13,532,295	13,218,241	314,054	11,701,689
School resource officers	785,282	733,801	51,481	509,364
Stepping up initiative	94,891	76,091	18,800	50,790
County jail	13,707,006	12,508,361	1,198,645	11,144,673
Emergency management	255,148	235,782	19,366	194,316
Emergency service	826,939	519,174	307,765	397,121
Fire service	46,747	39,409	7,338	40,083
SARA management	254,558	187,273	67,285	181,071
Inspections	906,136	866,265	39,871	804,897
Emergency medical service	8,831,424	8,661,770	169,654	8,285,509
Animal shelter	566,912	566,912	-	468,748
Central communications	3,243,465	2,807,234	436,231	2,392,836
Paramedicine	90,000	87,928	2,072	18,305
Other	240,000	225,050	14,950	216,500
Total	43,437,905	40,770,898	2,667,007	36,436,504
Transportation:				
Transportation services	252,868	225,268	27,600	216,387
Airport	262,321	262,321		262,321
Total	515,189	487,589	27,600	478,708
Environmental protection	70,139	69,695	444	79,488
Economic and physical development:				
Industrial development	1,948,000	1,743,680	204,320	990,548
Cooperative extension	395,991	387,332	8,659	361,718
Soil conservation	751,830	750,849	981	231,418
Tourism Development Authority	590,407	515,061	75,346	622,325
Other	835,615	497,670	337,945	282,298
Total	4,521,843	3,894,592	627,251	2,488,307

_	2020			2019
_	Budget	Actual	Variance Over/Under	Actual
Human services:	_			_
Health	8,555,999	7,833,694	722,305	7,777,295
WIC Program	792,657	790,299	2,358	763,117
Dental Clinic Program	1,888,120	1,269,147	618,973	970,792
Social Services	20,372,544	17,982,695	2,389,849	17,951,648
Home and Community Care	1,241,840	1,229,493	12,347	1,207,233
Veterans Service Office	220,810	215,847	4,963	199,702
Office of Juvenile Justice Programs	392,614	357,539	35,075	313,934
Mental Health Authority	1,203,977	1,153,836	50,141	1,107,822
Other	554,182	230,288	323,894	358,791
Total	35,222,743	31,062,838	4,159,905	30,650,334
Cultural and recreational:				
Recreation	4,776,554	2,846,905	1,929,649	1,863,347
Library	3,474,671	2,917,815	556,856	2,695,859
Other	218,990	218,990	-	206,500
Total	8,470,215	5,983,710	2,486,505	4,765,706
Education:				
Alamance-Burlington School System:				
Current expense	42,463,142	42,463,142	-	42,463,142
Repair and maintenance	3,300,000	3,300,000	-	1,000,000
Alamance Community College:				
Current expense	3,464,312	3,464,312	-	3,299,339
Repair and maintenance	870,000	870,000	-	440,000
Total	50,097,454	50,097,454		47,202,481
Debt service:				
Principal retirement	7,777,399	7,426,083	351,316	7,782,444
Interest and fees	1,770,796	1,646,079	124,717	2,076,245
Total	9,548,195	9,072,162	476,033	9,858,689
Contingency	27,800		27,800	<u> </u>
Γotal expenditures	172,917,323	159,949,265	12,968,058	147,160,197
-				

		2020		2019
	Budget	Actual	Variance Over/Under	Actual
Revenues over (under) expenditures	(1,438,504)	14,004,800	15,443,304	6,826,638
Other Financing Sources (Uses):				
Transfers from other funds:				
Capital project funds	1,487,176	1,487,176	-	447,049
Other funds	-	-	-	5,282
Transfers to other funds:				
Special revenue funds	-	-	-	(67,805)
Capital project funds	(14,876,571)	(14,261,282)	615,289	(4,352,366)
Internal service funds	(600,000)	(600,000)	-	111,266
Total net transfers	(13,989,395)	(13,374,106)	615,289	(3,856,574)
Long-term debt issued	2,670,178	2,670,178	-	-
Capital lease obligations issued	1,771,013	1,771,013	-	277,969
Appropriated fund balance	10,986,708	-	(10,986,708)	-
Total other financing sources (uses)	1,438,504	(8,932,915)	(10,371,419)	(3,578,605)
Net change in fund balance	\$ -	5,071,885	\$ 5,071,885	3,248,033
Reconciliation from Budgetary Basis				
to Modified Accrual:				
Payment from notes receivable		(60,152)		(60,152)
Net change in fund balance- modified ac	crual basis	5,011,733		3,187,881
Fund Balance:				
Beginning of year - July 1		51,898,103		48,710,222
End of year - June 30		\$ 56,909,836		\$ 51,898,103



MAJOR SCHOOLS CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2020

		Actual							
	Project		Prior		Current		Total		Variance
	Authorization	_	Years		Year	_	to Date	_(Over/Under
Revenues:									
Restricted intergovernmental:									
Public School Building Capital Fund lottery	\$ 22,838,208	\$	19,438,709	\$	2,235,745	\$	21,674,454	\$	(1,163,754)
Public School Capital Building Fund	14,034,455		32,810,997		-		32,810,997		18,776,542
Local funds	35,573	_	3,055,373		<u>-</u>		3,055,373	_	3,019,800
Total restricted intergovernmental	36,908,236		55,305,079		2,235,745		57,540,824		20,632,588
Investment earnings	3,950,331		3,950,507		(175)		3,950,332		1
Sales tax refund	577,254		577,254		<u> </u>		577,254		<u> </u>
Total revenues	41,435,821	_	59,832,840		2,235,570		62,068,410		20,632,589
Expenditures:									
Five-year capital improvement plan	12,011,519		12,011,519		-		12,011,519		-
State Lottery Projects:									
Alexander Wilson Elementary	282,607		211,031		-		211,031		71,576
AO Elementary School	1,243,571		1,234,420		-		1,234,420		9,151
Broadview Middle School	635,983		239,834		231,002		470,836		165,147
EM Yoder Elementary	88,571		87,071		-		87,071		1,500
Eastern High School	351,528		59,138		47,827		106,965		244,563
Eastlawn Elementary	176,007		61,395		40,952		102,347		73,660
E.M. Holt Elementary	103,447		102,966		-		102,966		481
Elon Elementary	92,479		92,479		-		92,479		-
B. Everett Jordan Elementary	1,415,796		1,408,296		-		1,408,296		7,500
Garrett Elementary School	70,000		41,584		16,388		57,972		12,028
Graham High School	284,317		279,511		-		279,511		4,806
Graham Middle School	95,700		9,735		64,354		74,089		21,611
Grove Park Elementary	146,974		124,774		-		124,774		22,200
Hillcrest Elementary	50,000		-		-		-		50,000
Cummings High School	1,219,519		1,042,402		95,612		1,138,014		81,505
Smith Elementary	180,423		127,847		25,773		153,620		26,803
North Graham Elementary	139,389		41,025		64,929		105,954		33,435
Pleasant Grove Elementary	10,000		-		3,797		3,797		6,203
R Homer Andrews Elementary	151,394		151,394		-		151,394		-
Ray Street Academy	165,792		86,136		41,687		127,823		37,969
Sellars-Gunn Center	2,500		2,019		-		2,019		481
South Graham Elementary	204,964		204,964		-		204,964		
South Mebane Elementary	159,472		130,731		-		130,731		28,741
Southern High School	483,997		475,937		-		475,937		8,060
Southern Middle School	147,612		147,612		100.505		147,612		-
Sylvan Elementary	140,542		2,428		109,505		111,933		28,609
Turrentine Middle School	213,800		161,026		19,256		180,282		33,518
Williams High School	59,921		59,333		12.615		59,333		588
Western High School	641,982		472,027		13,615		485,642		156,340
Western Middle School	86,565		-		49,285		49,285		37,280
Woodlawn Middle School	224,161		224,161		-		224,161		-
2006 bond reallocation projects	4,363,089		4,251,934		5,850		4,257,784		105,305
2018 bonds	149,822,005		1 201 102		4,151,333		4,151,333		145,670,672
Capital reserve projects	3,152,440		1,301,183		462,732		1,763,915		1,388,525
Completed projects	157,729,942		157,729,942		-		157,729,942		-
School bond interest costs	5,083,733		5,083,733		101.717		5,083,733		177.004
School debt issue costs	1,386,237		1,086,527		121,716		1,208,243		177,994
Total expenditures	342,817,978		188,746,114		5,565,613		194,311,727	_	148,506,251

MAJOR SCHOOLS CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2020

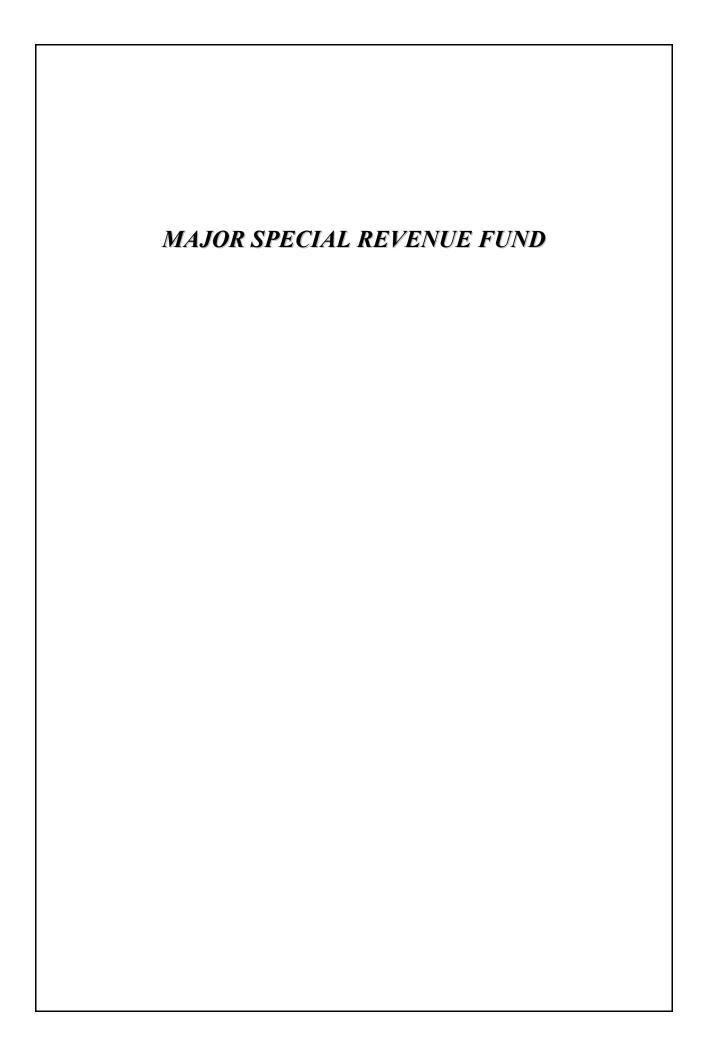
	Project Authorization	Prior Years	Current Year	Total to Date	Variance Over/Under
Revenues over (under) expenditures	(301,382,157)	(128,913,274)	(3,330,043)	(132,243,317)	169,138,840
Other Financing Sources (Uses):					
Transfers in:					
From General Fund	9,799,932	10,155,095	-	10,155,095	355,163
From County Buildings Capital Projects Fund	92,332	92,332	-	92,332	-
From Schools Capital Reserve Fund	45,406,686	30,088,335	12,818,355	42,906,690	(2,499,996)
Transfers out:					
To General Fund	(19,042,784)	(17,583,717)	(1,459,068)	(19,042,785)	(1)
To Schools Capital Reserve Fund	(17,774,710)	(3,785,784)	-	(3,785,784)	13,988,926
Long-term debt issued	315,545,829	143,394,320	-	143,394,320	(172,151,509)
Refunding bonds issued	33,830,000	33,830,000	-	33,830,000	-
Premium	5,861,313	5,861,313	-	5,861,313	-
Payment to refunded bond escrow agent	(72,336,441)	(72,336,440)	<u>=</u> _	(72,336,440)	1
Total other financing sources (uses)	301,382,157	129,715,454	11,359,287	141,074,741	(160,307,416)
Net change in fund balance	\$ -	\$ 802,180	8,029,244	\$ 8,831,424	\$ 8,831,424
Fund Balance:					
Beginning of year - July 1			802,180		
End of year - June 30			\$ 8,831,424		

MAJOR RENOVATION AND REPAIR CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2020

	Project Authorization	Prior Years	Current Year	Total to Date	Variance Over/Under
Revenues:					
Investment earnings - Group A	\$ 20,859	\$ 22,577	\$ -	\$ 22,577	\$ 1,718
Investment earnings - Group B	17,757	20,821		20,821	3,064
Total revenues	38,616	43,398		43,398	4,782
Expenditures:					
EMS Generator:					
Professional services	8,400	6,000	2,400	8,400	
Jail Foundation:					
Construction	86,800	-	8,600	8,600	78,200
Contingency	18,237	<u> </u>			18,237
Total jail foundation	105,037	<u> </u>	8,600	8,600	96,437
Jail Renovations:					
Construction	70,000	-	-	-	70,000
Contingency	7,000	<u> </u>			7,000
Total jail renovations	77,000	<u> </u>			77,000
HSC Elevator:					
Construction	513,672	-	240,000	240,000	273,672
Contingency	51,367	<u> </u>			51,367
Total HSC elevator	565,039		240,000	240,000	325,039
JB Allen Courthouse:					
Professional services	26,505	-	-	-	26,505
Construction	230,695	-	-	-	230,695
Contingency	17,670	<u> </u>			17,670
Total JB Allen courthouse	274,870				274,870
Historic Courthouse:					
Professional services	12,400	-	-	-	12,400
Construction	145,971	-	-	-	145,971
Contingency	15,837				15,837
Total historic courthouse	174,208				174,208
Jail Air Handler Units:					
Construction	555,415	123,044	415,927	538,971	16,444
Contingency	1,500	<u> </u>			1,500
Total jail air handler units	556,915	123,044	415,927	538,971	17,944

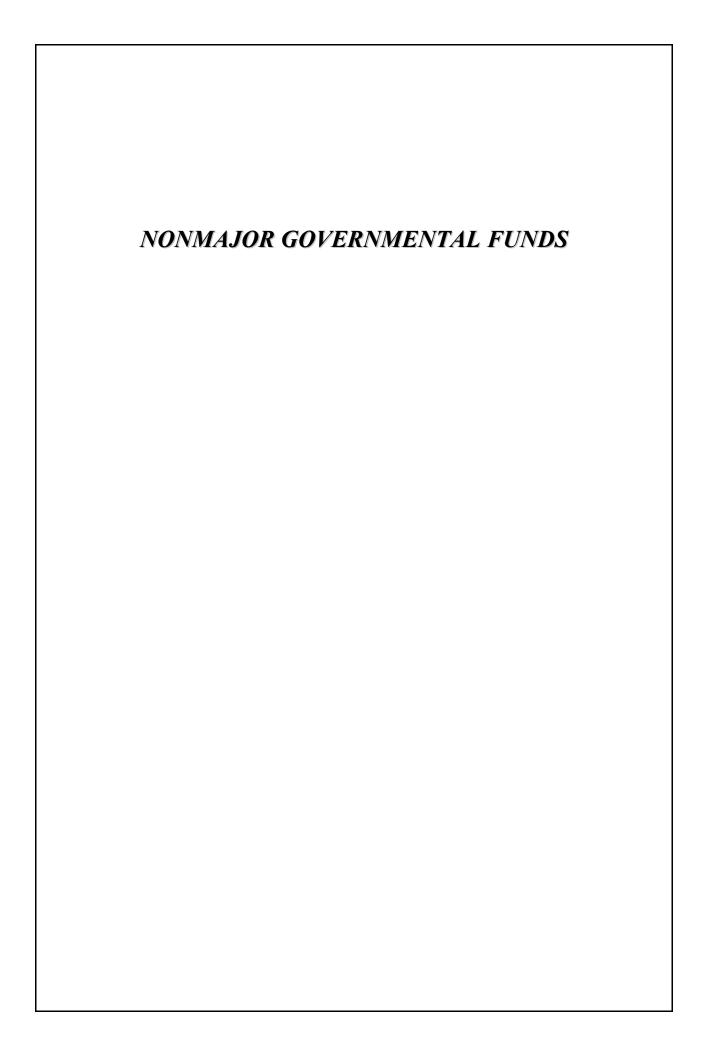
MAJOR RENOVATION AND REPAIR CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2020

			Actual		
	Project	Prior	Current	Total	Variance
	Authorization	Years	Year	to Date	Over/Under
HSC HVAC Project:					
Professional services	104,143	-	63,700	63,700	40,443
Construction	179,468	-	40,954	40,954	138,514
Contingency	17,946		104.654	104.654	17,946
Total HSC HVAC Project	301,557		104,654	104,654	196,903
FY 20 Chiller:					
Construction	106,060		106,060	106,060	
EMS Garage Roof:					
Construction	14,860		14,860	14,860	
JB Allen Courthouse-Soil					
Construction	157,247	-	118,722	118,722	38,525
Contingency	7,811				7,811
Total JB Allen Courthouse-Soil	165,058		118,722	118,722	46,336
Family Justice Center Roof:					
Construction	13,500		13,500	13,500	
Completed projects	10,707,469	10,617,633	112,800	10,730,433	(22,964)
Issuance costs	97,964		27,630	27,630	70,334
Total expenditures	13,167,937	10,746,677	1,165,153	11,911,830	1,256,107
Revenues over (under) expenditures	(13,129,321)	(10,703,279)	(1,165,153)	(11,868,432)	1,260,889
Other Financing Sources (Uses):					
Long-term debt issued: Group A	3,500,000	3,500,000		3,500,000	
Group B	5,900,000	5,900,000	-	5,900,000	_
Transfers out	(838,079)	(809,971)	(28,108)	(838,079)	_
Transfers in	4,567,400	2,368,422	2,200,000	4,568,422	1,022
Total other financing sources (uses)	13,129,321	10,958,451	2,171,892	13,130,343	1,022
Net change in fund balance	\$ -	\$ 255,172	1,006,739	\$ 1,261,911	\$ 1,261,911
Fund Balance:					
Beginning of year - July 1			255,172		
End of year - June 30			\$ 1,261,911		



MAJOR GRANT FUND SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2020

	Project	Prior	Current	Total	Variance
	Authorization	Years	Year	to Date	Over/Under
Revenues:					
Restricted Intergovernmental:					
FJC Governor's Crime Commission	\$ 756,178	\$ -	\$ 477,342		
OVW grant	299,222	-	41,817	41,817	(257,405)
Coronavirus Emergency Supplement Fund grant	58,008	-	-	-	(58,008)
Coronavirus relief funds	6,297,789		885,683	885,683	(5,412,106)
Total revenues	7,411,197		1,404,842	1,404,842	(6,006,355)
Expenditures:					
FJC Governor's Crime Commission:					
Operating expenditures	701,017	206,420	270,920	477,340	223,677
Capital outlay	55,160				55,160
Total FJC Governor's Crime Commission expenditures	756,177	206,420	270,920	477,340	278,837
OVW Grant:					
Salaries and benefits	129,205	-	29,770	29,770	99,435
Operating expenditures	170,018		12,046	12,046	157,972
Total OVW grant expenditures	299,223		41,816	41,816	257,407
Coronavirus Relief Funds:					
Salaries and benefits	3,784,564	-	370,026	370,026	3,414,538
Operating expenditures	2,513,225		515,657	515,657	1,997,568
Total coronavirus relief funds	6,297,789		885,683	885,683	5,412,106
Coronavirus Emergency Supplement Fund Grant:					
Operating expenditures	58,008				58,008
Total expenditures	7,411,197	206,420	1,198,419	1,404,839	6,006,358
Net change in fund balance	\$ -	\$ (206,420)	206,423	\$ 3	\$ 3
Fund Balance:					
Beginning of year - July 1			(206,420)		
End of year - June 30			<u>\$</u> 3		



NONMAJOR GOVERNMENTAL FUNDS COMBINING BALANCE SHEET JUNE 30, 2020

	S	Special Revenue Fund	ds
	Emergency Telephone System Fund	Fire Districts Funds	Total
Assets: Cash and cash equivalents	\$ 1,017,212	\$ 83,402	\$ 1,100,614
Taxes receivable, net	ψ 1,017,212 -	225,431	225,431
Accounts receivable, net	60,659		60,659
Total assets	<u>\$ 1,077,871</u>	\$ 308,833	\$ 1,386,704
Liabilities, Deferred Inflows of Resources, and Fund Balances: Liabilities:			
Accounts payable	\$ 100,667	\$ 83,402	\$ 184,069
Total liabilities	100,667	83,402	184,069
Deferred Inflows of Resources:			
Taxes receivable		225,431	225,431
Fund Balances: Restricted:			
Stabilization by state statute	60,659	-	60,659
Restricted, all other	916,545	-	916,545
Committed			
Total fund balances	977,204		977,204
Total liabilities, deferred inflows of			
resources, and fund balances	\$ 1,077,871	\$ 308,833	\$ 1,386,704

NONMAJOR GOVERNMENTAL FUNDS COMBINING BALANCE SHEET

JUNE 30, 2020

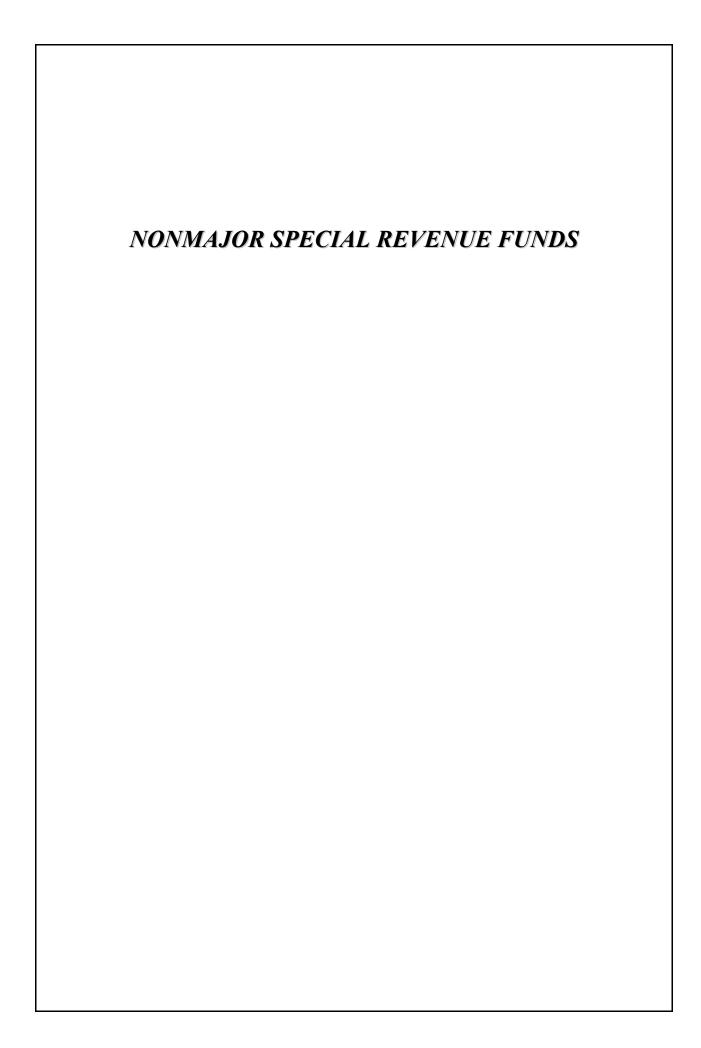
	Capital Projects Funds													
		Capital Reserve Funds	I	ental Health Diversion enter Fund		Alamance Community College Fund		800 MHZ Emergency Equipment Fund	R	audd Street Building Fund		Total	(Total Nonmajor Governmental Funds
Assets: Cash and cash equivalents Taxes receivable, net Accounts receivable, net	\$	2,185,031	\$	1,200,000	\$	1,232,840	\$	- - -	\$	3,061,217	\$	7,679,088	\$	8,779,702 225,431 60,659
Total assets	\$	2,185,031	\$	1,200,000	\$	1,232,840	\$		\$	3,061,217	\$	7,679,088	\$	9,065,792
Liabilities, Deferred Inflows of Resources, and Fund Balances: Liabilities: Accounts payable Total liabilities	\$	<u>-</u>	\$	<u>-</u>	\$	<u>-</u>	\$	<u>-</u>	\$	<u>-</u>	\$	<u>-</u>	\$	184,069 184,069
Deferred Inflows of Resources: Taxes receivable					_		_				_		_	225,431
Fund Balances: Restricted: Stabilization by state statute Restricted, all other Committed Total fund balances	_	2,185,031 2,185,031		1,200,000 1,200,000	_	1,232,840 1,232,840	_	- - - -	_	3,061,217 - 3,061,217	_	3,061,217 4,617,871 7,679,088	_	60,659 3,977,762 4,617,871 8,656,292
Total liabilities, deferred inflows of resources, and fund balances	\$	2,185,031	\$	1,200,000	\$	1,232,840	\$		\$	3,061,217	\$	7,679,088	\$	9,065,792

NONMAJOR GOVERNMENTAL FUNDS COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES FOR THE YEAR ENDED JUNE 30, 2020

		Special Revenue Fund	ds
	Emergency Telephone System Fund	Fire Districts Funds	Total
Revenues:			
Ad valorem taxes	\$ -	\$ 5,642,215	
Restricted intergovernmental	723,566	-	723,566
Investment earnings	18,642		18,642
Total revenues	742,208	5,642,215	6,384,423
Expenditures:			
Current:			
Public safety	883,530	5,642,215	6,525,745
Human services	-	-	-
Intergovernmental:			
Education			·
Total expenditures	883,530	5,642,215	6,525,745
Revenues over (under) expenditures	(141,322)		(141,322)
Other Financing Sources (Uses):			
Transfers in	-	-	-
Transfers out			
Total other financing sources (uses)			
Net change in fund balances	(141,322)	-	(141,322)
Fund Balances:			
Beginning of year - July 1	1,118,526		1,118,526
End of year - June 30	<u>\$ 977,204</u>	\$ -	\$ 977,204

NONMAJOR GOVERNMENTAL FUNDS COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES FOR THE YEAR ENDED JUNE 30, 2020

			Capital Proj	ects Funds			
	Capital Reserve Funds	Mental Health Diversion Center Fund	Alamance Community College Fund	800 MHZ Emergency Equipment Fund	Rudd Street Building Fund	Total	Total Nonmajor Governmental Funds
Revenues:							
Ad valorem taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,642,215
Restricted intergovernmental	-	-	-	-	-	-	723,566
Investment earnings	131,357		2,264			133,621	152,263
Total revenues	131,357		2,264			133,621	6,518,044
Expenditures: Current:							
Public safety	-	-	_	-	-	-	6,525,745
Human services	-	-	_	_	138,783	138,783	138,783
Intergovernmental:					,	ĺ	,
Education	-	-	512,889	-	-	512,889	512,889
Total expenditures	-		512,889		138,783	651,672	7,177,417
Revenues over (under) expenditures	131,357		(510,625)		(138,783)	(518,051)	(659,373)
Other Financing Sources (Uses):							
Transfers in	12,388,082	-	1,680,179	-	-	14,068,261	14,068,261
Transfers out	(14,498,534)	-	(281,916)	(44,884)	-	(14,825,334)	(14,825,334)
Total other financing sources (uses)	(2,110,452)		1,398,263	(44,884)		(757,073)	(757,073)
Net change in fund balances	(1,979,095)	-	887,638	(44,884)	(138,783)	(1,275,124)	(1,416,446)
Fund Balances:							
Beginning of year - July 1	4,164,126	1,200,000	345,202	44,884	3,200,000	8,954,212	10,072,738
End of year - June 30	\$ 2,185,031	\$ 1,200,000	\$ 1,232,840	<u> </u>	\$ 3,061,217	\$ 7,679,088	\$ 8,656,292



			2020		2019
	Budget	<u> </u>	Actual	Variance Over/Under	Actual
Revenues:		_			
Restricted intergovernmental	\$ 725,290		723,566 18,642	\$ (1,724)	
Investment earnings Total revenues	10,000 735,290		742,208	8,642 6,918	24,506 812,563
Total revenues	733,290	-	742,200	0,918	812,303
Expenditures:					
Implemental functions	147,000		64,668	82,332	142,441
Telephone	319,000		313,282	5,718	77,964
Software maintenance	191,785		190,890	895	262,837
Hardware maintenance	307,535		306,542	993	276,766
Training	16,000		8,148	7,852	18,576
Total expenditures	981,320		883,530	97,790	778,584
Revenues over (under) expenditures	(246,030)	(141,322)	104,708	33,979
Other Financing Sources (Uses):					
Transfer from General Fund	-		_	-	67,805
Appropriated fund balance	246,030		-	(246,030)	-
Total other financing sources (uses)	246,030	_		(246,030)	67,805
Net change in fund balance	\$ -	=	(141,322)	<u>\$ (141,322)</u>	101,784
Fund Balance:					
Beginning of year - July 1			1,118,526		1,016,742
End of year - June 30		\$	977,204		\$ 1,118,526
PSAP RECONCILIATION JUNE 30, 2020					
Amounts reported on the Emergency Telephone System Fund budget are different from the PSAP revenue-expenditure report because:	-to-actual				
Net change in fund balance, reported budget to actual		\$	(141,322)		
Cumulative current and prior period revenues and expenditures not refund (difference in beginning fund balance - budget-to-actual vs. PSA	-		11,710		
Revenue received that should have not been reported on the Budget to (ECATS expense was reimbursement and not included in PSAP reve					
Beginning balance, PSAP revenue-expenditure report			857,042		
Ending balance, PSAP revenue-expenditure report		\$	727,430		

FIRE DISTRICTS FUNDS COMBINING BALANCE SHEET JUNE 30, 2020

		psonville Fund	5	54 East Fund]	on Fire / Rescue Fund]	Faucette Fund	North Eastern lamance Fund	Al	North Central amance Fund
Assets:		_						_			_
Cash and cash equivalents	\$	11,999	\$	4,389	\$	2,920	\$	7,711	\$ 9,519	\$	2,994
Taxes receivable, net		22,688		15,087		9,763		21,333	 23,313		2,447
Total assets	<u>\$</u>	34,687	\$	19,476	\$	12,683	\$	29,044	\$ 32,832	\$	5,441
Liabilities, Deferred Inflows of Resources, and Fund Balances: Liabilities: Accounts payable	\$	11,999	\$	4,389	\$	2,920	\$	7,711	\$ 9,519	\$	2,994
Deferred Inflows of Resources: Taxes receivable		22,688		15,087		9,763	_	21,333	 23,313		2,447
Total liabilities, deferred inflows of resources, and fund balances	\$	34,687	\$	19,476	\$	12,683	\$	29,044	\$ 32,832	\$	5,441

FIRE DISTRICTS FUNDS COMBINING BALANCE SHEET JUNE 30, 2020

		Eli hitney/87 South Fund		E.M. Holt Fund	tamahaw- Ossipee Fund	. A	East Alamance Fund	 Haw River Fund		Snow Camp Fund		Total
Assets:												
Cash and cash equivalents	\$	5,093	\$	11,232	\$ 9,009	\$	6,891	\$ 4,774	\$	6,871	\$	83,402
Taxes receivable, net		15,867		22,966	 22,369		15,150	21,518		32,930		225,431
Total assets	\$	20,960	\$	34,198	\$ 31,378	\$	22,041	\$ 26,292	\$	39,801	\$	308,833
Liabilities, Deferred Inflows of Resources, and Fund Balances: Liabilities: Accounts payable	\$	5,093	\$	11,232	\$ 9,009	\$	6,891	\$ 4,774	\$	6,871	\$	83,402
Deferred Inflows of Resources: Taxes receivable		15,867	_	22,966	 22,369	_	15,150	 21,518	_	32,930	_	225,431
Total liabilities, deferred inflows of resources, and fund balances	<u>\$</u>	20,960	\$	34,198	\$ 31,378	\$	22,041	\$ 26,292	\$	39,801	\$	308,833

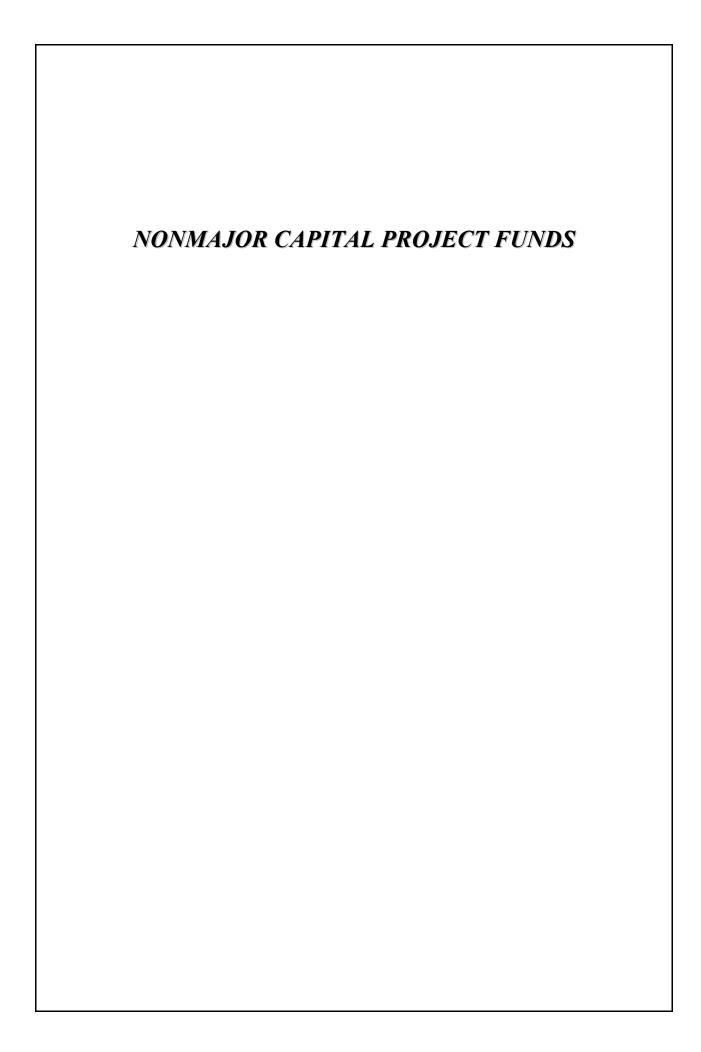
FIRE DISTRICTS FUNDS COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES FOR THE YEAR ENDED JUNE 30, 2020

	Swe	epsonville Fund		54 East Fund	I	Elon Fire / Rescue Fund	Faucette Fund		North Eastern lamance Fund	North Central lamance Fund
Revenues:										
Ad valorem taxes:										
Taxes	\$	812,239	\$	372,696	\$	298,924	\$ 483,091	\$	393,725	\$ 152,255
Penalties and interest		2,430		1,262		891	 1,624		2,697	 393
Total revenues		814,669	_	373,958		299,815	 484,715		396,422	 152,648
Expenditures:										
Current:										
Public safety		814,669	_	373,958	_	299,815	 484,715		396,422	 152,648
Net change in fund balance		-		-		-	-		-	-
Fund Balances:										
Beginning of year - July 1					_		 -	-		 -
End of year - June 30	\$	_	\$	_	\$		\$ _	\$	-	\$

FIRE DISTRICTS FUNDS
COMBINING STATEMENT OF REVENUES, EXPENDITURES,
AND CHANGES IN FUND BALANCES
FOR THE YEAR ENDED JUNE 30, 2020

	W	Ell hitney/87 South Fund		E.M. Holt Fund	A	ltamahaw- Ossipee Fund	4	East Alamance Fund		Haw River Fund		Snow Camp Fund		Total
Revenues: Ad valorem taxes:														
Taxes	\$	409,090	\$	858,055	\$	611,682	\$	473,358	\$	280,259	\$	475,268	\$	5,620,642
Penalties and interest	Ψ	1,632	Ψ	2,720	Ψ	1,837	Ψ	1,904	Ψ	1,876	Ψ	2,307	Ψ	21,573
Total revenues		410,722	_	860,775		613,519	_	475,262	_	282,135		477,575	_	5,642,215
Expenditures: Current: Public safety		410,722	_	860,775		613,519	_	475,262		282,135		477,575		5,642,215
Net change in fund balance		-		-		-		-		-		-		-
Fund Balances: Beginning of year - July 1					_	-	_	-					_	
End of year - June 30	\$		\$		\$		\$		\$		\$	_	\$	_

			2020			2019
	Bu	dget	Actual	Variance Over/Under		Actual
Revenues:			 			
Ad valorem taxes:						
Swepsonville	\$	814,669	\$ 814,669	\$ -	\$	783,788
54 East		373,958	373,958	-		400,768
Elon fire/rescue		299,815	299,815	-		299,328
Faucette		484,715	484,715	-		477,390
North Eastern Alamance		396,422	396,422	-		363,684
North Central Alamance		152,648	152,648	-		151,135
Eli Whitney/87 South		410,722	410,722	-		399,673
E.M. Holt		860,775	860,775	-		843,262
Altamahaw-Ossipee		613,519	613,519	-		608,112
East Alamance		475,262	475,262	-		463,480
Haw River		282,135	282,135	_		278,545
Snow Camp		477,575	477,575	-		477,073
Total revenues		,642,215	5,642,215			5,546,238
Expenditures: Current:						
Public safety:						
Swepsonville		814,669	814,669	-		783,788
54 East		373,958	373,958	-		400,768
Elon fire/rescue		299,815	299,815	-		299,328
Faucette		484,715	484,715	-		477,390
North Eastern Alamance		396,422	396,422	-		363,684
North Central Alamance		152,648	152,648	-		151,135
Eli Whitney/87 South		410,722	410,722	-		399,673
E.M. Holt		860,775	860,775	-		843,262
Altamahaw-Ossipee		613,519	613,519	-		608,112
East Alamance		475,262	475,262	-		463,480
Haw River		282,135	282,135	-		278,545
Snow Camp		477,575	477,575	-		477,073
Total expenditures	5,	,642,215	5,642,215		_	5,546,238
Net change in fund balance	<u>\$</u>		-	<u>\$</u>		-
Fund Balance:						
Beginning of year - July 1			 			
End of year - June 30			\$ 		\$	



CAPITAL RESERVE FUNDS COMBINING BALANCE SHEET JUNE 30, 2020

		Schools Fund]	County Buildings Fund	_	Alamance ommunity College Fund	Total
Assets:		_		_		_	 _
Cash and cash equivalents	\$	1,256,126	\$	643,248	\$	285,657	\$ 2,185,031
Total assets	<u>\$</u>	1,256,126	\$	643,248	\$	285,657	\$ 2,185,031
Fund Balances:							
Committed	\$	1,256,126	\$	643,248	\$	285,657	\$ 2,185,031
Total fund balances	\$	1,256,126	\$	643,248	\$	285,657	\$ 2,185,031

CAPITAL RESERVE FUNDS COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES FOR THE YEAR ENDED JUNE 30, 2020

		hools und	County uildings Fund	Alamance ommunity College Fund	Total
Revenues:					
Investment earnings	\$	117,821	\$ 3,662	\$ 9,874	\$ 131,357
Other Financing Sources (Uses):					
Transfers in	9	,810,982	621,287	1,955,813	12,388,082
Transfers (out)	(12	2,818,355)	 	(1,680,179)	 (14,498,534)
Total other financing sources (uses)	(3	,007,373)	 621,287	 275,634	 (2,110,452)
Net change in fund balances	(2	2,889,552)	624,949	285,508	(1,979,095)
Fund Balance:					
Beginning of year - July 1		,145,678	 18,299	 149	 4,164,126
End of year - June 30	\$ 1	,256,126	\$ 643,248	\$ 285,657	\$ 2,185,031

CAPITAL RESERVE FUNDS
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES
IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE YEAR ENDED JUNE 30, 2020
WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED JUNE 30, 2019

	2020						2019	
	В	udget		Actual		Variance Over/Under		Actual
Revenues:								
Investment earnings:								
Schools	\$	1,000	\$	117,821	\$	116,821	\$	29,220
County buildings		1,000		3,662		2,662		441
Alamance Community College		1,000		9,874		8,874		128
Total revenues		3,000		131,357		128,357		29,789
Other Financing Sources (Uses):								
Schools:								
Transfer from General Fund	10),408,362		9,810,982		(597,380)		4,102,366
Transfer to Schools Capital Project Fund	(13	3,618,355)		(12,818,355)		800,000		-
Transfer to other funds		(12,237)		-		12,237		-
Alamance Community College:								
Transfer from General Fund	1	,961,095		1,955,813		(5,282)		-
Transfer to Alamance Community College	(1	,962,095)		(1,680,179)		281,916		-
Transfer to General Fund		-		-		-		(5,282)
County Building:								
Transfers in from other funds		633,915		621,287		(12,628)		-
Transfers out to other funds		(634,915)		-		634,915		-
Appropriated fund balance:								
Schools	3	3,221,230				(3,221,230)		
Total other financing sources (uses)		(3,000)		(2,110,452)		(2,107,452)		4,097,084
Net change in fund balance	\$			(1,979,095)	\$	(1,979,095)		4,126,873
Fund Balance:								
Beginning of year - July 1			_	4,164,126				37,253
End of year - June 30			\$	2,185,031			\$	4,164,126

RUDD STREET BUILDING CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2020

					Actual			
	Au	Project thorization	 Prior Years	Current Year		Total to Date		Variance ver/Under
Revenues: Contributions	\$	3,000,000	\$ 3,200,000	\$		\$	3,200,000	\$ 200,000
Expenditures: Construction		3,000,000	 <u>-</u>		138,783		138,783	 (2,861,217)
Net change in fund balance	\$		\$ 3,200,000		(138,783)	\$	3,061,217	\$ 3,061,217
Fund Balance: Beginning of year - July 1					3,200,000			
End of year - June 30				\$	3,061,217			

MENTAL HEALTH DIVERSION CENTER CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2020

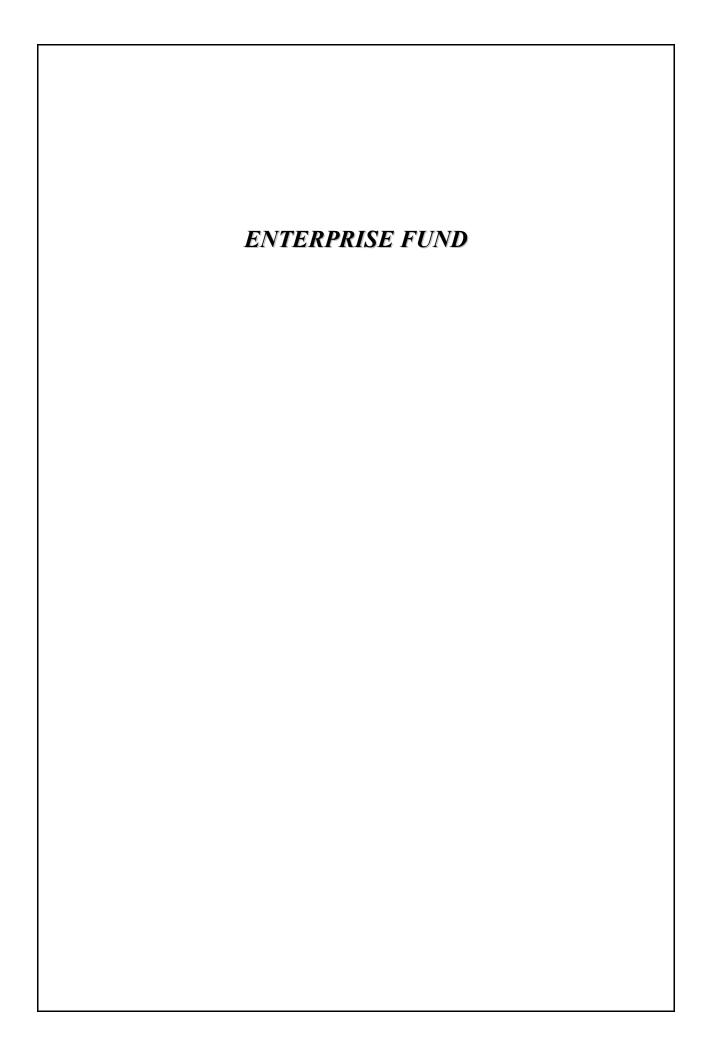
			Actual		
	Project Authorization	Prior Years	Current Year	Total to Date	Variance Over/Under
Revenues: Contributions	\$ 1,200,000	\$ 1,200,000	\$ -	\$ 1,200,000	\$ -
Expenditures: Capital outlay - other improvements	1,200,000				(1,200,000)
Net change in fund balance	<u> </u>	\$ 1,200,000	-	\$ 1,200,000	\$ 1,200,000
Fund Balance: Beginning of year - July 1			1,200,000		
End of year - June 30			\$ 1,200,000		

ALAMANCE COMMUNITY COLLEGE CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2020

	Project Authorization	Prior Years	Current Year	Total to Date	Variance Over/Under
Revenues:					
Investment earnings	\$ 583,011	\$ 581,800	\$ 2,264	\$ 584,064	\$ 1,053
Expenditures:					
General construction - ACC	4,500,000	4,500,000	-	4,500,000	-
Bond issuance cost	321,645	121,645	-	121,645	200,000
Glass replacement	300,000	300,000	-	300,000	-
General construction - allied health building	6,481,843	6,481,843	-	6,481,843	-
General construction - literacy building	1,647,589	1,648,639	-	1,648,639	(1,050)
General construction - tech center	16,033,309	15,967,762	65,547	16,033,309	-
Bond projects	17,360,000		447,342	447,342	16,912,658
Total expenditures	46,644,386	29,019,889	512,889	29,532,778	17,111,608
Revenues over (under) expenditures	(46,061,375)	(28,438,089)	(510,625)	(28,948,714)	17,112,661
Other Financing Sources (Uses):					
Transfers in:					
From General Fund	1,744,500	1,744,500	-	1,744,500	-
From ACC Capital Reserve Fund	2,350,179	670,000	1,680,179	2,350,179	-
Transfers out:					
To ACC Capital Reserve Fund	(1,962,095)	-	(281,916)	(281,916)	1,680,179
To General Fund	(1,744,500)	(1,744,500)	-	(1,744,500)	-
Bonds issued	44,605,529	27,045,529	-	27,045,529	(17,560,000)
Bond premium	1,067,762	1,067,762	<u>-</u> _	1,067,762	<u>-</u> _
Total other financing sources (uses)	46,061,375	28,783,291	1,398,263	30,181,554	(15,879,821)
Net change in fund balance	\$ -	\$ 345,202	887,638	\$ 1,232,840	\$ 1,232,840
Fund Balance:					
Beginning of year - July 1			345,202		
End of year - June 30			\$ 1,232,840		

800 MHZ EMERGENCY COMMUNICATION EQUIPMENT CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2020

	Αυ	Project thorization		Prior Years	_	Current Year	Total to Date		Variance Over/Under
Revenues:									
Investment earnings	\$	14,258	\$	14,258	\$		\$	14,258	\$ -
Expenditures:									
Contracted services		445,084		445,084		-		445,084	-
Capital outlay - equipment		3,853,095		3,853,095		=		3,853,095	-
Capital outlay - other improvements		343,035		343,035		=		343,035	-
Principal payments on lease		10,920		10,920				10,920	
Total expenditures		4,652,134	_	4,652,134				4,652,134	
Revenues over (under) expenditures		(4,637,876)		(4,637,876)				(4,637,876)	
Other Financing Sources (Uses):									
Installment debt issued		4,650,000		4,650,000		-		4,650,000	-
Capital lease issued		32,760		32,760		-		32,760	-
Transfer to County buildings		(44,884)		_		(44,884)		(44,884)	
Total other financing sources (uses)		4,637,876	_	4,682,760		(44,884)		4,637,876	
Net change in fund balance	\$		\$	44,884		(44,884)	\$		\$ -
Fund Balance:									
Beginning of year - July 1						44,884			
End of year - June 30					\$				

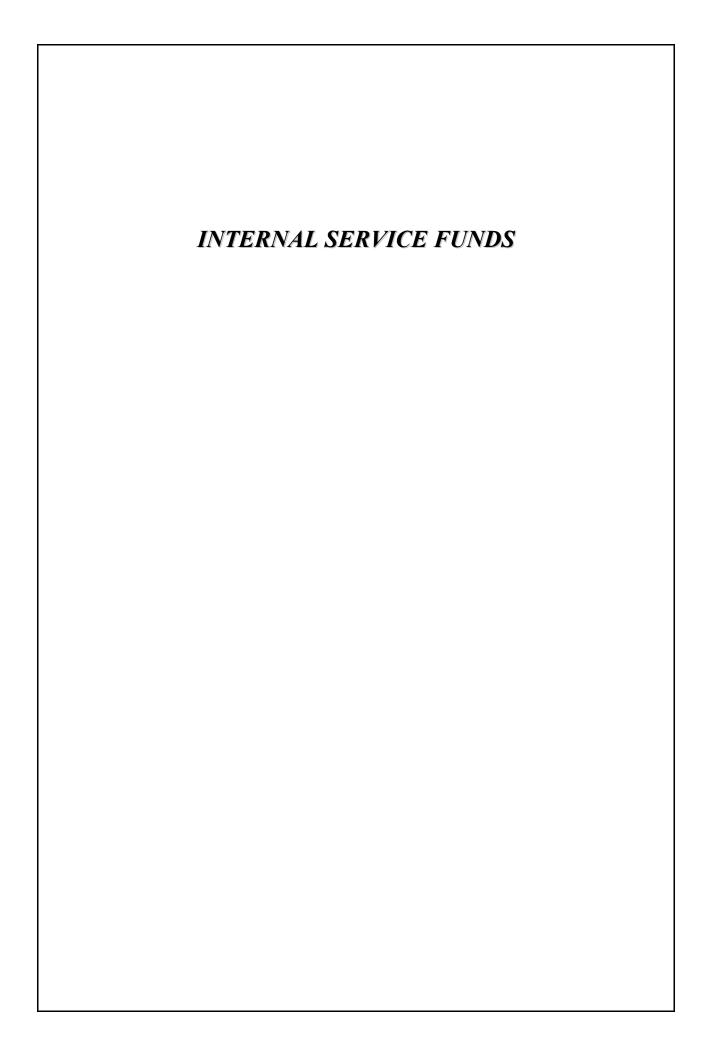


LANDFILL ENTERPRISE FUND
SCHEDULE OF REVENUES AND EXPENDITURES BUDGET AND ACTUAL (NON-GAAP)
FOR THE YEAR ENDED JUNE 30, 2020
WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED JUNE 30, 2019

			2019	
	Budget	Actual	Variance Over/Under	Actual
Revenues:				
Operating revenues:				
Landfill user charges	\$ 4,709,500	\$ 4,669,389	\$ (40,111) 5	4,608,470
Miscellaneous	372,500	462,964	90,464	463,265
Total operating revenues	5,082,000	5,132,353	50,353	5,071,735
Non-operating revenues:				
Interest on investments	90,000	80,886	(9,114)	108,854
Other non-operating revenues		126,228	126,228	97,347
Total non-operating revenues	90,000	207,114	117,114	206,201
Total revenues	5,172,000	5,339,467	167,467	5,277,936
Expenditures:				
Environmental protection:				
Landfill:				
Administration:				
Fixed charges and other expenditures	165,512	165,512	<u> </u>	148,785
Operations:				
Salaries and benefits	1,613,006	1,367,233	245,773	1,430,043
Supplies and materials	84,500	57,068	27,432	28,927
Current obligations and services	852,774	742,039	110,735	678,511
State mandated MSW/C&D charges	810,554	236,089	574,465	235,784
Fixed charges and other expenditures	879,729	683,579	196,150	663,760
Total operations expenditures	4,240,563	3,086,008	1,154,555	3,037,025
Total environmental protection	4,406,075	3,251,520	1,154,555	3,185,810
Budgetary appropriations:				
Other capital outlay	772,886	313,288	459,598	711,297
Total expenditures	5,178,961	3,564,808	1,614,153	3,897,107

LANDFILL ENTERPRISE FUND
SCHEDULE OF REVENUES AND EXPENDITURES BUDGET AND ACTUAL (NON-GAAP)
FOR THE YEAR ENDED JUNE 30, 2020
WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED JUNE 30, 2019

	2020						2019
	Budget		Actual		Variance ver/Under		Actual
Revenues over (under) expenditures	(6,961)		1,774,659		1,781,620		1,380,829
Other Financing Sources (Uses):							
Appropriated net position	6,961	_	<u>-</u>		(6,961)		
Revenues and other financing sources over							
(under) expenditures and other financing uses	\$ -	\$	1,774,659	\$	1,774,659	\$	1,380,829
Reconciliation from Budgetary Basis							
(Modified Accrual) to Full Accrual Basis:							
Revenues and other financing sources over							
(under) expenditures and other financing uses		\$	1,774,659			\$	1,380,829
Reconciling items:							
Capital outlay			313,288				711,297
Loss on disposal of capital assets			(13,994)				(259)
Capital items not charged to capital outlay			-				21,628
Change in accrued landfill closure and post-closure	care costs		978,027				(858,745)
Change in compensated absences payable			4,539				(10,352)
Change in deferred outflows of resources - pension			(36,852)				81,867
Change in net pension liability			33,165				104,506
Change in deferred inflows of resources - pension			(2,338)				1,843
Change in deferred outflows of resources - OPEB			86,207				7,147
Change in deferred inflows of resources - OPEB			104,304				(349,376)
Change in OPEB liability			(104,616)				344,336
Depreciation			(824,579)				(945,428)
Change in net position		\$	2,311,810			\$	489,293



INTERNAL SERVICE FUNDS COMBINING STATEMENT OF NET POSITION JUNE 30, 2020

	Employee Insurance Fund			Workers' mpensation Fund	Total		
Assets:							
Current assets:							
Cash and cash equivalents	\$	3,451,583	\$	1,358,967	\$	4,810,550	
Accounts receivable, net		7,460		1,459		8,919	
Total assets		3,459,043		1,360,426		4,819,469	
Liabilities:							
Current liabilities:							
Accounts payable		462,175		52,099		514,274	
Net Position:							
Unrestricted	\$	2,996,868	\$	1,308,327	\$	4,305,195	

INTERNAL SERVICE FUNDS COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION FOR THE YEAR ENDED JUNE 30, 2020

	Employee Insurance Fund	Workers' Compensation Fund		Total
Operating Revenues:				
Charges for services	\$ 13,100,800	\$	900,000	\$ 14,000,800
Miscellaneous revenues	 518,081			 518,081
Total operating revenues	 13,618,881		900,000	 14,518,881
Operating Expenditures:				
Administration	-		1,562	1,562
Personal services	9,882,769		725,274	10,608,043
Fixed charges and other expenditures	 7,707		88,715	 96,422
Total operating expenditures	 9,890,476		815,551	 10,706,027
Operating income (loss)	 3,728,405		84,449	 3,812,854
Non-Operating Revenue (Expense):				
Investment earnings	 22,555		10,536	 33,091
Income (loss) before transfers	3,750,960		94,985	3,845,945
Transfers:				
Transfers from (to) other funds	 		600,000	 600,000
Change in net position	3,750,960		694,985	4,445,945
Net Position:				
Beginning of year- July 1	 (754,092)		613,342	 (140,750)
End of year - June 30	\$ 2,996,868	\$	1,308,327	\$ 4,305,195

INTERNAL SERVICE FUNDS COMBINING STATEMENT OF CASH FLOWS FOR THE YEAR ENDED JUNE 30, 2020

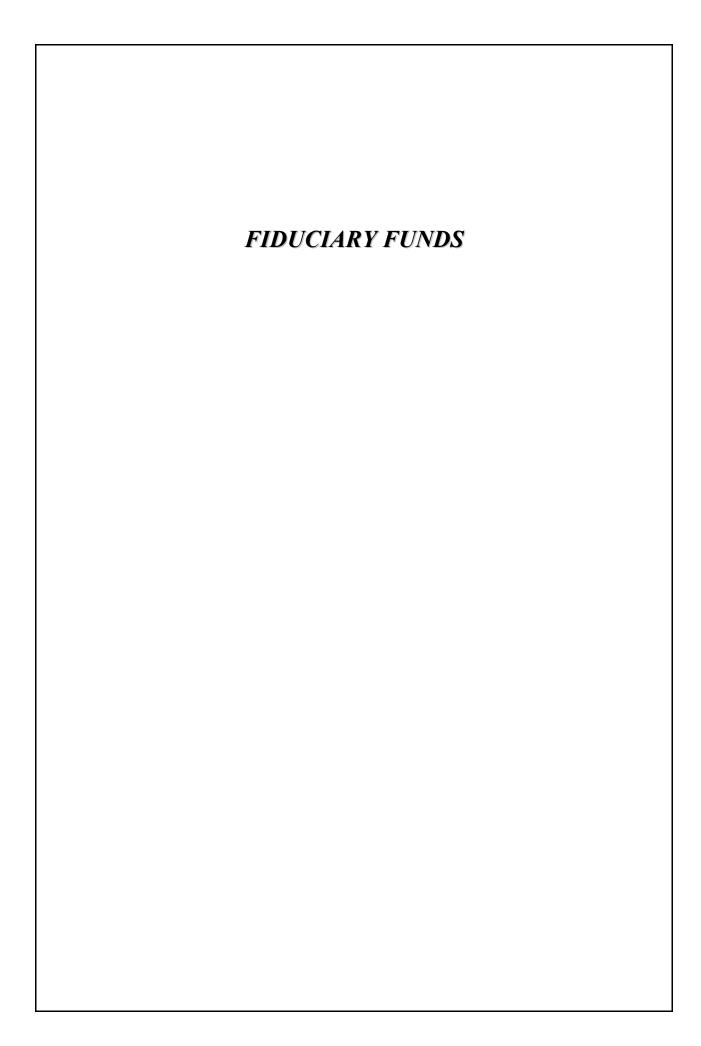
		Employee Insurance Fund	Workers' ompensation Fund		Total
Cash Flows from Operating Activities:		_			
Cash received from customers	\$	13,618,881	\$ 900,000	\$	14,518,881
Cash paid for goods and services		(10,235,129)	 (813,592)		(11,048,721)
Net cash provided (used) by operating activities	_	3,383,752	 86,408		3,470,160
Cash Flows from Non-Capital Financing Activities:					
Transfers (to) from other funds	_		 600,000		600,000
Cash Flows from Investing Activities:					
Investment earnings		22,555	 10,536		33,091
Net increase (decrease) in cash and cash equivalents		3,406,307	696,944		4,103,251
Cash and Cash Equivalents/Investments:					
Beginning of year - July 1		45,276	 662,023	_	707,299
End of year - June 30	\$	3,451,583	\$ 1,358,967	\$	4,810,550
Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:					
Operating income (loss)	\$	3,728,405	\$ 84,449	\$	3,812,854
Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities:					
Changes in assets and liabilities:		(0.1. <	4.0		(a.a. <= ::
Increase (decrease) in accounts payable		(344,653)	 1,959		(342,694)
Net cash provided (used) by operating activities	\$	3,383,752	\$ 86,408	\$	3,470,160

INTERNAL SERVICE FUND
EMPLOYEE INSURANCE FUND
SCHEDULE OF REVENUES AND EXPENDITURES FINANCIAL PLAN AND ACTUAL (NON-GAAP)
FOR THE YEAR ENDED JUNE 30, 2020
WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED JUNE 30, 2019

			2019	
	Financial Plan	Actual	Variance Over/Under	Actual
Operating Revenues:				
Charges for services	\$ 11,807,189	\$ 13,100,800	\$ 1,293,611	\$ 11,531,357
Miscellaneous revenue		518,081	518,081	2,872
Total operating revenues	11,807,189	13,618,881	1,811,692	11,534,229
Non-Operating Revenue (Expense):				
Investment earnings		22,555	22,555	8
Total revenues	11,807,189	13,641,436	1,834,247	11,534,237
Operating Expenditures:				
Personal services	11,797,189	9,882,769	1,914,420	10,224,437
Fixed charges and other expenditures	10,000	7,707	2,293	8,189
Total operating expenditures	11,807,189	9,890,476	1,916,713	10,232,626
Change in net position	\$ -	\$ 3,750,960	\$ 3,750,960	\$ 1,301,611

INTERNAL SERVICE FUND
WORKERS' COMPENSATION FUND
SCHEDULE OF REVENUES AND EXPENDITURES FINANCIAL PLAN AND ACTUAL (NON-GAAP)
FOR THE YEAR ENDED JUNE 30, 2020
WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED JUNE 30, 2019

		2019		
	Financial Plan	Actual	Variance Over/Under	Actual
Operating Revenues:				
Charges for services	\$ 900,000	\$ 900,000	\$ -	\$ 800,089
Non-Operating Revenues:				
Investment earnings	5,000	10,536	5,536	14,343
Operating Expenditures:				
Administration	1,562	1,562	-	872
Personal services	1,420,438	725,274	695,164	615,935
Fixed charges and other expenditures	83,000	88,715	(5,715)	90,316
Total operating expenditures	1,505,000	815,551	689,449	707,123
Revenues over (under) expenditures	(600,000)	94,985	694,985	107,309
Other Financing Sources (Uses):				
Transfers to other funds	600,000	600,000		
Change in net position	\$ -	\$ 694,985	\$ 694,985	\$ 107,309

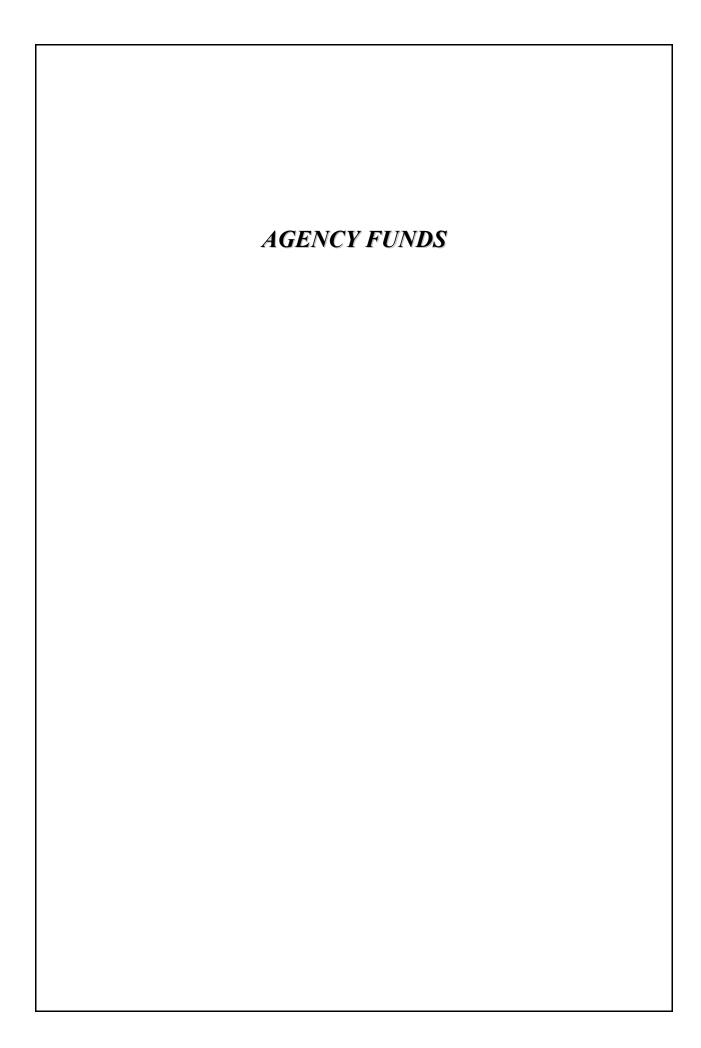


FIDUCIARY FUNDS COMBINING STATEMENT OF FIDUCIARY NET POSITION JUNE 30, 2020

	<u>Private-Purpo</u>		
	Indigent Trust Fund	General Trust Fund	Total
Assets:			
Cash and cash equivalents	\$ 326,804	\$ 109,459	\$ 436,263
Total assets	326,804	109,459	436,263
Net Position:			
Assets held in trust for beneficiaries	326,804	109,459	436,263
Total net position	\$ 326,804	\$ 109,459	\$ 436,263

PRIVATE-PURPOSE TRUST FUNDS COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET POSITION FOR THE YEAR ENDED JUNE 30, 2020

	Indigent rust Fund	General rust Fund	Total
Additions:			
Restricted intergovernmental	\$ 1,130,463	\$ -	\$ 1,130,463
Permits and fees	-	30,520	30,520
Inmate and health deposits	 _	 1,637,656	 1,637,656
Total additions	 1,130,463	 1,668,176	 2,798,639
Deductions:			
Current:			
Human services	 1,118,461	 1,647,482	 2,765,943
Change in net position	12,002	20,694	32,696
Net Position:			
Beginning of year - July 1	 314,802	 88,765	 403,567
End of year - June 30	\$ 326,804	\$ 109,459	\$ 436,263



AGENCY FUNDS COMBINING STATEMENT OF ASSETS AND LIABILITIES JUNE 30, 2020

	Ala	lage of mance Fund	Town of Haw River Fund		Altamahaw- Ossipee Sanitary District Fund		Town of Green Level Fund		City of Graham Fund	
Assets: Cash and cash equivalents Taxes receivable, net	\$	5,044 3,457	\$	12,643 25,289	\$	439 990	\$	8,619 43,005	\$	51,589 34,198
Total assets	\$	8,501	\$	37,932	\$	1,429	\$	51,624	\$	85,787
Liabilities: Intergovernmental payable	\$	8,501	\$	37,932	\$	1,429	\$	51,624	\$	85,787
Total liabilities	\$	8,501	\$	37,932	\$	1,429	\$	51,624	\$	85,787

AGENCY FUNDS COMBINING STATEMENT OF ASSETS AND LIABILITIES JUNE 30, 2020

	City of urlington Fund	_	own of	City of Mebane Fund	Town of bsonville Fund	Total
Assets:						
Cash and cash equivalents	\$ 242,719	\$	25,966	\$ 65,675	\$ 26,367	\$ 439,061
Taxes receivable, net	 168,266		5,950	 97,786	 31,747	 410,688
Total assets	\$ 410,985	\$	31,916	\$ 163,461	\$ 58,114	\$ 849,749
Liabilities:						
Intergovernmental payable	\$ 410,985	\$	31,916	\$ 163,461	\$ 58,114	\$ 849,749
Total liabilities	\$ 410,985	\$	31,916	\$ 163,461	\$ 58,114	\$ 849,749

AGENCY FUNDS COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES FOR THE YEAR ENDED JUNE 30, 2020

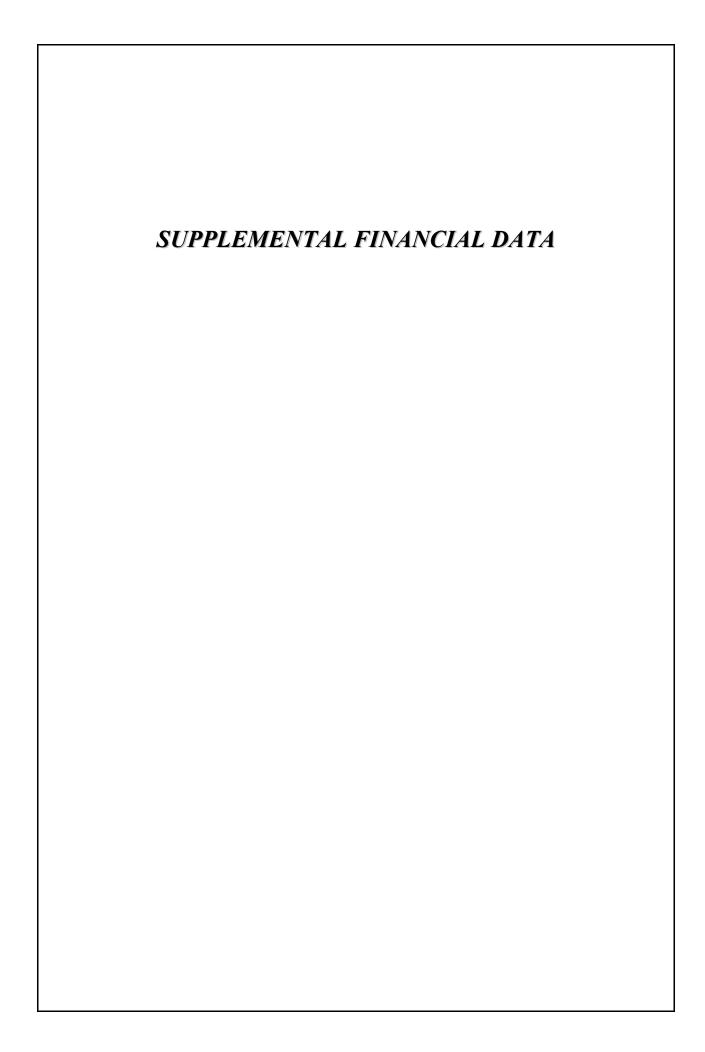
	Balance June 30, 2019			Additions		Deductions	Balance June 30, 2020	
Village of Alamance Fund:								
Assets: Cash and cash equivalents	\$	2,352	\$	236,148	\$	233,456	\$	5,044
Taxes receivable (net)		5,319		211,114		212,976		3,457
Total assets	\$	7,671	\$	447,262	\$	446,432	\$	8,501
Liabilities:	_				_		_	
Intergovernmental payable	\$	7,671	\$	447,262	<u>\$</u>	446,432	\$	8,501
Town of Haw River Fund: Assets:								
Cash and cash equivalents	\$	10,225	\$	713,355	\$	710,937	\$	12,643
Taxes receivable (net)	\$	20,628	<u>c</u>	646,058	<u>c</u>	641,397	<u>•</u>	25,289
Total assets	<u> </u>	30,853	\$	1,359,413	\$	1,352,334	\$	37,932
Liabilities:	\$	30,853	\$	1,359,413	\$	1,352,334	\$	37,932
Intergovernmental payable	Ψ	30,833	Ψ	1,339,413	Φ	1,332,334	Ф	31,932
Altamahaw-Ossipee Sanitary District Fund: Assets:								
Cash and cash equivalents	\$	215	\$	19,570	\$	19,346	\$	439
Taxes receivable (net)	\$	1,220	•	17,239	•	17,469	\$	990
Total assets	<u> </u>	1,435	\$	36,809	\$	36,815	D	1,429
Liabilities:	ø	1 425	ø	26,900	¢	26.015	¢	1.420
Intergovernmental payable	\$	1,435	\$	36,809	\$	36,815	\$	1,429
Town of Green Level Fund: Assets:								
Cash and cash equivalents	\$	6,915	\$	407,273	\$	405,569	\$	8,619
Taxes receivable (net)	\$	41,587 48,502	\$	350,012	\$	348,594 754,163	\$	43,005 51,624
Total assets	Φ	46,302	Þ	757,285	D	/34,103	D	31,024
Liabilities:		40.505						
Intergovernmental payable	\$	48,502	<u>\$</u>	757,285	<u>\$</u>	754,163	\$	51,624
City of Graham Fund: Assets:								
Cash and cash equivalents	\$	50,448 35,174	\$	593,217 13,939	\$	592,076 14,915	\$	51,589 34,198
Taxes receivable (net) Total assets	\$	85,622	\$	607,156	\$	606,991	\$	85,787
Liabilities:				<u></u>	-	<u></u>		<u></u>
Intergovernmental payable	\$	85,622	\$	607,156	\$	606,991	\$	85,787

AGENCY FUNDS COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES FOR THE YEAR ENDED JUNE 30, 2020

	Balance June 30, 2019		Additions		Deductions		Balance June 30, 2020	
City of Burlington Fund:								
Assets:								
Cash and cash equivalents	\$	246,762	\$	2,842,518	\$	2,846,561	\$	242,719
Taxes receivable (net)		159,424	_	72,137	_	63,295		168,266
Total assets	\$	406,186	\$	2,914,655	\$	2,909,856	\$	410,985
Liabilities:								
Intergovernmental payable	\$	406,186	\$	2,914,655	\$	2,909,856	\$	410,985
Town of Elon Fund:								
Assets:								
Cash and cash equivalents	\$	24,403	\$	266,303	\$	264,740	\$	25,966
Taxes receivable (net)	Φ.	6,850	Φ.	2,537	Φ.	3,437	Φ.	5,950
Total assets	\$	31,253	\$	268,840	\$	268,177	\$	31,916
Liabilities:								
Intergovernmental payable	\$	31,253	\$	268,840	\$	268,177	\$	31,916
City of Mebane Fund: Assets:								
Cash and cash equivalents	\$	62,208	\$	9,091,850	\$	9,088,383	\$	65,675
Taxes receivable (net)		96,966	_	8,611,620	_	8,610,800		97,786
Total assets	\$	159,174	\$	17,703,470	\$	17,699,183	\$	163,461
Liabilities:								
Intergovernmental payable	\$	159,174	\$	17,703,470	\$	17,699,183	\$	163,461
Town of Gibsonville Fund: Assets:								
Cash and cash equivalents	\$	17,427	\$	1,745,564	\$	1,736,624	\$	26,367
Taxes receivable (net)		4,736		1,593,738		1,566,727		31,747
Total assets	\$	22,163	\$	3,339,302	\$	3,303,351	\$	58,114
Liabilities:								
Intergovernmental payable	\$	22,163	\$	3,339,302	\$	3,303,351	\$	58,114
Fines and Forfeitures Fund: Assets:								
Cash and cash equivalents	\$		\$	664,847	\$	664,847	\$	
Liabilities:								
Intergovernmental payable	\$		\$	664,847	\$	664,847	\$	

AGENCY FUNDS COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES FOR THE YEAR ENDED JUNE 30, 2020

	Balance June 30, 2019			Additions		Deductions		Balance ne 30, 2020
Total - All Agency Funds:								
Assets:								
Cash and cash equivalents	\$	420,955	\$	16,580,645	\$	16,562,539	\$	439,061
Taxes receivable (net)		371,904		11,518,394		11,479,610		410,688
Total assets	<u>\$</u>	792,859	\$	28,099,039	\$	28,042,149	\$	849,749
Liabilities:								
Intergovernmental payable	\$	792,859	\$	28,099,039	\$	28,042,149	\$	849,749



SCHEDULE OF AD VALOREM TAXES RECEIVABLE JUNE 30, 2020

Fiscal Year		Balance ly 1, 2019	Additions			Collections and Credits	Jı	Balance ine 30, 2020
2019-2020	\$	-	\$	98,237,218	\$	97,082,981	\$	1,154,237
2018-2019		885,062		-		499,124		385,938
2017-2018		320,730		-		113,511		207,219
2016-2017		269,455		-		66,112		203,343
2015-2016		145,612		-		36,152		109,460
2014-2015		94,105		-		19,951		74,154
2013-2014		129,540		-		17,736		111,804
2012-2013		131,374		-		10,786		120,588
2011-2012		107,565		-		8,108		99,457
2010-2011		90,555		-		4,733		85,822
2009-2010		122,248		-		122,248		-
Total	\$	2,296,246	\$	98,237,218	\$	97,981,442		2,552,022
Less: Allowance for uncollectible General Fund	accoun	ts -						(616,918)
Ad valorem taxes receivable, net - General Fund							\$	1,935,104
Reconcilement with Revenues:							Φ	07.070.012
Ad valorem taxes - General Fund							\$	97,870,813
Reconciling items: Penalties and interest								(270,008)
Releases and adjustments								(279,008) 267,389
Amount written off per Statute of I	imitati	ons						122,248
infount written our per statute of t	J111114411	0115					-	,
Total collections and credits							\$	97,981,442

ANALYSIS OF CURRENT YEAR LEVY FOR THE YEAR ENDED JUNE 30, 2020

						Le	Levy		
	C	ounty-Wie	de		Property Excluding Registered			Registered	
	Property Valuation	Rate		Total Levy	Motor Vehicles		Motor Vehicles		
Original Levy:									
Property taxed at current	# 14 CO2 210 F01	4 0.6 7	Φ.	00 444 550	ф	00 545 501	Ф	0.606.001	
year's rate	\$ 14,693,219,701	\$ 0.67	\$	98,444,572 93,205	\$	88,747,581 93,205	\$	9,696,991	
Penalties Total original levy	14,693,219,701			98,537,777		88,840,786		9,696,991	
Total original levy	14,093,219,701			70,331,111		88,840,780		9,090,991	
Discoveries:									
Current year taxes	35,523,881	0.67		238,010		237,089		921	
Penalties				12,326		12,326		<u>-</u>	
Total discoveries	35,523,881			250,336	_	249,415		921	
Abatements	(82,223,134)	0.67		(550,895)		(550,895)	_		
Total property valuation	\$ 14,646,520,448								
Net Levy				98,237,218		88,539,306		9,697,912	
Uncollected taxes at June 30, 2020				1,154,237		1,154,111		126	
Current Year's Taxes Collected			\$	97,082,981	\$	87,385,195	\$	9,697,786	
Current Levy Collection Percentage				<u>98.83%</u>		<u>98.70%</u>		100.00%	

ANALYSIS OF CURRENT YEAR LEVY FOR THE YEAR ENDED JUNE 30, 2020

Secondary Market Disclosures:

Assessed valuation:

Assessment ratio (1)	<u>100.00%</u>
Real property Personal property Public service companies (2)	\$ 11,181,552,318 3,121,536,198 343,431,932
Total assessed valuation	\$ 14,646,520,448
Tax rate per \$100	\$ 0.67
Levy (includes discoveries, releases, and abatements) (3)	\$ 98,237,218
In addition to the County-wide, this amount represents the levies by the County on behalf of fire protection districts for the fiscal year ended June 30:	
Fire Protection Districts	\$ 5,425,336,528

- (1) Percentage of appraised value has been established by statue.
- (2) Valuation of railroads, telephone companies, and other utilities as determined by the North Carolina Property Tax Commission
- (3) The levy includes late listing penalties.

Alamance County, North Carolina Financial Statements and Schedules

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STATISTICAL SECTION (UNAUDITED)

This part of the County's Comprehensive Annual Financial Report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the government's overall financial health.

<u>Contents</u>	<u>Pages</u>
Financial Trends These schedules contain trend information to help the reader understand how the government's financial performance and well-being have changed over time.	122
Revenue Capacity These schedules contain information to help the reader assess the government's most significant local revenue source, the property taxes.	126
Debt Capacity These schedules present information to help the reader assess the affordability of the government's current levels of outstanding debt and the government's ability to issue additional debt in the future.	135
Demographic and Economic Information These schedules offer demographic and economic indicators to help the reader understand the environment within which the government's financial activities take place.	138
Operating Information These schedules contain service and infrastructure data to help the reader understand how the information in the government's financial report relates to the services the government provides and the activities it performs.	141

Alamance County, North Carolina Financial Statements and Schedules

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Net Position by Component Last Ten Fiscal Years

Table 1

Fiscal Year Ended June 30 2020 2019 2018 2017 2016 2015 2014 2013 2012 2011 Governmental activities: \$ 52,121,982 \$ 49,282,255 \$ 49,370,854 Net investment in capital assets \$ 45,467,657 \$ 44,907,020 \$ 50,161,507 \$ 55,191,002 \$ 55,056,788 \$ 46,438,987 \$ 41,915,038 Restricted 17,457,213 16,591,160 16,070,192 15,799,919 14,915,071 12,914,369 10,266,047 9,544,524 12,585,862 6,422,378 Unrestricted (78,773,249) (100,446,537)(115,745,317)(60,583,658)(42,806,702)(48,196,605)(47,588,418) (51,870,031)(54,852,917)(41,339,189)Total governmental activities net position \$ (15,848,379) \$ (38,948,357) \$ (49,513,618) \$ 10,407,263 \$ 27,165,157 \$ 16,671,741 \$ 11,959,884 \$ 7,045,347 \$ 4,171,932 \$ 6,998,227 Business-type activities Net investment in capital assets 8,911,926 \$ 9,437,211 \$ 13,212,539 \$ 13,790,606 \$ 13,063,349 \$ 13,523,183 \$ 13,348,938 \$ 13,081,014 \$ 13,339,920 \$ 13,044,534 Restricted 5.576.444 11,863,809 9,026,714 8,324,659 8,651,259 8,844,023 7,928,221 7,292,012 7,011,792 5,688,933 Unrestricted 21,451,404 Total business-type activities net position 20,775,735 18,463,925 \$ 21,537,198 \$ 22,441,865 \$ 21,907,372 \$ 20,640,950 \$ 20,092,806 18,916,364 18,733,467 Primary government Net investment in capital assets \$ 54,379,583 \$ 54,344,231 \$ 63,374,046 \$ 68,981,608 \$ 68,120,137 \$ 65,645,165 \$ 62,631,193 \$ 62,451,868 \$ 59,778,907 \$ 54,959,572 Restricted 17,457,213 16,591,160 16,070,192 15,799,919 14,915,071 12,914,369 10,266,047 9,544,524 18,162,306 6,422,378 (35,650,256)Unrestricted (91,419,823) (107,420,658)(51,932,399)(33,962,679)(40,268,384)(40,296,406)(44,858,239)(54,852,917) (66,909,440) \$ (20,484,432) \$ (27,976,420) \$ 32,849,128 \$ 27,138,153 \$ 23,088,296 Total primary government net position \$ 4,927,356 \$ 49,072,529 \$ 38,291,150 \$ 32,600,834 \$ 25,731,694

Changes in Net Position Last Ten Fiscal Years (amount in Thousands)

Table 2

			1		Fiscal Year	r Ended	June 30				
	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>		<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>
REVENUES											
Function/Programs:											
Charges for services:											
Public safety	\$ 14,297	\$ 11,173	\$ 10,001	\$ 7,766	\$ 8,113	3 \$	4,345	\$ 8,069	\$ 9,294	\$ 8,012	\$ 8,252
Human services	1,719	1,642	4,254	3,125	2,32	1	3,198	1,769	2,600	3,067	5,610
Other	2,635	2,754	2,582	2,646	2,379	9	5,914	2,199	2,468	2,151	2,353
Subtotal	18,651	15,569	16,837	13,537	12,813	3	13,456	12,037	14,362	13,230	16,22
Operating grants and contributions	24,307	19,759	18,390	25,260	26,790	1	25,917	23,587	23,516	24,767	22,63
Capital grants and contributions	2,236	5,661	3,056	1,497	595		683	2,696	2,772	6,702	2,777
Capital grants and contributions	2,230	3,001	3,030	1,497	39.	,	003	2,090	2,112	0,702	2,11
General revenues:											
Taxes:	402.040	00.054	05.005	00.040	04.45	_	70.070	74.000	00.000	07.000	00.44
Property taxes, levied for general purpose	103,043	90,854	85,895	82,312	81,155		72,673	74,289	69,298	67,366	66,146
Local option sales tax	32,221	31,520	29,828	28,159	27,608		25,080	22,204	20,665	20,226	18,720
Other taxes and licenses	1,905	2,076	1,856	1,663	1,512	2	1,346	1,177	1,020	949	900
Grants and contributions not restricted											
to specific programs	4.540	-	-	-	-		-	-	-	-	-
Investment earnings	1,542	1,639	857	603	430)	366	302	485	525	407
Miscellaneous, unrestricted		-	-	-	-		-	-	25	25	25
Special items	100.005	- 407.070	150 710	- 450.004	- 450.004	_ —	2,374	- 100 000	- 100 110	- 100 700	- 107.000
Subtotal	183,905	167,078	156,719	153,031	150,902	<u> </u>	141,897	136,292	132,143	133,790	127,833
Landfill:	5 400	5.070	4.040	4 475	4.40		4.407	4.050	0.740	0.500	0.54
Charges for services	5,132	5,072	4,349	4,475	4,122	2	4,187	4,259	3,713	3,599	3,543
Operating grants and contributions	-	-	-	-	-		10	40	4	2	-
Investment earnings	81	109	60	21	1.	I	1	-	-	2	15
Gain on disposal	112	97									
Miscellaneous, unrestricted			4 400	4 407	4.40	_ —	4 400	4.000		- 0.000	
Subtotal	5,325	5,278	4,409	4,497	4,133		4,198	4,299	3,717	3,603	3,558
Total revenues	189,230	172,356	161,128	157,527	155,036	<u> </u>	146,094	140,591	135,860	137,393	131,391
<u>EXPENSES</u>											
General government	12,704	14,684	16,871	19,621	14,780		14,208	13,744	12,644	14,519	13,475
Public Safety	48,413	44,608	44,785	41,567	39,034		36,135	36,976	35,211	35,159	35,567
Economic and physical development	4,018	2,771	3,764	2,643	2,903		1,605	1,815	1,758	1,792	2,116
Human services	31,081	30,936	32,364	36,697	34,768		36,704	33,935	33,432	33,790	33,229
Cultural and recreational	6,140	5,392	6,449	4,667	3,710		3,786	4,338	3,624	3,926	4,327
Education	56,113	50,754	49,903	57,786	41,598	3	37,497	36,346	34,963	42,430	45,992
Interest on long-term debt	1,545	1,957	2,248	3,175	2,297	7	2,550	2,972	6,478	3,655	3,659
Other expenses	792	1,112	1,695	1,651	1,486	<u> </u>	841	1,252	1,158	1,347	1,376
Subtotal	160,806	152,214	158,079	167,806	140,577		133,328	131,378	129,268	136,618	139,74
Landfill	3,013	4,788	4,119	3,962	3,677		3,288	3,751	2,542	3,419	3,399
Total expenses	163,819	157,002	162,198	171,769	144,254		136,616	135,129	131,810	140,037	143,140
Change in net position	25,411	15,354	(1,070)	(14,241)	10,78		9,478	5,462	4,050	(2,644)	(11,749
Net position-beginning, as restated	(20,484)	(35,838)	(26,906)	47,090	38,290	<u> </u>	28,812	27,138	23,088	25,732	37,480
Net position-ending	\$ 4,927	\$ (20,484)	\$ (27,976)	\$ 32,849	\$ 49,072	2 \$	38,290	\$ 32,600	\$ 27,138	\$ 23,088	\$ 25,731

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ALAMANCE COUNTY, NORTH CAROLINA

Fund Balances, Governmental Funds Last Ten Fiscal Years

Table 3

Fiscal Year Ended June 30 2013 2011^e 2020 2019 2018 2017 2016 2015 2014 2012 General Fund Nonspendable 270,684 \$ 330,836 \$ 390,988 \$ \$ \$ \$ \$ \$ 172,530 \$ Restricted^a 13,896,408 11,967,057 14,683,208 14,183,438 13,618,467 11,642,230 9,413,377 8,621,118 11,742,712 5,317,002 Committed^b 5,457,507 8,022,871 1,114,195 7,467,331 1,488,962 535,212 480,619 322,619 202,619 12,697,510 11,636,038 Assigned 13,191,538 26,350,853 31,207,283 26,289,738 21,526,972 17,398,129 9,559,112 13,793,848 Unassigned 24,587,727 18,385,801 20,885,793 Total general fund 56,909,836 51,898,103 48,710,222 48,001,622 46,314,712 38,467,180 31,420,968 26,341,866 21,676,973 19,110,850 All Other Governmental Funds Restricted in Capital Project 4,038,424 4,363,410 1,061,626 1,110,811 1,339,423 1,314,958 895,489 1,046,434 2,045,675 6,669,885 Committed in Capital Project 14,711,206 6,766,680 4,013,967 3,972,137 902,568 2,378,780 2,866,187 3,116,917 2,972,320 3,123,354 Unassigned in Capital Project (206,420)(51,542)(213,352)(58,886)(190,334)(200,869)(24,455)Total all other government funds^c 18,749,630 10,923,670 5,075,593 5,082,948 2,190,449 3,480,386 3,702,790 3,973,017 4,817,126 9,768,784 Total fund balances, governmental funds^d \$ 30,314,883 \$ 26,494,099 \$ 28,879,634 \$ 75,659,466 \$ 62,821,773 \$ 53,785,815 \$ 53,084,570 \$ 48,505,161 \$ 41,947,566 \$ 35,123,758

^a The amounts in this row primarily reflect stabilization by State statute.

^b The Board of Commissioners have committed funds for Economic Development and Revaluation.

^c The increase includes proceeds to build a Mental Health Diversion Center.

^d Increases are intended for future capital needs of the County.

e The County implemented GASB Statement No. 54 in fiscal year 2011.

Changes in Fund Balances, Governmental Funds Last Ten Fiscal Years

Table 4 Fiscal Year Ended June 30 2019 2018 2014 2012 2020 2017 2013 2011 2016 2015 Revenues Property taxes \$ 103,513,028 \$ 90,014,904 \$ 85,315,860 \$ 82,647,767 \$ 81,404,277 \$ 72,980,087 \$ 74,684,864 \$ 68,900,545 \$ 67,372,021 \$ 66,865,439 20,665,419 Sales taxes 32.221.239 31,520,453 29,828,338 28,159,495 27,608,429 25.080.073 22.203.551 20.226.309 18.720.105 Other taxes and licenses 1,904,663 2,076,177 1,856,364 1,662,790 1,511,829 1,345,902 1,178,223 1,019,568 948.664 900.150 Unrestricted intergovernmental 268.941 263.802 259.939 270.038 258.829 277.018 253.863 233.472 252.116 240.992 26.432.568 29.080.408 Restricted intergovernmental 26.542.610 22.219.897 20.246.011 26,757,106 27.384.337 25.744.940 25.749.474 24.775.193 1,607,876 1,206,080 Permits and fees 1,443,288 1,667,286 1,671,605 1,376,273 1,265,919 1,168,353 1,005,656 1,154,369 10,535,924 Sales and services 14,677,612 12,412,101 13,939,854 10,900,358 11,270,029 10,634,229 12,617,948 12,199,323 14,720,391 Contributions 3,200,000 1,200,000 362,419 Investment earnings 1,509,371 1,624,168 847,182 588,334 422,198 299,144 482,991 521,302 384,203 353,176 Miscellaneous 979,893 2,026,872 609,518 1,971,617 813,568 482,720 454,708 477,661 505,727 184,052,369 133,632,671 Total revenues 165,978,681 155,914,992 153,140,213 150,956,804 139,491,676 136,520,343 131,381,224 128,370,360 Expenditures Current 18,427,620 13,368,573 14,580,647 14,955,996 14,270,640 10,890,343 10.791.109 14,724,143 General government 11.186.966 10,118,033 48,495,062 40,678,613 32,592,726 Public Safety 42,011,141 37,210,376 35,798,788 33,454,975 33,355,607 31,696,950 33,952,059 Transportation 487,589 478,708 478,516 464,448 382,450 395,263 266,588 (43,211)402,868 425,755 Environmental protection 69,695 79,488 68,340 71,147 102,011 110,590 (64,814)(414,878)61,497 55,086 Economic and physical development 3,894,592 2,488,307 3,171,914 2,053,324 1,976,579 1.406.175 1,257,726 920,883 1.321.691 1,641,723 Human services 31,201,621 30,579,218 31,287,148 35,560,462 35,717,984 35,971,584 32,831,016 32,107,883 32.853.606 32,319,100 Cultural and recreational 5,983,710 4,547,278 5.275.078 4.324.318 4,562,065 3,632,600 4,257,876 3,387,904 3.899.960 4.476.382 Intergovernmental (education) 56,054,240 50,615,496 49,616,136 57,506,617 41,490,420 37,413,626 36,083,320 34,558,991 38,785,016 38,162,037 Expenditures before Capital Outlay and Debt Service 144,168,209 145,156,392 152,146,688 123,571,779 118,877,662 112,332,557 122,067,806 124,396,952 164,614,129 134,300,936 Capital outlay 7,093,427 2,308,966 3,916,014 3,886,430 1 1,941,103 1,677,769 4,803,036 3,424,791 7,605,633 Debt service: 8.646.313 8.778.538 8.065.151 7.708.731 8.338.144 9.112.718 8.746.977 8.628.892 7.973.727 7.777.175 Principal Interest and other charges 1.646.079 2,076,245 2,334,679 2.273.758 2.297.134 2.550.352 2,972,278 7.412.519 3.655.325 3.659.128 Issuance costs 149.346 77.796 6.597 3.653 329,582 1.798 127,978 Total expenditures 182,149,294 157,331,958 159,472,236 166,093,403 144,942,812 137,179,605 132,274,686 133,506,586 137,123,447 143,566,866 Revenues over (under) expenditures 8,996,502 8,646,723 (3,557,244)(12,953,190)6,013,992 2,312,071 4,245,657 (2,125,362)(3,490,776)(15, 196, 506)Other financing sources (uses) 3,841,191 389,235 4,258,489 17,532,598 543.603 440.762 563,218 5,946,146 1,105,241 10,040,813 Special items 3,902,970 Increase (decrease) in fund balance 12,837,693 9,035,958 701,245 4,579,409 6,557,595 6,823,808 4,808,875 3,820,784 (2,385,535)(5,155,693)Beginning fund balance 62,821,773 53,785,815 53,084,570 48,505,161 41,947,566 35,123,758 30,314,883 26,494,099 28,879,634 34,035,327 75,659,466 62,821,773 \$ 53,785,815 \$ 53,084,570 48,505,161 \$ 41,947,566 \$ 35,123,758 30,314,883 26,494,099 28,879,634 Ending fund balance \$ Debt service expenditures/non-capital expenditures ratio 10.854.783 10.399.830 10.060.285 10.641.875 11.719.255 16.370.993 11,630,850 Total Debt service expenditures 10.441.738 11.666.723 11.564.281 Divided by Expenditures excluding capital outlay 175.055.867 155.022.992 155.556.222 162.206.973 144.942.811 135.238.502 130.596.917 128.703.550 133.698.656 135,961,233 5.96% 7.00% 6.69% 6.20% 7.34% 8.63% 8.97% 12.72% 8.70% 8.51%

Program Revenues by Function/Program Last Ten Fiscal Years

Table 5

					Program	Revenues				
					Fiscal Year E	Ended June 30				
	2020	<u>2019</u>	2018	2017	<u>2016</u>	<u>2015</u>	<u>2014</u>	2013	<u>2012</u>	<u>2011</u>
Function/Program										
Governmental activities:										
General government	\$ 2,531,950	\$ 2,661,854	\$ 2,458,780	\$ 2,529,896	\$ 2,096,761	\$ 5,631,312	\$ 1,328,880	\$ 1,598,325	\$ 1,417,480	\$ 1,618,964
Public safety	14,297,280	11,173,252	10,001,162	7,766,320	8,112,597	4,345,322	8,069,192	9,293,779	8,011,526	8,252,339
Transportation	-	-	-	-	-	-	-	-	-	-
Economic and physical development	-	-	30,086	32,283	818	818	-	-	-	-
Environmental protection	-	-	-	-	-		236,956	236,956	201,365	201,365
Human services	1,719,295	1,642,584	4,254,186	3,124,768	2,321,403	3,197,524	1,769,419	2,599,851	3,067,300	5,616,314
Cultural and recreational	103,311	92,078	93,412	83,837	281,442	281,442	632,596	632,596	532,636	532,636
Subtotal government activities	18,651,836	15,569,768	16,837,626	13,537,104	12,813,021	13,456,418	12,037,043	14,361,507	13,230,307	16,221,618
Business-type activities										
Landfill	5,132,353	5,071,735	4,349,317	4,475,466	4,122,341	4,186,567	4,258,692	3,712,573	3,598,966	3,542,594
Subtotal business-type activities	5,132,353	5,071,735	4,349,317	4,475,466	4,122,341	4,186,567	4,258,692	3,712,573	3,598,966	3,542,594
Total primary government	\$ 23,784,189	\$ 20,641,503	\$ 21,186,943	\$ 18,012,570	\$ 16,935,362	\$ 17,642,985	\$ 16,295,735	\$ 18,074,080	\$ 16,829,273	\$ 19,764,212

Tax Revenues by Source, Governmental Funds Last Ten Fiscal Years

Table 6

Fiscal Year Ended June 30	Property	Sales & Use	Оссирапсу	Emergency Telephone ^a	Real Estate Transfer	Other	Total
2020	\$ 103,513,028	\$ 32,221,239	\$ 796,446	\$ -	\$ 938,266	\$ 169,951	137,638,930
2019	90,014,904	31,520,453	962,310	-	937,685	176,182	123,611,534
2018	85,315,860	29,828,338	903,641	-	749,835	202,888	117,000,562
2017	82,647,767	28,159,495	869,628	-	697,066	96,096	112,470,052
2016	81,404,277	27,608,429	777,544	-	639,085	95,200	110,524,535
2015	77,747,812	25,080,073	690,232	-	567,820	87,850	98,855,768
2014	74,684,864	22,203,551	637,507	-	455,831	84,885	98,066,638
2013	68,900,545	20,665,419	585,145	-	360,872	73,551	90,585,532
2012	67,372,021	20,226,309	567,183	-	314,414	67,067	88,546,994
2011	66,868,894	18,720,105	535,288	-	303,200	61,662	86,489,149

^a Emergency Telephone tax began in 2002. State implemented tax in 2010.

Government-wide Expenses By Function Last Ten Fiscal Years

Table 7

Table 8

					Fiscal Year E	inded June 30				
Function	2020	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	2012	<u>2011</u>
General government	\$ 12,703,853	\$ 14,684,432	\$ 16,882,174	\$ 19,620,632	\$ 14,779,532	\$ 14,207,928	\$ 13,744,252	\$ 12,643,801	\$ 14,519,496	\$ 13,474,940
Public safety	48,413,512	44,608,105	44,785,445	41,567,111	39,033,971	36,135,453	36,975,701	35,211,427	35,159,335	35,566,586
Transportation	605,262	755,725	1,052,686	1,022,227	802,261	562,629	791,878	765,536	843,824	873,491
Environmental protection	187,368	356,505	642,510	628,926	684,094	1,605,380	1,815,147	393,867	1,791,574	502,822
Economic and physical development	4,017,629	2,770,687	3,764,031	2,643,119	2,903,127	277,956	460,476	1,758,248	502,453	2,116,442
Human services	31,080,968	30,935,727	32,364,054	36,696,574	34,768,061	36,704,216	33,934,657	33,431,752	33,790,288	33,228,854
Cultural and recreational	6,139,731	5,391,574	6,449,687	4,667,289	3,710,378	3,786,386	4,338,195	3,623,947	3,926,470	4,326,665
Education	56,113,076	50,754,004	49,903,221	57,785,506	41,598,497	37,497,309	36,345,965	34,963,364	42,430,285	45,991,536
Debt service:										
Interest and fees	1,544,850	1,957,342	2,247,710	3,174,829	2,297,134	2,550,352	2,972,278	6,477,519	3,655,325	3,659,128
Total governmental activities	160,806,249	152,214,101	158,091,518	167,806,213	140,577,055	133,327,609	131,378,549	129,269,461	136,619,050	139,740,464
Landfill	3,013,663	4,788,384	4,118,915	3,962,316	3,677,384	3,288,476	3,751,292	2,542,292	3,419,406	3,399,423
Total business-type activities	3,013,663	4,788,384	4,118,915	3,962,316	3,677,384	3,288,476	3,751,292	2,542,292	3,419,406	3,399,423
Total primary government	\$ 163,819,912	<u>\$ 157,002,485</u>	\$ 162,210,433	\$ 171,768,529	\$ 144,254,439	<u>\$ 136,616,085</u>	\$ 135,129,841	<u>\$ 131,811,753</u>	<u>\$ 140,038,456</u>	<u>\$ 143,139,887</u>

ALAMANCE COUNTY, NORTH CAROLINA

Government-wide Revenues Last Ten Fiscal Years

					Fiscal Year E	Ended June 30				
	2020	2019	2018	2017	<u>2016</u>	2015	2014	2013	2012	<u>2011</u>
Program Revenues										
Charges for services	\$ 23,784,189	\$ 20,641,503	\$ 21,186,943	\$ 18,012,570	\$ 16,935,362	\$ 17,642,985	\$ 16,295,735	\$ 18,074,080	\$ 16,829,273	\$ 19,764,212
Operating grants and contributions	24,306,865	19,759,184	18,390,204	25,259,644	26,789,735	25,917,122	23,587,403	23,516,322	24,766,558	22,637,081
Capital grants and contributions	2,235,745	5,660,713	3,055,991	1,497,462	594,602	693,694	2,736,373	2,775,590	6,704,607	2,776,724
General Revenues										
Taxes										
Property tax	103,043,417	90,854,389	85,894,808	82,311,523	81,154,704	72,673,241	74,289,117	69,297,790	67,365,987	66,145,512
Local option sales tax	32,221,239	31,520,453	29,828,338	28,159,495	27,608,429	25,080,073	22,203,551	20,665,419	20,226,309	18,720,105
Other taxes and licenses	1,904,663	2,076,177	1,856,364	1,662,790	1,511,829	1,345,902	1,178,223	1,019,568	948,664	900,150
Unrestricted investment earnings	1,623,348	1,747,373	916,955	624,008	441,157	367,329	302,120	487,591	524,817	422,907
Gain on disposal	112,234	97,088								
Miscellaneous	-	-	-	-	-	-	-	25,250	25,250	25,250
Special Items						2,374,090				
Total	\$ 189,231,700	\$ 172,356,880	\$ 161,129,603	\$ 157,527,492	\$ 155,035,818	\$ 146,094,436	\$ 140,592,522	\$ 135,861,610	\$ 137,391,465	\$ 131,391,941

General Government Expenditures by Function Last Ten Fiscal Years

Table 9

					Fiscal Year En	ded	June 30				
Function	 2020	2019	2018	2017	2016		2015	2014	2013	2012	2011
General government	\$ 18,427,620 \$	\$ 14,431,390 \$	15,692,403	\$ 16,214,422 \$	14,270,640	\$	11,827,530 \$	11,561,451 \$	12,039,247 \$	10,791,109 \$	14,724,143
Public safety	48,495,062	42,967,746	43,060,724	39,414,370	35,798,788		34,114,950	33,523,384	32,177,254	33,952,059	32,592,726
Transportation	487,589	478,708	478,516	464,448	382,450		395,263	434,365	437,093	402,868	425,755
Environmental protection	69,695	79,488	68,340	71,147	102,011		110,590	102,963	65,426	61,497	55,086
Economic and physical development	3,894,592	2,488,307	3,195,802	2,148,930	1,976,579		1,406,175	1,425,503	1,401,187	1,321,691	1,641,723
Human services	31,201,621	30,650,334	31,395,230	35,667,727	35,717,984		36,165,694	32,998,793	32,588,187	32,853,606	32,319,100
Cultural and recreational	5,983,710	4,765,706	5,565,255	4,545,456	4,562,065		4,079,054	4,341,764	3,628,056	3,899,960	4,476,382
Education	56,054,240	50,615,496	49,616,136	57,506,617	41,490,420		37,413,626	36,167,208	34,799,143	42,209,807	45,767,670
Debt service:											
Principal retirement	8,646,313	8,778,538	8,065,151	7,708,731	8,338,144		9,112,718	8,746,977	8,628,892	7,973,727	7,777,175
Interest and fees	1,646,079	2,076,245	2,334,679	2,273,758	2,297,134		2,550,352	2,972,278	7,412,519	3,655,325	3,659,128
Issuance costs	 149,346			77,796	6,597		3,653		329,582	1,798	127,978
Total	\$ 175,055,867 \$	\$ 157,331,958 \$	159,472,236	\$ 166,093,402 \$	144,942,812	\$	137,179,605 \$	132,274,686 \$	133,506,586 \$	137,123,447 \$	143,566,866

ALAMANCE COUNTY, NORTH CAROLINA

General Government Revenues by Source Last Ten Fiscal Years

Table 10 Fiscal Year Ended June 30 2019 2018 2014 2020 2017 2016 2015 2013 2012 2011 Source Taxes: Property 103,513,028 \$ 90,014,904 \$ 85,315,860 \$ 82,647,767 \$ 81,404,277 \$ 72,980,087 \$ 74,684,864 \$ 68,900,545 \$ 67,372,021 \$ 66,865,439 Sales 32,221,239 31,520,453 29,828,338 28,159,495 27,608,429 25,080,073 22,203,551 20,665,419 20,226,309 18,720,105 Other Taxes & Licenses 1,904,663 2,076,177 1,856,364 1,662,790 1,511,829 1,345,902 1,178,223 1,019,568 948,664 900,150 Total taxes 137,638,930 123,611,534 117,000,562 112,470,052 110,524,535 99,406,062 98,066,638 90,585,532 88,546,994 86,485,694 Intergovernmental 26,811,551 22,483,699 20,505,950 27,027,144 27,643,166 26,709,586 25,998,803 25,982,946 29,332,524 25,016,185 Permits and fees 1,443,288 1,667,286 1,607,876 1,671,605 1,376,273 1,265,919 1,168,353 1,005,656 1,154,369 1,206,080 Sales and services 10,900,358 10,535,924 14,677,612 12,412,101 13,939,854 11,270,029 10,634,229 12,617,948 12,199,323 14,720,391 Contributions 3,200,000 1,200,000 Investment earnings 1,509,371 1,624,168 847,182 588,334 422,198 362,419 299,144 482,991 521,302 384,203 353,176 Miscellaneous 1,971,617 979,893 813,568 482,720 454,708 477,661 505,727 2,026,872 609,518 Total 184,052,369 165,978,681 155,914,992 153,140,213 150,956,804 139,491,676 136,520,343 131,381,224 133,632,671 128,370,360

Revenues	184,052,369	165,978,681	155,914,992
Expenditures	175,055,867	157,331,958	159,472,236
	8,996,502	8,646,723	(3,557,244)
Other Financing Sources	3,841,191	389,235	4,258,489
Change in Fund Balances	12.837.693	9.035.958	701.245

Assessed and Estimated Actual Value of Taxable Property Last Ten Fiscal Years

(dollars in thousands) Table 11

	Fiscal Year Ended Real			Ass	essed Value Public			To	otal Taxable	-		Ratio of Assessed Value to	Total Direct	
_	Ended June 30		Real Property	Personal Property	С	Service ompanies	A	Less: Abatements		Assessed Value		Estimated ctual Value	Estimated Actual Value	Tax Rate
	2020	\$	11,263,775	\$ 3,121,536	\$	343,432	\$	82,223	\$	14,646,520	\$	16,879,705	86.8%	0.6700
	2019		11,039,662	2,991,521		339,712		51,816		14,319,078		15,610,028	91.7%	0.5900
	2018		10,766,824	2,716,640		325,164		58,706		13,749,921		14,248,623	96.5%	0.5800
	2017		10,626,260	2,566,916		315,569		76,681		13,432,064		13,477,889	99.7%	0.5800
	2016		10,039,630	2,742,524		281,563		54,006		13,009,711		12,868,161	101.1%	0.5800
	2015		10,176,788	2,363,810		276,227		30,767		12,786,058		12,016,971	106.4%	0.5300
	2014		10,106,947	2,597,277		264,477		46,234		12,922,467		12,054,540	107.2%	0.5400
	2013		10,046,849	2,176,338		305,820		56,781		12,472,226		11,586,981	107.6%	0.5200
	2012		9,993,751	1,997,173		254,990		68,119		12,177,795		11,276,780	108.0%	0.5200
	2011		9,945,448	1,946,452		260,006		43,910		12,107,996		11,747,352	103.1%	0.5200

Source: Alamance County Tax Department

Note: Assessed valuations are established by the Board of County Commissioners at 100 percent of estimated market value. A revaluation of real property is required by the North Carolina General Statutes at least every eight years. The last revaluation became effective January 1, 2017. Tax rates are per \$100 of assessed value.

Principal Property Taxpayers - Not complete until Tax Levy confirmed Last Ten Fiscal Years

Table 12

2011

								Fiscal Year E	Ended J	une 30							
		2	2020			2019		:	2018			2017			2016		
Taxpayer	A	Taxable Assessed /aluation	Rank	Percentage of Total Assessed Valuation	Taxable Assessed Valuation	Rank	Percentage of Total Assessed Valuation	Taxable Assessed Valuation	Rank	Percentage of Total Assessed Valuation	Taxable Assessed Valuation	Rank	Percentage of Total Assessed Valuation	Taxable Assessed Valuation	Rank	Percentage of Total Assessed Valuation	
Duke Energy Corp.	\$	200,012,507	1	1.40%	\$ 200,012,507	1	1.40%	\$ 185,725,423	1	1.35%	\$ 171,596,813	2	1.28%	\$ 158,969,764	2	1.22%	
Laboratory Corp. of America		198,969,189	2	1.39%	198,969,189	2	1.39%	173,019,965	2	1.26%	186,562,287	1	1.39%	178,040,337	1	1.37%	
Honda Power Equipment		135,926,090	3	0.95%	135,926,090	3	0.95%	112,504,909	3	0.82%	114,094,956	3	0.85%	97,514,033	4	0.75%	
GKN Automotive		103,967,678	5	0.73%	103,967,678	4	0.73%	108,027,936	4	0.79%	112,154,922	4	0.83%	112,154,922	3	0.86%	
Buckner C P Steele		70,390,303	7	0.49%	70,390,303	5	0.49%	106,069,033	5	0.77%	50,326,105	9	0.37%	62,782,177	7	0.48%	
WalMart (all)		116,550,364	4	0.81%	116,550,364	6	0.81%	99,355,340	6	0.72%	79,187,746	5	0.59%	39,665,601	9	0.30%	
Lidl		84,119,034	6	0.59%	84,119,034	7	0.59%	84,750,893	7	0.62%	73,884,528	6	0.55%	-		0.00%	
Alamance Crossing		68,308,298	8	0.48%	68,308,298	8	0.48%	70,063,997	8	0.51%	63,550,246	7	0.47%	67,546,431	5	0.52%	
Liggett Group LLC		57,041,302	9	0.40%	57,041,302	9	0.40%	55,309,119	9	0.40%	58,521,574	8	0.44%	66,471,758	6	0.51%	
Tanger Outlet Center		43,621,343	10	0.30%	43,621,343	10	0.30%	43,613,017	10	0.32%	42,389,129	10	0.32%	36,909,963	10	0.28%	
Sandvik		-		0.00%	-		0.00%	-		0.00%	-		0.00%	43,431,686	8	0.33%	
BellSouth		-		0.00%	-		0.00%	-		0.00%	-		0.00%	-		0.00%	
Piedmont Natural Gas Co, Inc.		-		0.00%		_	0.00%	-		0.00%		_	0.00%		_	0.00%	
	\$ 1	,078,906,108		7.37%	\$ 1,078,906,108	_	7.53%	\$ 1,038,439,632	-	7.55%	\$ 780,671,493	-	5.81%	\$ 704,516,908	_	6.64%	

Taxpayer	Taxable Assessed Valuation	Rank	Percentage of Total Assessed Valuation												
Duke Energy Corp.	\$ 151,126,015	2	1.22%	\$ 142,000,754	2	1.15%	\$ 131,969,185	2	1.08%	\$ 125,384,481	1	1.03%	\$ 125,227,605	2	1.03%
Laboratory Corp. of America	176,854,682	1	1.43%	177,916,847	1	1.44%	166,874,784	1	1.37%	102,601,369	2	0.84%	187,172,134	1	1.55%
Honda Power Equipment	85,869,990	4	0.70%	82,370,318	4	0.67%	66,653,621	6	0.55%	81,093,469	4	0.67%	55,839,674	4	0.46%
GKN Automotive	101,338,395	3	0.82%	96,575,942	3	0.78%	101,642,958	3	0.83%	97,538,356	3	0.80%	90,973,558	3	0.75%
Buckner C P Steele	72,288,904	5	0.59%	73,072,867	5	0.59%	78,254,865	4	0.64%	59,602,023	5	0.49%	48,652,966	6	0.40%
WalMart (all)	34,009,205	10	0.28%	33,855,210	10	0.27%	-		0.00%	-		0.00%	-		0.00%
LidI	-		0.00%	-		0.00%	-		0.00%	-		0.00%	-		0.00%
Alamance Crossing	67,767,485	6	0.55%	68,233,529	6	0.55%	68,106,085	5	0.56%	57,096,385	6	0.47%	54,545,213	5	0.45%
Liggett Group LLC	58,453,566	7	0.47%	58,243,863	7	0.47%	53,148,075	7	0.44%	52,975,001	7	0.43%	43,428,159	8	0.36%
Tanger Outlet Center	36,994,215	9	0.30%	37,196,862	9	0.30%	37,270,944	9	0.31%	36,039,238	10	0.30%	-		0.00%
Sandvik	49,370,927	8	0.40%	52,110,138	8	0.42%	49,927,286	8	0.41%	44,827,158	8	0.37%	47,543,722	7	0.39%
BellSouth	-		0.00%	-		0.00%	35,358,611	10	0.29%	36,126,430	9	0.30%	40,493,284	9	0.33%
Piedmont Natural Gas Co, Inc.	-		0.00%	-		0.00%	-		0.00%	-		0.00%	32,499,532	10	0.27%
	\$ 834,073,384	-	6.75%	\$ 821,576,330	-	6.65%	\$ 789,206,414	•	6.47%	\$ 693,283,910	-	5.69%	\$ 726,375,847	_	6.00%

2013

2012

2014

Source: Alamance County Tax Department

2015

Property Tax Levies and Collections Last Ten Fiscal Years

Table 13

County-wide Levies Collected within the Fiscal Year of the Levy

Total Collections to Date

Fiscal Year Ended June 30	Taxes Levied for the Fiscal Year	Amount Collected	Percentage of Levy	Collections in Subsequent Years	Amount Collected	Percentage of Levy
2020	\$ 98,537,777	\$ 97,082,981	98.83%	\$ -	97,082,981	98.5%
2019	84,260,473	83,802,384	98.95%	-	83,802,384	99.5%
2018	79,919,773	79,114,682	99.03%	-	79,114,682	99.0%
2017	77,172,709	77,172,709	98.92%	-	77,172,709	100.0%
2016	75,147,601	74,553,132	98.77%	594,469	75,147,601	100.0%
2015	67,537,045	66,796,202	98.47%	740,843	67,537,045	100.0%
2014	68,259,956	68,259,956	101.42%	-	68,259,956	100.0%
2013	63,040,855	63,040,855	100.02%	-	63,040,855	100.0%
2012	62,007,230	61,580,609	99.31%	426,621	62,007,230	100.0%
2011	61,822,468	61,408,792	99.33%	413,676	61,822,468	100.0%

Source: Alamance County Tax Department

Note: This schedule includes data from only the General Fund county-wide property tax levy.

Direct and Overlapping Governments Property Tax Rates (Per \$100.00 of Assessed Value) Last Ten Fiscal Years

Table 14

				Υe	ar Taxes A	re Payable	•			
				Fisc	cal Year Er	ided June	30			
	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011
County Direct Rates Alamance County	0.6700	0.5900	0.5800	0.5800	0.5800	0.5300	0.5400	0.5200	0.5200	0.5200
City and Town Rates										
Village of Alamance	0.2000	0.2000	0.2000	0.2000	0.2000	0.2000	0.2000	0.2000	0.2000	0.2000
Total Direct and Overlapping	0.8700	0.7900	0.7800	0.7800	0.7800	0.7300	0.7400	0.7200	0.7200	0.7200
City of Burlington Total Direct and Overlapping	<u>0.5973</u>	<u>0.5973</u>	<u>0.5973</u>	<u>0.5800</u>	<u>0.5800</u>	<u>0.5800</u>	<u>0.5800</u>	<u>0.5800</u>	<u>0.5800</u>	<u>0.5900</u>
	1.2673	1.1873	1.1773	1.1600	1.1600	1.1100	1.1200	1.1000	1.1000	1.1100
City of Burlington - Downtown Total Direct and Overlapping	<u>0.1700</u>	0.1700	<u>0.1700</u>	<u>0.1600</u>						
	0.8400	0.7600	0.7500	0.7400	0.7400	0.6900	0.7000	0.6800	0.6800	0.6800
City of Graham	<u>0.4550</u>	<u>0.4550</u>	<u>0.4550</u>	<u>0.4550</u>	<u>0.4450</u>	<u>0.4550</u>	<u>0.4400</u>	<u>0.4400</u>	<u>0.4400</u>	0.4450
Total Direct and Overlapping	1.1250	1.0450	1.0350	1.0350	1.0250	0.9850	0.9800	0.9600	0.9600	0.9650
Town of Elon	<u>0.4500</u>	<u>0.4500</u>	<u>0.4500</u>	<u>0.4200</u>	<u>0.4200</u>	<u>0.4200</u>	<u>0.4200</u>	<u>0.3700</u>	<u>0.3700</u>	<u>0.3700</u>
Total Direct and Overlapping	1.1200	1.0400	1.0300	1.0000	1.0000	0.9500	0.9600	0.8900	0.8900	0.8900
Town of Gibsonville Total Direct and Overlapping	<u>0.5300</u>	<u>0.5300</u>	<u>0.5300</u>	<u>0.5100</u>	<u>0.5100</u>	<u>0.5100</u>	<u>0.5100</u>	<u>0.5150</u>	<u>0.5150</u>	<u>0.5100</u>
	1.2000	1.1200	1.1100	1.0900	1.0900	1.0400	1.0500	1.0350	1.0350	1.0300
Town of Green Level Total Direct and Overlapping	<u>0.3600</u>	<u>0.3600</u>	<u>0.3600</u>	<u>0.3600</u>	<u>0.3600</u>	<u>0.3400</u>	<u>0.3400</u>	<u>0.3400</u>	<u>0.3400</u>	<u>0.3400</u>
	1.0300	0.9500	0.9400	0.9400	0.9400	0.8700	0.8800	0.8600	0.8600	0.8600
Town of Haw River	<u>0.6300</u>	<u>0.4800</u>	<u>0.4800</u>	<u>0.4800</u>	<u>0.4800</u>	<u>0.4800</u>	<u>0.4800</u>	<u>0.4500</u>	<u>0.4500</u>	<u>0.4500</u>
Total Direct and Overlapping	1.3000	1.0700	1.0600	1.0600	1.0600	1.0100	1.0200	0.9700	0.9700	0.9700
Town of Mebane Total Direct and Overlapping	<u>0.4700</u>	<u>0.4700</u>	<u>0.4700</u>	<u>0.4900</u>	<u>0.4900</u>	<u>0.4900</u>	<u>0.4700</u>	<u>0.4700</u>	<u>0.4700</u>	<u>0.4700</u>
	1.1400	1.0600	1.0500	1.0700	1.0700	1.0200	1.0100	0.9900	0.9900	0.9900
Town of Ossipee Total Direct and Overlapping	<u>0.2125</u>	<u>0.0725</u>	<u>0.0725</u>	<u>0.0725</u>	<u>0.0725</u>	<u>0.0725</u>	<u>0.0725</u>	<u>0.0750</u>	<u>0.0750</u>	<u>0.0750</u>
	0.8825	0.6625	0.6525	0.6525	0.6525	0.6025	0.6125	0.5950	0.5950	0.5950

Direct and Overlapping Governments Property Tax Rates (Per \$100.00 of Assessed Value) Last Ten Fiscal Years

Table 14

					ar Taxes A	•				14510 14
	2020	2019	2018	2017	cal Year En	ided June : 2015	30 2014	2013	2012	2011
Fire District Rates	2020	2019	2010	2017	2016	2015	2014	2013	2012	2011
54 East	0.0900	0.0900	0.0900	0.0900	0.0900	0.0900	0.0900	0.0900	0.0900	0.0900
Total Direct and Overlapping	0.7600	0.6800	0.6700	0.6700	0.6700	0.6200	0.6300	0.6100	0.6100	0.6100
Altamahaw-Ossipee	0.1400	0.1400	0.1400	0.1175	0.1175	0.1175	0.1075	0.1075	<u>0.1075</u>	0.1025
Total Direct and Overlapping	0.8100	0.7300	0.7200	0.6975	0.6975	0.6475	0.6475	0.6275	0.6275	0.6225
E.M. Holt	<u>0.1175</u>	<u>0.1175</u>	<u>0.1175</u>	<u>0.1175</u>	<u>0.1075</u>	<u>0.1075</u>	<u>0.1075</u>	0.0975	0.0975	0.0800
Total Direct and Overlapping	0.7875	0.7075	0.6975	0.6975	0.6875	0.6375	0.6475	0.6175	0.6175	0.6000
East Alamance	0.1050	<u>0.1050</u>	0.1050	<u>0.1050</u>	0.1050	<u>0.1050</u>	0.0850	0.0850	0.0850	0.0850
Total Direct and Overlapping	0.7750	0.6950	0.6850	0.6850	0.6850	0.6350	0.6250	0.6050	0.6050	0.6050
Eli Whitney/87 South	0.1100	0.0800	0.0800	0.0800	0.0800	0.0800	0.0800	0.0800	0.0800	0.0800
Total Direct and Overlapping	0.7800	0.6700	0.6600	0.6600	0.6600	0.6100	0.6200	0.6000	0.6000	0.6000
Elon	0.1200	<u>0.1100</u>	0.1100	<u>0.1100</u>	0.1100	<u>0.1100</u>	<u>0.1100</u>	<u>0.1050</u>	<u>0.1050</u>	<u>0.1050</u>
Total Direct and Overlapping	0.7900	0.7000	0.6900	0.6900	0.6900	0.6400	0.6500	0.6250	0.6250	0.6250
Faucette	0.1200	0.1100	0.1100	0.1100	0.0925	0.0925	0.0925	0.0875	0.0875	0.0875
Total Direct and Overlapping	0.7900	0.7000	0.6900	0.6900	0.6725	0.6225	0.6325	0.6075	0.6075	0.6075
Haw River	<u>0.1350</u>	0.1350	0.1350	0.1350	0.1350	0.1350	0.1350	0.1350	0.1350	0.1350
Total Direct and Overlapping	0.8050	0.7250	0.7150	0.7150	0.7150	0.6650	0.6750	0.6550	0.6550	0.6550
North Central Alamance	<u>0.1150</u>	0.1150	0.1150	0.1150	0.1050	0.1050	0.1050	0.1050	0.1050	0.1050
Total Direct and Overlapping	0.7850	0.7050	0.6950	0.6950	0.6850	0.6350	0.6450	0.6250	0.6250	0.6250
North Eastern Alamance	0.1000	0.1000	0.1000	0.1000	0.0800	0.0800	0.0800	0.0700	0.0700	0.0700
Total Direct and Overlapping	0.7700	0.6900	0.6800	0.6800	0.6600	0.6100	0.6200	0.5900	0.5900	0.5900
Snow Camp	0.0950	0.0950	0.0950	0.0950	0.0950	0.0950	0.0950	0.0850	0.0850	0.0850
Total Direct and Overlapping	0.7650	0.6850	0.6750	0.6750	0.6750	0.6250	0.6350	0.6050	0.6050	0.6050
Swepsonville	0.0900	0.0900	0.0900	0.0900	0.0900	0.0900	0.0900	0.0900	0.0900	0.0900
Total Direct and Overlapping	0.7600	0.6800	0.6700	0.6700	0.6700	0.6200	0.6300	0.6100	0.6100	0.6100

Source: Alamance County Tax Department

Note: (1) Property was revalued January 1, 2017, and January 1, 2009 affecting the fiscal 2010 tax rate (see Table 11 note).

Ratio of Outstanding Debt by Type Last Ten Fiscal Years

Table 15

General Fund Activities

Business-Type Activities

Fiscal Year Ended June	General Obligation	Revolving and Installment	Capital	Percentage of Actual Property				Percentage of Personal	
30	Bonded Debt	Loan Debt	Leases	Value ^a	Per Capita ^b	Landfill Bonds	Total ^c	Income	Per Capita ^b
2020	\$ 36,777,602	\$ 7,533,582	\$ 2,169,382	0.32%			46,480,566	0.63%	272.64
2019		•	*	0.36%			51,200,474	0.74%	308.90
2018	42,337,388	7,244,487	1,618,599	0.44%	²⁷ 308.90		60,215,830	0.94%	368.66
2017	47,932,174	9,946,932	2,336,724	0.48%	368.66		64,537,277	1.05%	399.70
2016	53,426,960	, ,	1,688,251	0.43%	399.70		55,375,800	0.98%	351.54
2015	42,320,707	9,422,066 12,039,671	1,005,231	0.50%	351.54		63,620,803	1.18%	408.38
2014	47,017,077	15,492,582	1.111.144	0.59%	408.38		72,794,159	1.40%	473.79
2013	52,238,447	19,057,750	1,497,962	0.67%	473.79		81,454,037	1.56%	532.28
2012	56,869,567	22,622,571	1,961,899	0.69%	532.28		84,162,034	1.62%	551.77
2011	56,673,504	26,092,079	1,396,451	0.74%	551.77	-	89,596,798	1.94%	590.44
	60,988,754	27,344,933	1,263,111		590.44	-			

Note: Details regarding the county's outstanding debt can be found in the notes to the financial statements.

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^a See Table 11 for taxable property value data.

^b Population and personal income data can be found in Table 18.

^c Includes general bonded debt and business-type activities debt.

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ALAMANCE COUNTY, NORTH CAROLINA

Ratio of General Obligation Bonded Debt Outstanding and Legal Debt Margin Last Ten Fiscal Years

Table 16 Fiscal Year Ended June 30 2020 2017 2014 2013 2019 2018 2016 2015 2012 2011 General bonded debt outstanding General obligation bonds \$ 36,777,602 \$ 42,337,388 \$ 47,932,174 \$ 53,426,960 \$ 42,320,707 \$ 47,017,077 \$ 52,238,447 \$ 56,869,567 \$ 56,673,504 \$ 60,988,754 Percentage of estimated actual property value a 0.25% 0.30% 0.35% 0.40% 0.33% 0.37% 0.40% 0.46% 0.46% 0.50% Per capita b 215.73 255.43 293.45 330.89 268.67 301.80 340.00 371.63 371.55 401.92 47,932,174 47,017,077 Total net debt applicable to debt limit 36,777,602 42,337,388 53,426,960 42,320,707 52,238,447 56,869,567 82,413,079 87,954,933 Legal debt limit c 1,171,721,636 1,145,526,278 1,099,993,710 1,074,565,159 1,040,776,855 1,022,884,604 1,033,797,353 997,778,046 975,472,955 968,639,659 Legal debt margin ^d \$ 1,103,188,890 \$ 1,052,061,536 \$ 1,021,138,199 \$ 998,456,148 \$ 975,867,527 \$ 981,558,906 \$ 940,908,479 \$ 893,059,876 \$ 880,684,726 \$ 1,134,944,034 Legal debt margin as a percentage 96.86% 95.03% 95.93% 94.95% 90.92% 96.30% 95.64% 95.40% 94.30% 91.55%

Note: Details regarding the county's outstanding debt can be found in the notes to the financial statements.

of the debt limit

^a Property value can be found in Table 11

^b Population data can be found in Table 18

^c State statutes limit the county's outstanding general debt to no more than 8% of the total assessed value of taxable property.

d The legal debt margin is the county's available borrowing authority under state statutes and is calculated by subtracting the net debt applicable to the legal

Computation of Direct and Overlapping Bonded Debt

June 30, 2020 Table 17 **Estimated Amount Percentage** Applicable to **Government Unit: Debt Outstanding Applicable** County City of Burlington 2,897,000 89.83% 2,602,375 83.00% City of Mebane 2,602,375 Subtotal overlapping debt Alamance County direct debt 46,480,566 Total direct and overlapping debt 49,082,941

Note: Overlapping governments are those that coincide, at least in part, with geographic boundaries of the city. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the property taxpayers of Alamance County. This process recognizes that, when considering the government's ability to issue and repay long-term debt, the entire debt burden borne by the property taxpayers should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping government.

Demographic and Economic Statistics Last Ten Fiscal Years

Table 18

Fiscal Year Ended	a		Per Capita Personal	Median	School	Unemployment
June 30	Population ^a	Personal Income	Income ^b	Age ^b	Enrollment ^c	Rate ^d
2020	170,483	7,372,025,886	\$ 43,242	40.0	22,797	7.9%
2019	165,749	6,897,644,635	41,615	39.9	22,526	4.4%
2018	163,339	6,420,529,412	39,308	39.7	22,628	4.2%
2017	161,463	6,154,969,560	38,120	39.7	22,571	4.4%
2016	157,522	5,641,020,342	35,811	39.4	22,600	4.4%
2015	155,788	5,412,075,120	34,740	39.4	22,724	5.7%
2014	153,642	5,198,169,786	33,833	39.3	22,611	6.3%
2013	153,029	5,220,278,277	34,113	39.15	21,977	9.5%
2012	152,531	5,195,663,453	34,063	38.7	22,434	10.0%
2011	151,745	4,625,187,600	30,480	37.8	22,411	10.9%

Sources:

^a N. C. State Demographics Website

^b State Data Center

^c Alamance-Burlington School System with 2009 being estimated

^d N.C. Department of Commerce, Labor & Economic Analysis Division

Principal Employers Last Ten Fiscal Years

Table 19

	Fiscal Year Ended June 30														
	<u> </u>	2019			2018			2017				2016			
Employer	Employees	Rank	Percentage of Total County Employment	Employees	Rank	Percentage of Total County Employment	Employees	Rank	Percentage of Total County Employment	Employees	Rank	Percentage of Total County Employment	Employees	Rank	Percentage of Total County Employment
Alamance-Burlington School System	3,500	1	2.11%	3,500	1	2.11%	3,500	1	2.14%	3,500	1	2.17%	3,329	1	2.11%
Laboratory Corp. of America	3,000	2	1.81%	3,000	2	1.81%	3,000	2	1.84%	3,000	2	1.86%	2,500	2	1.59%
Cone Health Alamance Regional	2,000	3	1.21%	2,000	3	1.21%	2,000	3	1.22%	2,000	3	1.24%	2,240	3	1.42%
Elon University	1,500	4	0.90%	1,500	4	0.90%	1,500	4	0.92%	1,500	4	0.93%	1,403	4	0.89%
Wal-Mart	1,200	5	0.72%	1,200	5	0.72%	1,200	5	0.73%	1,200	5	0.74%	1,000	5	0.63%
City of Burlington	1,100	6	0.66%	1,100	6	0.66%	1,100	6	0.67%	1,100	6	0.68%	806	7	0.51%
Alamance County Government	950	7	0.57%	950	7	0.57%	950	7	0.58%	950	7	0.59%	956	6	0.61%
Honda Power Equipment	850	8	0.51%	850	8	0.51%	850	8	0.52%	850	8	0.53%	750	9	0.48%
GKN Driveline North America	800	9	0.48%	800	9	0.48%	800	9	0.49%	800	9	0.50%	800	8	0.51%
Alamance Community College	650	10	0.39%	650	10	0.39%	650	10	0.40%	650	10	0.40%	652	10	0.41%
	15,550	- -	9.12%	15,550	•	9.38%	15,550	-	9.52%	15,550	•	9.63%	14,436	· !	9.16%

		2015		2014		2013				2012			2011		
Employer	Employees	Rank	Percentage of Total County Employment												
Alamance-Burlington School System	3,329	1	2.18%	3,329	1	2.18%	3,260	1	2.13%	3,260	1	2.14%	3,260	2	2.15%
Laboratory Corp. of America	2,500	2	1.64%	2,500	2	1.64%	3,200	2	2.09%	3,200	2	2.10%	3,300	1	2.17%
Cone Health Alamance Regional	2,240	3	1.47%	2,240	3	1.47%	2,057	3	1.34%	2,057	3	1.35%	2,300	3	1.52%
Elon University	1,403	4	0.92%	1,403	4	0.92%	1,290	4	0.84%	1,290	4	0.85%	1,290	4	0.85%
Wal-Mart	1,000	5	0.66%	1,000	5	0.66%	1,000	6	0.65%	1,000	6	0.66%	1,100	5	0.72%
City of Burlington	806	7	0.53%	806	7	0.53%	875	7	0.57%	875	7	0.57%	875	7	0.58%
Alamance County Government	956	6	0.63%	956	6	0.63%	1,100	5	0.72%	1,100	5	0.72%	1,100	5	0.72%
Honda Power Equipment	600	10	0.39%	600	10	0.39%	600	9	0.39%	675	8	0.44%	510	9	0.34%
GKN Automotive	800	8	0.52%	800	8	0.52%	500	10	0.33%	500	10	0.33%	500	10	0.33%
Alamance Community College	652	9	0.43%	652	9	0.43%	664	8	0.43%	664	9	0.44%	600	8	0.40%
	14,286		9.17%	14,286	:	9.30%	14,546	:	9.51%	14,621		9.59%	14,835	:	9.78%

Source:

Alamance County Chamber of Commerce

Full-time Equivalent County Employees by Function/Program Last Ten Fiscal Years

Table 20 Fiscal Year Ended June 30 2020a 2019^a 2018^a 2017^a 2016^a 2015^a 2014^a 2013^a 2012a 2011 Function/Program General Government County Commissioners 5.00 5.00 5.00 5.00 5.00 5.00 5.00 5.00 5.00 5.00 Administration 4.00 4.00 3.00 3.00 3.00 2.50 2.50 3.00 3.00 3.00 Planning 3.00 2.00 2.00 2.00 2.00 2.00 2.00 2.00 2.50 2.50 Human Resources 7.00 5.00 5.00 4.00 4.00 4.00 4.00 4.00 4.00 4.00 7.00 7.00 7.00 7.00 7.00 7.00 Finance 9.00 8.00 7.00 7.00 3.00 3.00 3.00 3.00 3.00 5.00 Legal 3.00 3.00 3.00 5.00 Register of Deeds 11.50 11.00 10.50 10.50 10.50 10.50 10.50 10.50 10.50 11.50 Revaluation 2.00 0.33 0.33 1.33 1.50 0.00 0.00 0.00 0.00 0.00 20.00 19.00 20.00 20.00 20.00 18.00 18.00 18.00 19.00 19.00 MIS Printing Services 1.00 1.00 1.00 1.00 1.00 2.00 1.75 1.75 1.75 1.75 Purchasing 1.00 1.00 2.00 2.00 2.00 2.00 2.00 2.00 2.00 2.00 Tax Administration 30.00 29.00 29.00 28.00 28.00 27.00 27.00 27.00 30.50 30.50 GIS/Mapping 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 Maintenance 12.00 12.00 12.00 12.00 12.00 12.00 12.00 12.00 14.00 14.00 Elections 17.66 17.00 17.00 17.00 17.00 17.75 18.00 19.68 27.00 4.50 Culture & Recreation Library 47.18 47.10 44.48 43.32 46.88 43.98 42.10 43.56 42.47 43.85 Recreation 38.00 36.50 35.50 22.92 23.08 27.22 34.50 16.00 24.70 25.72 Economic & Physical Development Cooperative Extension 7.00 4.50 5.00 4.00 4.75 4.75 4.50 3.97 8.00 8.00 Soil Conservation 4.00 4.00 4.00 4.00 4.00 4.00 4.00 4.00 4.00 4.00 Public Safety Judicial Services 0.00 0.00 0.00 0.00 7.00 7.00 Sheriff's Office 148.50 148.75 139.28 146.56 137.62 134.77 133.14 137.55 140.00 129.00 School Resource Officers 11.00 8.00 8.00 8.00 8.00 7.00 7.00 7.00 7.00 7.00 .lail 154.14 128.50 127.25 126.99 128.56 126.90 126.90 134.83 133.50 132.00 Emergency Management b 1.00 1.00 1.00 1.00 1.00 0.00 0.00 0.00 0.00 0.00 Fire Marshal 5.00 5.00 4.50 4.00 4.00 5.00 5.00 4 00 4.00 4.00 SARA Management 2.00 2.00 2.00 2.00 2.00 2.00 2.00 1.50 1.50 1.50 Inspections 11.00 11.00 10.50 9.66 10.00 10.00 10.00 12.00 13.50 11.00 **Emergency Medical Service** 110.68 108.00 106.00 89.50 100.32 103.68 98.35 98.02 102.50 84.50 Central Communications 39.45 37.00 38.00 33.00 37.65 37.95 34.93 33.61 35.00 28.00 **Human Services** 86.10 86.00 84.63 85.33 Health 84.00 86.50 85.00 87.83 88.38 89.00 WIC Program 13.90 16.00 16.00 16.00 16.00 17.00 16.80 16.80 15.00 15.25 Dental 12.00 12.50 12.00 11.50 11.30 10.80 11.50 12.00 12.00 12.00 Social Services 231.02 225.65 227.00 223.60 226.58 197.72 195.63 201.62 193.70 188.50 Social Services-Elder Justice 2.00 1.00 2.00 Social Services-Family Justice Center 3.00 3 00 3 00 Social Services-Family Assessment 0.00 0.00 0.00 0.00 0.00 0.00 0.00 2.00 2.00 2.00 Social Services-SAMHSA 2.50 0.00 0.00 0.00 0.00 0.00 3.48 3.00 2.48 2.50 Veteran's Services 3.00 3.00 3.00 2.00 2.00 2.00 2.00 2.00 2.00 2.00 Landfill 22.00 18.00 21.00 21.00 20.50 18.50 19.00 18.00 19.00 17.50 Total 1065.87 1031.08 1023.31 979.68 986.78 954.69 942.15 968.42 1000.10 916.15

Source: Alamance County Payroll Department.

Notes:

^aAs budgeted.

^b Emergency Management was separated from the Fire Marshal Department.

Operating Indicators by Function/Program Last Ten Fiscal Years

Table 21

				Fi	scal Year E	nded June	30			
	2020	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	2011
Function/Program										
Fire protection:										
Number of stations	23	23	22	22	22	22	21	20	20	20
Number of fire personnel and officers	467	520	483	450	466	447	425	430	450	460
Number of calls answered	12,158	13,233	11,929	11,383	10,479	9,736	10,094	10,048	8,899	8,736
Number of inspections conducted	1,180	1,358	956	1,593	972	1,303	1,488	1,443	1,178	1,512
Sheriff protection:										
Number of Sheriff personnel and officers	310	298	284	274	268	278	267	283.4	271.5	268
Number of sworn officers	138	138	140	135	121	121	125	123	126	126
Number of law violations:										
Major offenses	717	693	774	841	963	958	1,594	1,639	1,155	1,565
Civil papers served	9,989	11,213	9,378	9,071	8,750	8,748	8,933	9,242	9,897	10,528
Traffic violations	910	1,176	1,339	1,749	1,512	1,233	1,726	1,831	1,283	1,381
Inspections:										
Building Permits-Residential		375	504	588	405	342	308	290	196	215
Building Permits-Non-Residential		13	20	23	12	15	10	18	8	11

Source: Various County Departments

Note:

^a Building permits are accounted for the calendar year. Calendar 2020 information is not available.

Capital Asset Statistics by Function/Program Last Ten Fiscal Years

Table 22

				Fis	scal Year E	nded June 3	30			
	2020	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	2011
Function/Program										
Sheriff protection										
Number of stations	1	1	1	1	1	1	1	1	1	1
Number of patrol cars	164	132	132	132	127	114	114	109	114	114
Parks and recreation										
Acreage	1,269	1,164	1,164	800	798	657	628	454	454	469
Acreage-Leased ^a	283	258	258	258	258	258	258	258	412	410
Baseball/Softball diamonds	-	-	-	-	-	-	-	1	1	1
Baseball/Softball diamonds-leased ^a	7	7	7	9	9	9	9	8	8	7
Library										
Branches	5	5	5	5	5	5	5	5	5	5
Emergency Medical Services										
Number of stations ^b	6	6	4	4	4	3	3	3	3	3
Number of ambulances	16	15	16	16	13	13	13	13	13	13
Number of medic trucks	9	10	7	7	7	7	7	6	6	6

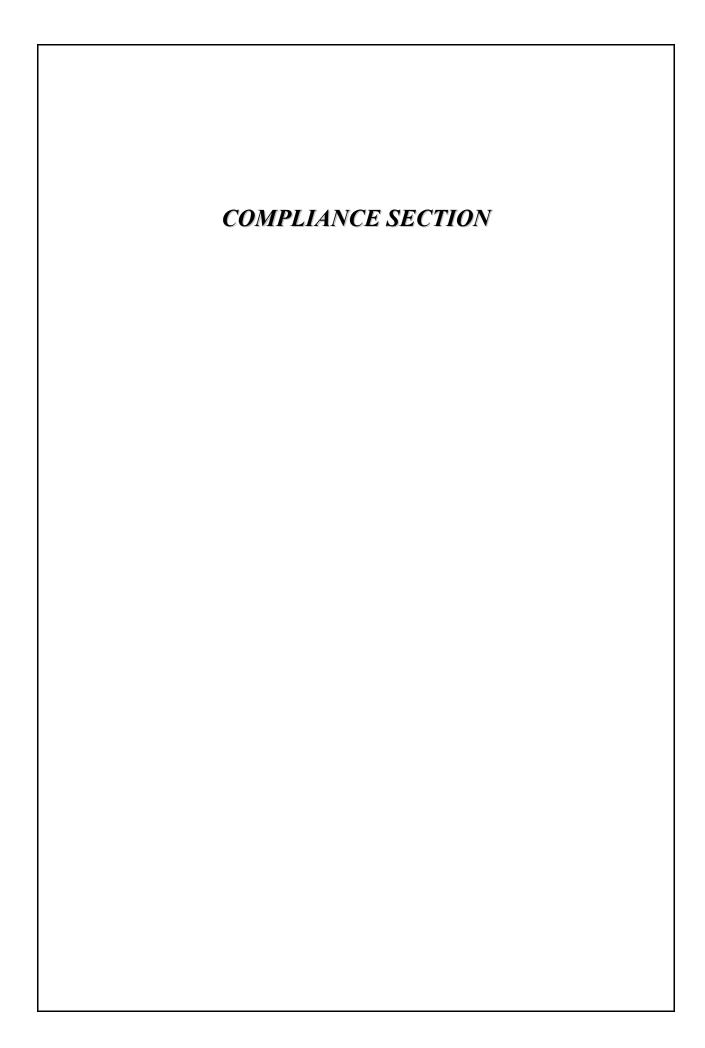
Source: Various County Departments

^aLeased information added in FY2007-2008.

^bLeased information added in FY2018-2019.

Alamance County, North Carolina Financial Statements and Schedules

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Alamance County, North Carolina Financial Statements and Schedules

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"A Professional Association of Certified Public Accountants and Management Consultants"

Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*

Independent Auditor's Report

To the Board of County Commissioners Alamance County Graham, North Carolina

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to the financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Alamance County, North Carolina, as of and for the year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise Alamance County's basic financial statements, and have issued our report thereon dated December 4, 2020. Our report includes a reference to other auditors who audited the financial statements of the Alamance County Transportation Authority, as described in out report on Alamance County's financial statements. The financial statements of the Alamance County Tourism Development Authority were not audited in accordance with *Government Auditing Standards*, and accordingly, this report does not include reporting on internal control over financial reporting or instances of reportable non-compliance associated with the Alamance County Tourism Development Authority.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Alamance County's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Alamance County's internal control. Accordingly, we do not express an opinion on the effectiveness of Alamance County's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and, therefore, material weaknesses or significant deficiencies may exist that have not been identified. We did identify certain deficiencies in internal control, as described in the accompanying Schedule of Findings, Responses, and Questioned Costs as items 2020-001 and 2020-002 that we consider to be material weaknesses.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Alamance County's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, non-compliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed instances of non-compliance or other matters that are required to be reported under *Government Auditing Standards* and which are described in the accompanying Schedule of Findings, Responses, and Questioned Costs as items 2020-001 and 2020-002.

Alamance County's Responses to Findings

Alamance County's responses to the findings identified in our audit are described in the accompanying Corrective Action Plan. The County's responses were not subjected to the auditing procedures applied in the audit of the financial statements and accordingly, we express no opinion on the responses.

Purpose of This Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Martin Starnes & Associates, CPAs, P.A.

Martin Sternes & associated, CPas, P.a.

Hickory, North Carolina

December 4, 2020



"A Professional Association of Certified Public Accountants and Management Consultants"

Report on Compliance for Each Major Federal Program; Report on Internal Control Over Compliance; Required by the Uniform Guidance and the State Single Audit Implementation Act

Independent Auditor's Report

To the Board of Commissioners Alamance County Graham, North Carolina

Report On Compliance for Each Major Federal Program

We have audited Alamance County, North Carolina's, compliance with the types of compliance requirements described in the *OMB Compliance Supplement* and the *Audit Manual for Governmental Auditors in North Carolina*, issued by the Local Government Commission that could have a direct and material effect on each of Alamance County's major federal programs for the year ended June 30, 2020. Alamance County's major federal programs are identified in the summary of auditor's results section of the accompanying Schedule of Findings, Responses, and Questioned Costs.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of Alamance County's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; the audit requirements of Title 2 U.S. *Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance); and the State Single Audit Implementation Act. Those standards, the Uniform Guidance, and the State Single Audit Implementation Act, require that we plan and perform the audit to obtain reasonable assurance about whether non-compliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Alamance County's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of Alamance County's compliance.

Opinion On Each Major Federal Program

In our opinion, Alamance County complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2020.

Other Matters

The results of our auditing procedures disclosed an instance of non-compliance, which is required to be reported in accordance with Uniform Guidance and which is described in the accompanying Schedule of Findings, Responses, and Questioned Costs as Finding 2020-004. Our opinion on each major federal program is not modified with respect to this matter.

Alamance County's response to the non-compliance finding identified in our audit is described in the accompanying Corrective Action Plan. Alamance County's response was not subjected to the auditing procedures applied in the audit of compliance and we express no opinion on the response.

Report On Internal Control Over Compliance

Management of Alamance County is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Alamance County's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing our opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Alamance County's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, non-compliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is reasonable possibility that material non-compliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that have not been identified. We did identify certain deficiencies in internal control over compliance described in the accompanying Schedule of Findings, Responses, and Questioned Costs as Findings 2020-003 and 2020-004 that we consider to be material weaknesses.

Alamance County's responses to the internal control over compliance findings identified in our audit are described in the accompanying Corrective Action Plan. Alamance County's responses were not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the responses.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Martin Starnes & Associates, CPAs, P. A.

Martin Starnes & associated, CPas, P.a.

Hickory, North Carolina

December 4, 2020

Alamance County, North Carolina Financial Statements and Schedules

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"A Professional Association of Certified Public Accountants and Management Consultants"

Report on Compliance for Each Major State Program; Report on Internal Control Over Compliance; Required by the Uniform Guidance and the State Single Audit Implementation Act

Independent Auditor's Report

To the Board of Commissioners Alamance County Graham, North Carolina

Report on Compliance for Each Major State Program

We have audited Alamance County, North Carolina's, compliance with the types of compliance requirements described in the *Audit Manual for Governmental Auditors in North Carolina*, issued by the Local Government Commission that could have a direct and material effect on each of Alamance County's major state programs for the year ended June 30, 2020. Alamance County's major state programs are identified in the summary of auditor's results section of the accompanying Schedule of Findings, Responses, and Questioned Costs.

Management's Responsibility

Management is responsible for compliance with state statutes, regulations, and the terms and conditions of its state awards, contracts, and applicable to its state programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of Alamance County's major state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; applicable sections of Title 2 U.S. *Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), as described in the *Audit Manual for Governmental Auditors in North Carolina*, and the State Single Audit Implementation Act. Those standards, the Uniform Guidance, and the State Single Audit Implementation Act, require that we plan and perform the audit to obtain reasonable assurance about whether non-compliance with the types of compliance requirements referred to above that could have a direct and material effect on a major state program occurred. An audit includes examining, on a test basis, evidence about Alamance County's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major state program. However, our audit does not provide a legal determination of Alamance County's compliance.

Opinion On Each Major State Program

In our opinion, Alamance County complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major state programs for the year ended June 30, 2020.

Other Matters

The results of our auditing procedures disclosed an instance of non-compliance, which is required to be reported in accordance with Uniform Guidance and which is described in the accompanying Schedule of Findings, Responses, and Questioned Costs as Finding 2020-004. Our opinion on each major state program is not modified with respect to this matter.

Alamance County's response to the non-compliance finding identified in our audit is described in the accompanying Corrective Action Plan. Alamance County's response was not subjected to the auditing procedures applied in the audit of compliance and we express no opinion on the response.

Report On Internal Control Over Compliance

Management of Alamance County is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Alamance County's internal control over compliance with the types of requirements that could have a direct and material effect on each major state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing our opinion on compliance for each major state program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Alamance County's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, non-compliance with a type of compliance requirement of a state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is reasonable possibility that material non-compliance with a type of compliance requirement of a state program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance with a type of compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies or and therefore, material weaknesses or significant deficiencies may exist that have not been identified. We did identify certain deficiencies in internal control over compliance, described in the accompanying Schedule of Findings, Responses, and Questioned Costs as items 2020-003 and 2020-004 that we consider to be material weaknesses.

Alamance County's responses to the internal control over compliance findings identified in our audit are described in the accompanying Corrective Action Plan. Alamance County's responses were not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the responses.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Martin Starnes & Associates, CPAs, P.A.

Martin Sternes & associated, CPas, P.a.

Hickory, North Carolina

December 4, 2020

Alamance County, North Carolina Financial Statements and Schedules

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SCHEDULE OF FINDINGS, RESPONSES, AND QUESTIONED COSTS FOR THE YEAR ENDED JUNE 30, 2020

Section I – Summary of Auditor's Results Financial Statements Type of auditor's report issued on whether the financial statements audited were prepared in accordance with GAAP: Unmodified Internal control over financial reporting: Material weaknesses identified? X Yes No X None reported Significant deficiencies identified? Yes Yes Non-compliance material to financial statements noted? <u>X</u> Yes ____ No **Federal Awards** Internal control over major federal programs: Material weaknesses identified? X Yes No Yes X None reported Significant deficiencies identified? Type of auditor's report issued on compliance for major federal programs: Unmodified Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)? __X___ Yes _____ No Identification of major federal programs: Federal Program/Cluster Name CFDA# Medicaid Cluster 93.778 Low-Income Home Energy Assistance 93.568 COVID-19 Coronavirus Relief Fund 21.019 Crime Victim Assistance 16.575 Aging Cluster 93.044, 93.045, 93.053 Dollar threshold used to distinguish between \$750,000 Type A and Type B programs: Auditee qualified as low-risk auditee? _____ Yes <u>X</u> No

SCHEDULE OF FINDINGS, RESPONSES, AND QUESTIONED COSTS FOR THE YEAR ENDED JUNE 30, 2020

Section I – Summary of Auditor's Results (continued) State Awards Internal control over major state programs: Material weaknesses identified? ____X___ Yes ______ No Yes X None reported Significant deficiencies identified? Type of auditor's report issued on compliance for major state programs: Unmodified Any findings disclosed that are required to be reported in accordance with the State Single Audit Implementation Act? ___X___Yes _____ Identification of major state programs: **Program Name:** Medicaid Cluster

Public School Building Capital Fund

SCHEDULE OF FINDINGS, RESPONSES, AND QUESTIONED COSTS FOR THE YEAR ENDED JUNE 30, 2020

Section II – Financial Statement Findings

Finding: 2020-001

MATERIAL WEAKNESS / NON-COMPLIANCE

Criteria: Local governments in North Carolina may only invest funds in eligible investments under North Carolina General Statute 159-30(c).

Condition: During the year, the County held one investment that was not eligible under North Carolina General Statute 159-30(c).

Effect: The County was in violation of North Carolina General Statutes.

Cause: The County purchased an investment that was not eligible.

Recommendation: Management should analyze all potential investments for eligibility under North Carolina General Statutes.

Name of Contact Person: Susan Evans

SCHEDULE OF FINDINGS, RESPONSES, AND QUESTIONED COSTS FOR THE YEAR ENDED JUNE 30, 2020

Section II – Financial Statement Findings (continued)

Finding: 2020-002

MATERIAL WEAKNESS / NON-COMPLIANCE

Criteria: In accordance with the Social Security Administration (SSA) Guide for Organizational Representative Payees, organizational representative payees do not have authority to lend the beneficiary's Social Security or SSI funds to anyone else, including other beneficiaries they serve (this includes using funds held in a collective account to make up a shortfall when another beneficiary's expenses exceed his/her ownership interest in the account).

Condition: Multiple-trustee accounts had deficit account balances during the year.

Context: While documenting the system of internal controls related to the DSS trust funds, via inquiry and examination of client detail, we noted the conditions detailed above.

Effect: Trust funds held by the County may be expended improperly causing a shortage of funds in a beneficiary's account.

Cause: Inadequate internal controls over DSS trust funds.

Recommendation: The County should review the Trust Fund detail on a regular basis to ensure that proper accounting for trust funds is occurring. Care should be taken to ensure trust fund accounts do not have negative balances.

Name of Contact Person: Adrian Daye

SCHEDULE OF FINDINGS, RESPONSES, AND QUESTIONED COSTS FOR THE YEAR ENDED JUNE 30, 2020

Section III – Federal Award Findings, Responses, and Questioned Costs

US Department of Health and Human Services

Passed through the N.C. Dept. of Health and Human Services

Program Name: Medical Assistance Program

CFDA # 93.778

Grant Number: XIX-MAP20

Finding: 2020-003

MATERIAL WEAKNESS

Criteria: In accordance with 2 CFR 200, management should have an adequate system of internal control procedures in place to ensure that casefiles include all required documentation.

Condition: The County Department of Social Services failed to include the proper documentation for the eligibility determination of a CAP case referral in the casefile. Upon further review, the applicant was ultimately eligible.

Context: Of the 2,565,878 benefit payments valued at \$250,689,585, we examined 60 payment records (\$25,395 value) and determined that one casefile (2%) did not have the proper documentation for the eligibility determination in the file. Upon further review, the applicant was deemed eligible.

Effect: Casefile did not have the proper documentation, which could allow benefits to be provided to individuals who are not eligible.

Cause: The caseworker did not correctly include the proper documentation in the case file.

Questioned Costs: None. The finding represents an internal control issue; therefore, no questioned costs are applicable. The County was able to substantiate that the applicant was eligible to receive benefits.

Recommendation: Caseworkers should review their eligibility determinations and ensure all information includes proper documentation for eligibility.

Name of Contact Person: Adrian Daye

SCHEDULE OF FINDINGS, RESPONSES, AND QUESTIONED COSTS FOR THE YEAR ENDED JUNE 30, 2020

Section III – Federal Award Findings, Responses, and Questioned Costs (continued)

US Department of Health and Human Services

Passed through the N.C. Dept. of Health and Human Services

Program Name: Medical Assistance Program

CFDA # 93.778

Grant Number: XIX-MAP20

NON-MATERIAL NON-COMPLIANCE

MATERIAL WEAKNESS

Finding: 2020-004

Criteria: In accordance with 42 CFR 431, benefits should be terminated timely to prevent payment errors. In accordance with 2 CFR 200, management should have an adequate system of internal control procedures in place to ensure that benefits are properly discontinued after the case is terminated.

Condition: One casefile was terminated and benefits continued after termination.

Context: Of the 2,565,878 benefit payments valued at \$250,689,585, we examined 60 payment records (\$25,395 value) and determined that one (2% valued at \$10) of the participants received benefits after the casefile was terminated

Effect: Benefits not being properly terminated could cause the County to expend funds over the eligible amount.

Cause: The caseworker did not review to ensure that benefits were properly terminated.

Questioned Costs: In accordance with 2 CFR 200, auditors are required to report known questioned costs when likely questioned costs are greater than \$25,000. Even though the sample results only identified \$10 (federal share \$10 and state share \$0) in questioned costs, if tests were extended to the entire population, question costs could exceed \$25,000.

Identification of a Repeat Finding: This is a modified and repeated finding from the immediate previous audit, 2019-004.

Recommendation: Caseworkers should review terminated cases to ensure that benefits are properly terminated.

Name of Contact Person: Adrian Daye

SCHEDULE OF FINDINGS, RESPONSES, AND QUESTIONED COSTS FOR THE YEAR ENDED JUNE 30, 2020

Section IV – State Award Findings, Responses, and Questioned Costs

N.C. Department of Health and Human Services

Program Name: Medical Assistance Program

Finding: 2020-003 – In accordance with 2 CFR 200, management should have an adequate system of internal control procedures in place to ensure that casefiles include all required documentation. See more details at Finding 2020-003 in Section III – Federal Award Findings, Responses, and Questioned Costs.

Finding: 2020-004 – In accordance with 42 CFR 431, benefits should be terminated timely to prevent payment errors. In accordance with 2 CFR 200, management should have an adequate system of internal control procedures in place to ensure that benefits are properly discontinued after the case is terminated. See more details at Finding 2020-004 in Section III – Federal Award Findings, Responses, and Ouestioned Costs.

Alamance County

FINANCE DEPARTMENT 124 West Elm Street Graham, North Carolina 27253 Tel. (336) 570-4026 FAX (336) 570-6360

Susan Evans Finance Officer

CORRECTIVE ACTION PLAN FOR THE YEAR ENDED JUNE 30, 2020

Section II – Financial Statement Findings

Finding: 2020-001

Name of Contact Person: Susan Evans, Finance Officer

Corrective Action/Management's Response: As soon as the account was deemed ineligible, Management closed the account and transferred the funds to an eligible escrow account.

Proposed Completion Date: Completed in March 2020.

Finding: 2020-002

Name of Contact Person: Adrian Daye, DSS Director

Corrective Action/Management's Response: Procedure will be implemented where DSS trust accounts will be monitored on a weekly basis. As invoices are submitted to the fiscal unit, fiscal staff are required to review the account to ensure appropriate funds are available. If funds are not available, fiscal will be responsible for contacting the social worker to alert of the funding issue. The invoice/payment will be returned to the social worker until adequate funding is available. Should an issue present, other avenues of payment can be explored.

Proposed Completion Date: Management will implement the above procedure immediately.

Alamance County

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Susan Evans Finance Officer

CORRECTIVE ACTION PLAN FOR THE YEAR ENDED JUNE 30, 2020

Section III – Federal Award Findings and Questioned Costs:

Finding: 2020-003

Name of Contact Person: Adrian Daye, DSS Director

Corrective Action/Management's Response: Management concurs with this finding. Caseworkers will be reminded of appropriate steps when determining eligibility. Program Manager will implement an adequate system to ensure documents sent from community partners are reviewed and filed appropriately. Additional processes will be implemented to track SSI recipients whom are also receiving CAP Medicaid. These cases have indefinite certification periods therefore are not present on NCFAST reports. Process implemented will ensure cases are reevaluated timely and all applicable documents are present in the agency records.

Proposed Completion Date: By January 2021, all CAP correspondents will be submitted through a secured email portal.

Finding: 2020-004

Name of Contact Person: Adrian Daye, DSS Director

Corrective Action/Management's Response: Management concurs with this finding. Caseworkers will be reminded of the appropriate steps when terminating a case to ensure evidence is managed accurately and benefits are properly terminated. Supervisors and/or Quality Review staff will continue to perform monthly second party reviews. Emphasis will be placed on case closures and terminations to ensure appropriate steps are being taken. Further procedures will be implemented to strengthen the procedures of the second party review and the tracking of common errors and trends.

Proposed Completion Date: The above procedure will take effect immediately.

Alamance County

FINANCE DEPARTMENT 124 West Elm Street Graham, North Carolina 27253 Tel. (336) 570-4026 FAX (336) 570-6360

Susan Evans Finance Officer

CORRECTIVE ACTION PLAN FOR THE YEAR ENDED JUNE 30, 2020

Section IV - State Award Findings and Questioned Costs

Finding: 2020-003

See Finding 2020-003 in Section III – Federal Award Findings and Questioned

Costs of the Corrective Action Plan.

Finding: 2020-004

See Finding 2020-004 in Section III - Federal Award Findings and Questioned

Costs of the Corrective Action Plan.

SCHEDULE OF PRIOR YEAR AUDIT FINDINGS FOR THE YEAR ENDED JUNE 30, 2020

Finding: 2019-001

Status: Corrected.

Finding: 2019-002

Status: Corrected.

Finding: 2019-003

Status: Corrected.

Finding: 2019-004

Status: Modified and repeated as Finding 2020-004.

Finding: 2019-005

Status: Corrected.

	State				
Grantor/Pass-Through	Federal CFDA	State/ Pass-Through Grantor	Fed.(Direct and Pass-Through)	State	Passed-through to
Grantor/Program Title Federal Awards:	Number	Number	Expenditures	Expenditures	Subrecipents
U. S. Department of Agriculture					
Food and Nutrition Service					
Passed-Through N.C. Department of Health and Human Services:					
Division of Social Services:					
Supplemental Nutrition Assistance Program (SNAP) Cluster:					
Administration: State Administrative Matching Grants for the	10.561	175NC406S2514	\$ 1,212,949	\$ -	s -
Supplemental Nutrition Assistance Program - Admin	10.501	17511040052514	5 1,212,747	J	J
State Administrative Matching Grants for the					
Supplemental Nutrition Assistance Program - Fraud Admin	10.561	175NC406S2514	75,740		
Total Supplemental Nutrition Assistance Program Cluster			1,288,689	-	-
Passed-Through N.C. Department of Health and Human Services:					
Division of Public Health					
Special Supplemental Nutrition Program for Women,					
Infants, and Children: Administration (WIC)	10.557	403 13A2 5403	779,689		
Total U.S. Department of Agriculture			2,068,378		
U.S. Danautment of Justice					
U.S. Department of Justice Direct Program:					
Equitable Sharing Funds	16.922		299,902	-	-
Direct Program:					
Criminal And Juvenile Justice and Mental Health Collaboration Program	16.745		76,091	-	-
Direct Program:					
Violence Against Women Office: Enhanced Training and Services to End Violence and Abuse of Women later					
in Life	16.528		41,817	_	_
Passed-Through N.C. Department of Public Safety, Governor's Crime Commission:			,		
Office for Victims of Crime:					
Crime Victim Assistance	16.575	PROJ-013119	270,921		
Total U.S. Department of Justice			688,731		
U.S. Department of Homeland Security					
Federal Emergency Management Agency					
Passed-Through N.C. Department of Public Safety:					
Homeland Security Grant Program	97.067	EMW-2019-SS-00057	52,810		
Emergency Management Performance Grants Total U.S. Department of Homeland Security	97.042	EMA-2019-EP-00002	52,988 105,798		
Total 0.5. Department of Homeland Security			103,770	-	
U.S. Department of Housing and Urban Development					
Office of Community Planning and Development:					
Passed-Through N.C. Department of Commerce					
Community Development Block/Entitlement Grants Cluster:					
Community Development Block Grant/ Entitlement Grants	14.218	B16MC370002	8,532		
Total Community Development Block/Entitlement Grants Cluster			8,532		
U.S. Department of Transportation					
Federal Highway Administration:					
Passed-through the N. C. Department of Natural and Cultural Resources					
Highway Planning and Construction Cluster	20.210	DED2016 01D001	7.002		
Recreational Trails Program	20.219	RTP2016-01P001	7,803 7,803		
Total Highway Planning and Construction Cluster			7,005		
U.S. Department of State Treasury					
Passed-through the North Carolina Office of State Budget and Management					
NC Pandemic Recovery Office			002.017		522 001
COVID-19-Coronavirus Relief Fund	21.019	02-01	902,917		532,891
Total U.S. Department of State Treasury			902,917		332,891
U. S. Department of Health and Human Services					
Administration for Children and Families					
Passed-Through N.C. Department of Health and Human Services:					
Division of Social Services: Administration:					
Administration: Social Services Block Grant- Adult Day Care	93.667	G1701NCSOSR	16,823	30,797	_
Social Services Block Grant- Adult Day Care Over 60	93.667	G1701NCSOSR	2,104	5,333	-
Social Services Block Grant-Adult Protective Service	93.667	G1701NCSOSR	74,445	-	-
Social Services Block Grant- In-Home Services	93.667	G1701NCSOSR	16,647	-	-
Social Services Block Grant- In-Home Services Over 60	93.667	G1701NCSOSR	21,920	-	-

Grantor/Pass-Through Grantor/Program Title	Federal CFDA Number	State/ Pass-Through Grantor Number	Fed.(Direct and Pass-Through) Expenditures	State Expenditures	Passed-through to Subrecipents
				Expenditures	Бил ссірсис
Social Services Block Grant- S S B G Other Services & Training	93.667	G1701NCSOSR	403,944	-	-
Child Support Enforcement- IV-D Administration	93.563	1704NC4005	1,168,328	-	-
Child Support Enforcement- IV-D Offset Fees-Esc	93.563	1704NC4005	7	-	-
Child Support Enforcement- IV-D Offset Fees-Federal	93.563	1704NC4005	16,215	-	-
Low-Income Home Energy Assistance - Crisis Intervention Payments	93.568	G17B1NCLIEA	636,694	-	-
Low-Income Home Energy Assistance - Admin	93.568	G17B1NCLIEA	104,642	-	-
Low Income Home Energy Assistance	93.568	G17B1NCLIEA	658,984	-	-
John H. Chafee Foster Care Program for Successful Transition to					
Adulthood	93.674	1701NC1420	10,645	2,661	-
Stephanie Tubbs Jones Child Welfare Services Program	93.645	G1701NCCWSS	46,037		
			3,177,435	38,791	
Refugee and Entrant Assistance Cluster ³					
Refugee and Entrant Assistance State/Replacement Designee					
Administered Program	93.566	1701NCRCMA	1,842		
Total Refugee and Entrant Assistance Cluster ³			1,842	-	-
Total Relagee and Entrant Lossonales Classes					·
Direct Benefits:					
John H. Chafee Foster Care Program for Successful Transition to					
Adulthood	93.674	1701NC1420	30,248	-	
•		-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
Total Division of Social Services			3,209,525	38,791	-
Total Division of Social Services					
Special Children Adoption Fund Cluster ³					
Promoting Safe and Stable Families					
Mary Lee Allen Promoting Safe and Stable Families - Admin	93.556	1701NCFPSS	100,825	_	_
	93.556	1701NCFPSS	17,619	_	_
Mary Lee Allen Promoting Safe and Stable Families	93.330	1/01NCFF33			
Total Special Children Adoption Fund Cluster ³			118,444		
Temporary Assistance for Needy Families					
Division of Social Services:					
Temporary Assistance for Needy Families (TANF) State Programs:					
TANF-Work First Admin	93.558	1701NCTANF	215,860	-	-
TANF-Work First Service	93.558	1701NCTANF	660,616	-	-
Division of Public Health:					
Temporary Assistance for Needy Families	93.558	1701NCTANF	17,146	-	-
Total Temporary Assistance for Needy Families			893,622		
					·
Foster Care and Adoption Cluster ³ :					
Division of Social Services:					
Foster Care Title IV-E	93.658	1701NCFOST	92,364	68,244	_
Foster Care Title IV-E	93.658	1701NCFOST	2,564		_
Foster Care Title IV-E	93.658	1701NCFOST	280,708	_	_
COVID-19 Foster Care_Title IV-E	93.658	1701NCFOST	11,280	720	
	93.658				-
Foster Care_Title IV-E - Direct Benefit Payments		1701NCFOST	18,242	9,121	-
Foster Care_Title IV-E - Direct Benefit Payments	93.658	1701NCFOST	274	-	-
Foster Care_Title IV-E - Direct Benefit Payments	93.658	1701NCFOST	81,486	15,880	-
Foster Care_Title IV-E - Direct Benefit Payments	93.658	1701NCFOST	150,250	42,041	-
COVID-19 Foster Care Title IV-E-Direct Benefit Payments	93.658	1701NCFOST	18,000	-	-
Foster Care_Title IV-E	93.658	1701NCFOST	367,352	-	-
Adoption Assistance	93.659	1701NCADPT	25,215	-	-
Adoption Assistance	93.659	1701NCADPT	1,030		
Total Foster Care and Adoption Cluster ³			1,048,765	136,006	-
Subsidized Child Care Cluster ³					
Child Care Development Fund Cluster:					
Division of Social Services:					
Child Care Mandatory and Matching Funds of the Child Care					
and Development Fund	93.596	G1701NCCDF	284,932		
Total Child Care Development Fund Cluster/Subsidized Childcare Cluster			284,932		
Total Administration for Children and Families			5,555,288	174,797	-
Centers for Medicare and Medicaid Services Passed-Through N.C. Department of Health and Human Services:					
Division of Medical Assistance:					
Medicaid Cluster:					
Division of Social Services:					
Administration:					
	02 779	VIV MADOO	53 110	26.050	
Medical Assistance Program - Adult Home Case Management	93.778	XIX-MAP20	52,119	26,059	-
Medical Assistance Program - Medical Assistance Claim	93.778	XIX-MAP20	33,375	-	-
Medical Assistance Program - Medical Assistance Administration	93.778	XIX-MAP20	2,707,681	-	-

Grantor/Pass-Through Grantor/Program Title	Federal CFDA Number	State/ Pass-Through Grantor Number	Fed.(Direct and Pass-Through) Expenditures	State Expenditures	Passed-through to Subrecipents
Medical Assistance Program - Medical Transportation Administration	93.778	XIX-MAP20	120,513		
Medical Assistance Program - State County Special Assistance Total Medicaid Cluster	93.778	XIX-MAP20	<u>96,147</u> 3,009,835	26,059	
Children's Health Insurance Program - NC Health Choice	93.767	CHIP20	104,992	457	
Total Centers for Medicare and Medicaid Services			3,114,827	26,516	
Centers for Disease Control and Prevention Passed-Through N.C. Department of Health and Human Services: Division of Public Health: Hospital Preparedness Program (HPP) and Public Health Emergency					
Preparedness (PHEP) Aligned Cooperative Agreements	93.074	613 1264 2680	39,002	-	-
Immunization Cooperative Agreements	93.268	715 1331 631D	33,916	-	-
Project Grants and Cooperative Agreements for Tuberculosis Control	93.116	551 1460 272B	50		
Programs NC Cooperative Agreement for Emergency Response: Public Health COVID-19 - Public Health Emergency Response: Cooperative Agreement	93.110	331 1400 272B			
for Emergency Response	93.354	514 1264 2680	43,368		
Injury Prevention and Control Research and State and Community Based Programs	93.136	472 1175 837A	41,317		
, , , , , , , , , , , , , , , , , , ,					
HIV Cluster: ³ Sexually Transmitted Diseases (STD) Prevention and Control Grants	93.977	610 1311 462	100	_	_
Total HIV Cluster ³	93.977	010 1311 402	100		
Total Filv Cluster					
Preventive Health and Health Services Block Grant	93.991	NB01OT009251	30,921		
Total Division of Public Health			188,674		
Office of Population Affairs Passed-Through N.C. Department of Health and Human Services: Division of Public Health: Family Planning Services	93.217	151 13A1 592	106,660		
Total Office of Population Affairs			106,660		
Health Resources and Services Administration Passed-Through N.C. Department of Health and Human Services: Division of Public Health: Maternal and Child Health Services Block Grant to the States Total Health Resources and Services Administration	93.994	101 13A1 5740	165,365 165,365	10,738 10,738	
Total Total Total and Set 7,000 / Namingual Co.					
Administration for Community Living Division of Aging and Adult Services Passed-Through Piedmont Triad Regional Council: Aging Cluster: Special Programs for the Aging Title III, Part B					
Grants for Supportive Services and Senior Centers-Access Special Programs for the Aging Title III, Part B	93.044	2020-Region G-001	192,631	11,331	203,962
Grants for Supportive Services and Senior Centers-In-Home Services Special Programs for the Aging Title III, Part C Nutrition Services-	93.044	2020-Region G-001	81,799	4,812	86,611
Congregate Nutrition Special Programs for the Aging Title III, Part C Nutrition Services-Home	93.045	2020-Region G-001	135,164	7,117	142,281
Delivered Nutrition	93.045	2020-Region G-001	190,801	10,200	201,001
Nutrition Services Incentive Program	93.053	2020-Region G-001	65,904		65,904
Total Aging Cluster			666,299	33,460	699,759
Social Services Block Grant	93.667	2020-Region G-001	16,847	481	17,328
National Family Caregivers Support, Title III, Part E	93.052	NC-07(20)	43,864	2,924	46,788
Total Administration for Community Living			727,010	36,865	763,875
Total U. S. Department of Health and Human Services			9,857,824	248,916	763,875
National Endowment for the Humanities Passed-Through NC Department of Natural and Cultural Resources: Institute of Museum and Library Services					
Grants to States	45.310	LS-00-19-0034-19	50,000		
Total Federal Awards			13,689,983	248,916	1,296,766

Grantor/Pass-Through Grantor/Program Title	Federal CFDA Number	State/ Pass-Through Grantor Number	Fed.(Direct and Pass-Through) Expenditures	State Expenditures	Passed-through to Subrecipents
State Awards:	rumper	rumber	Expenditures	Expenditures	Subi ccipents
N.C. Department of Natural and Cultural Resources					
NC Clean Water Management Trust Fund:					
Cane Mountain Natural Area			-	613,448	-
Division of State Library:				102.605	
State Aid to Public Libraries Total N. C. Department of Cultural and Natural Resources				182,685 796,133	
Total 14. C. Department of Cultural and Ivatural Resources					
N.C. Department of Health and Human Services					
Division of Public Health: Food and Lodging Fees				42,781	
Aid-to-Counties			-	133,327	-
Child Health			-	16,290	-
General Communicable Disease Control			_	3,708	-
Healthy Community Activities			-	3,785	-
HIV/STD State			-	12,500	-
STD Drugs			-	1,851	-
Minority Diabetes Prevention Program			-	213,679	-
Healthy Beginnings			-	77,724	-
Women's Health Service Fund			-	17,532	-
School Nurse Funding Initiative			-	100,000	-
Maternal Health Family Planning-State			-	55,081 14,561	-
TB Control			-	31,182	-
Total Division of Public Health			-	724,001	
Division of Social Services:					
Administration:					
ST Child Welfare/CPS/CS LD			_	358,806	_
DCD Smart Start			_	58,661	-
Energy Assistance Private Grant			-	2,927	-
AFDC Incent/Prog-Integrit			-	2,741	-
Direct Benefit Payments:					
Extended FC/Max Non IV-E			-	7,608	-
F/C At Risk Maximization			-	1,573	-
SFHF Maximization			-	123,559 82,935	-
State Foster Home Total Division of Social Services				638,810	
Division of Aging and Adult Services:				#0.40#	#0.4 0 #
Home Delivered Meals			-	58,435	58,435
In-Home Services State Funds			-	159,779	159,779
State Appropriation - Access			-	104,312 10,574	104,312 10,574
Senior Center General Purpose Total Division of Aging and Adult Services				333,100	333,100
Total Division of rights and ridate services					
Total N.C. Department of Health and Human Services				1,695,911	333,100
N.C. Department of Public Instruction					
Public School Building Capital Fund:					
Public School Building Capital Fund				2,283,051	
Total N.C. Department of Public Instruction				2,283,051	
N.C. Department of Transportation					
Rural Operating Assistance Program (ROAP) Cluster					
ROAP Elderly and Disabled Transportation Assistance Program		36220.10.9.1	-	122,776	-
ROAP Rural General Public Program		36228.22.9.1	-	89,256	-
ROAP Work First Transitional-Employment		36236.11.8.1		40,836	
Total Rural Operating Assistance Program (ROAP) Cluster				252,868	
Total N.C. Department of Transportation				252,868	
N.C. Department of Public Safety					
Passed through the Emergency Management Office					
Tier II Non-Competitive Grant		T2-2017-1707		1,000	

SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS FOR THE YEAR ENDED JUNE 30, 2020

Grantor/Pass-Through Grantor/Program Title	Federal CFDA Number	State/ Pass-Through Grantor Number	Fed.(Direct and Pass-Through) Expenditures	State Expenditures	Passed-through to Subrecipents
Passed through the Office of Juvenile Justice Juvenile Crime Prevention Council Program				357,539	357,539
Total State Awards				5,386,502	357,539
Total Federal and State Awards			\$ 13,689,983	\$ 5,635,418	\$ 1,654,305

Note 1: Basis of Presentation

The accompanying Schedule of Expenditures of Federal and State Awards (SEFSA) includes the federal and state grant activity of Alamance County under the programs of the federal government and the State of North Carolina for the year ended June 30, 2020. The information in this SEFSA is presented in accordance with the requirements of Title 2 US Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards and the State Single Audit Implementation Act. Because the schedule presents only a selected portion of the operations of Alamance County, it is not intended to and does not present the net position, changes in net position or cash flows of Alamance County.

Note 2: Summary of Significant Accounting Policies

Expenditures reported in the SEFSA are reported on the modified accrual basis of accounting. Such expenditures are recognized following the cost principles contained in Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursements. Alamance County has elected not to use the 10-percent de minimis indirect cost rate as allowed under the Uniform Guidance.

Note 3: Cluster of Programs

The following are clustered by the NC Department of Health and Human Services and are treated separately for state audit requirement purposes: Subsidized Child Care, Foster Care and Adoption, Special Children Adoption Fund, Refugee and Entrant Assistance, and the HIV Cluster.

Note 4: Coronavirus Relief Funds

Alamance County received \$6,297,789 of funding from the Coronavirus Relief Fund (21.019). At least twenty-five percent (25%) of the funds are mandated to go to municipalities within Alamance County, at the discretion of the County. Municipalities are to have a plan to spend these funds by September 1, 2020, or any funds received are to be returned to the County. Counties and municipalities are liable to the state for funds not spent in accordance with US Dept. of Treasury, the granting agency, guidelines. According to the Office of State Budget and Management, the state's pass-through agency, municipalities are considered subrecipients of the counties. However, under state statute, municipalities are liable to the state, not the County, for any misused or misspent funds. CRF must be spent during the period March 1, 2020 to December 30, 2020.